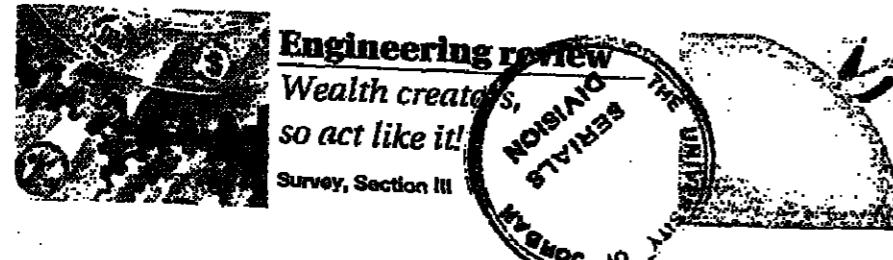


September 13 1993  
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Engineering review  
Wealth creates  
so act like it!  
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Irradiated food  
Why the debate has  
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Italy's new budget  
Have the technocrats  
done a good job?

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Viacom & Paramount  
Media mergers scale  
another peak

Page 19

# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY SEPTEMBER 14 1993

D8523A

## Du Pont to cut 4,500 US jobs to boost profitability

DuPont, the leading US chemicals company, announced it was cutting 4,500 jobs in the US, many of them in its Nylon business. The cuts, which will take the number of people employed in the company's chemicals and specialties businesses in the US down to 61,500, will lead to an after-tax charge of \$375m in the third quarter.

The company had previously made clear its intention to improve profitability in its core chemicals business, which has disappointed the market with its results so far this year.

**Kohl stresses election themes:** Chancellor Helmut Kohl spelled out law and order and economic security as the themes of his campaign for re-election as German chancellor next year. Page 18

**Bank chief named:** Jean-Claude Trichet, a supporter of a strong franc and tough anti-inflationary policies, was appointed governor of the Bank of France. Page 18; Troubleshooter, Page 3

**Clinton may signal easing of ban:** President Bill Clinton must today sign an order maintaining the US trade ban against Vietnam but congressional staffers believe he may offer a sign that the US will move towards relaxation. Page 6

**Anicor:** Australian packaging and paper manufacturer, is buying the paper manufacturing and distribution operations of resources group North Broken Hill Peko for A\$415m (US\$373m). Page 23

**Hungarian fraud uncovered:** Inquiries into Hungarian banks have found losses of \$170m-\$190m due to fraud, bribery and other offences, the chief prosecutor's office said. Page 18

**Frenchcapes:** Shares in the UK group fell 5 per cent after currency movements caused it to report interim results below market expectations. A currency gain of £16m, caused by sterling's devaluation, was more than outweighed by the strength of the yen. Page 18; Lex, Page 18

**Gold price:** The gold market continued on its downward spiral, taking the London bullion market price to its lowest level since mid-April. Dealers attributed the \$5.60 fall to \$344.25 a troy ounce to technical pressure. They said the breach of a support level at \$348 an ounce had unleashed a fresh wave of selling. Page 28

**Viacom International:** which made an \$8.2bn agreed bid on Sunday for Paramount Communications, brushed aside speculation that the deal might flush out a rival bid for Paramount from companies associated with John Malone, one of the most powerful figures in the US cable television industry. Page 18; Lex, Page 18

**Pledge on Euros:** EC finance ministers vowed to press on with the Maastricht timetable for economic and monetary union. Page 2; Belgium and Portugal shave rates, Page 2

**Madrid hope on inflation:** The Spanish Government believes it is on target to meet its revised inflation forecast of 4.5 per cent for 1993 following figures for August which show that prices rose just 0.6 per cent. Page 3

**South China Morning Post:** Shares in the Hong Kong newspaper group fell 9 per cent following the announcement that its major new shareholder - Robert Kuok - would not be launching an outright takeover bid. Page 23

**Mitsubishi Corporation:** Japan's leading trading house, is to import foreign sheet glass in an attempt to break domestic manufacturers' domination of the market. Page 6

**Blow to Babangida:** A reshuffle at the head of Nigeria's armed forces has swept aside allies of former president Ibrahim Babangida as pressure builds on the interim government settle the dispute with Moshood Abiola, winner of the cancelled June elections. Page 5

**Foster's Brewing:** Australian brewing group with substantial operations in the US and Canada, returned to the black with a A\$310m (US\$211m) profit after tax and abnormal items for the year ended June, compared with a A\$850.6m loss in the previous year. Page 19

**Raymond Burr:** The American actor Raymond Burr, best known for his television roles as defence attorney Perry Mason, died of liver cancer at his California home late on Sunday, aged 76.

**FT STOCK MARKET INDICES**

	STOCK MARKET INDICES	STERLING
FTSE 100:	3024.8 (-12.2)	New York: £1.544
Yield:	5.98	S: 1.544
FTSE Eurotrack 100: 1276.64	(+12.92)	London: S 1.5425 (1.549)
FTA All-Shares: 1504.43	(-0.3%)	DM: 2.485 (2.475)
Nikkei: 21,146.11	(+300.13)	FF: 8.625 (8.69)
New York: 2,600.00		SF: 2.17 (2.16)
Dow Jones Ind Ave: 3832.53	(+10.9)	Y: 18.40 (18.45)
S&P Composite: 462.31	(+0.59)	S Index: 81.3 (same)

**FT US LUNCHTIME RATES**

	DOLLAR
New York: 1.5115	New York: £1.5115
DM: 1.5115	DM: 5.6765
FF: 5.6765	FF: 1.4065
SF: 1.4065	Y: 105.8
Y: 105.8	London: 1.611 (1.598)
S Index: 81.3	DM: 5.61 (5.61)
London: 1.611 (1.598)	FF: 1.4075 (1.3945)
DM: 5.61 (5.61)	SF: 102.25 (102.25)
FF: 1.4075 (1.3945)	Y: 102.25 (102.25)
SF: 1.4065	S Index: 64.4 (64.3)

**FT NORTH SEA OIL (Argus)**

Brent 15-day (Oct) \$15.725 (15.685)

**Gold:**

New York Comex (Dec) \$344.80 (32.4)

London \$344.25 (34.85)

Tokyo class Y 105.83

Lima long gilt future ... Sep 114.2 (Sep 114.2)

**FT COTTON (Lancaster)**

Cotton 15-day (Oct) \$10.40 (10.34)

**Copper:**

London \$14.50 (14.50)

**Cash Fx:**

DM/250 Greece \$1.60 (1.60)

British/Hungary \$1.59 (1.59)

US/250 Ireland \$1.62 (1.62)

Canada/Hong Kong \$1.62 (1.62)

US/250 Norway \$1.62 (1.62)

Cyprus \$1.62 (1.62)

Czech Rep. \$1.62 (1.62)

Denmark DK/15 Japan \$1.62 (1.62)

Egypt PE/250 Korea \$1.62 (1.62)

Finland FI/250 Lebanon US\$1.25 Portugal \$1.62 (1.62)

France FF/250 Lux LR/65 Qatar \$1.62 (1.62)

Germany DM/250 UKE \$1.62 (1.62)

Japan Yen/250 US\$1.62 (1.62)

UK £/250 US\$1.62 (1.62)

Switzerland SF/250 Turkey \$1.62 (1.62)

US \$/250 UKE \$1.62 (1.62)

Yugoslavia Y/250 UKE \$1.62 (1.62)

Zimbabwe \$/250 UKE \$1.62 (1.62)

**FT LONDON MONEY**

3-mo Interbank: 5.52% (same)

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**FT LONDON MONEY**

## NEWS: EUROPE

# Fears as Serb rebels shell Croat town

By Gillian Tett in London and Frances Williams in Geneva

**REBEL** Serb forces in Croatia yesterday launched heavy artillery attacks on the Croat town of Karlovac, fuelling fears that fighting could escalate in the Serb-controlled Krajina region of Croatia.

The rocket and artillery attacks, 50km south west of the Croat capital Zagreb, came as rebel Serb forces threatened to launch an all-out assault in response to a Croat offensive in Krajina last week.

UN officials in Zagreb yesterday confirmed that heavy artillery attacks were continuing by both sides across Krajina, leaving the area more tense than at any time since the ceasefire agreed by the rebel Serbs and Croat at the beginning of 1992.

Mr Cedric Thornberry, UN special envoy in Yugoslavia, yesterday strongly condemned the attacks and appealed to both sides to show restraint.

Some 6,000 rocket and artillery strikes on Croatian territory had been recorded since the latest outbreak of fighting in Krajina - a figure which is far heavier than the current level of fighting in Bosnia, UN officials said.

Meanwhile, in another sign of the pressures now mounting on the Croat leadership, the Croatian president, Mr Franjo Tuđman, is to meet his Bosnian counterpart, Mr Alija Izetbegović, today in Geneva to discuss access to the sea for the Moslem republic proposed in the three-way division of Bosnia.

The Bosnian Croats' refusal to concede Mr Izetbegović's demand for territory extending to the Adriatic sea was a prime cause of the breakdown of the Bosnian peace talks a fortnight ago.

The meeting comes as the 30-strong steering committee for the international conference on former Yugoslavia holds its own discussions in Geneva on the state of the Bosnian negotiations, and separate mediation efforts between the Croatian government and rebel Serbs in Croatia.

Although hopes remain that the negotiations will resume



A woman passing a shelled supermarket in Sarajevo yesterday

by the end of the month, before the momentum in the peace plan has been lost, so far negotiators have appeared to have made little headway in their attempts to encourage the three sides to return to talks.

In recent days Mr Tuđman has come under strong international pressure to make more concessions to the Bosnian government, although diplomats fear that the latest fighting in Croatia will leave the Croat leadership in no mood to cede extra land in Bosnia.

Diplomats in Geneva said Mr Tuđman, who exercises strong influence on the Bosnian Croats, had the port issue "more or less in his gift".

The Croatian president has strongly opposed suggestions that the Moslems be given land around or near the small fishing port of Neum, part of the proposed Croat republic within Bosnia, to develop as a commercial port.

The present draft plan for

Bosnia gives the Moslem republic guaranteed access to the Croatian ports of Rijeka and Ploče.

In another development, Mr Klaus Kinkel, the German foreign minister, yesterday announced that a joint German and French mission would travel to Neum to discuss the feasibility of building a port for the Bosnian government in the region.

Although the Bosniacs have demanded that Neum should be their port, officials admit that the site is ill-suited to provide deep water access for vessels.

French officials yesterday said that the project, which had been agreed last week, was intended to provide greater momentum to the peace process.

• The International Court of Justice in The Hague yesterday ordered Serbia and Bosnia to stop acts of genocide in Bosnia, reaffirming an earlier ruling.

THE central banks of Belgium and Portugal slightly reduced their short-term interest rates yesterday, following the Bundesbank's cut in its internationally sensitive discount rate.

However, the French authorities surprised some dealers by keeping their official rates unchanged.

Belgium cut its end-of-day interest rate from 12.25 per

cent to 12.00 per cent, having last week cut its discount rate by ½ percentage point and its central rate by ¼ of a percentage point. Portugal reduced its emergency lending rate from 12.375 per cent to 12.25 per cent.

Both moves followed the ½ percentage point cut in the German discount rate to 6.25 per cent last week. They were accompanied by sharp appreciations of both currencies. The Belgian franc closed at BF21.23 against a previous

BF21.47 and the escudo at Es161.58 compared with Es162.38. Nevertheless, the Bank of France disappointed market dealers by keeping the intervention rate at which marks the effective floor for all French rates - at 6.75 per cent. This is a ¾ percentage point above its German counterpart.

The decision not to ease surprised some dealers, because the sharp appreciation of the French franc against the D-Mark yesterday would have

growth sound and convergent economies operating a completed internal market."

Mr Henning Christensen, EC economic affairs commissioner, warned that currency instability would wreck Europe's single market and bottle up cross-border investment.

All participants in the lacklustre debate backed his call for tighter macroeconomic and monetary co-operation, and for no let-up in attempts to control budget deficits and inflation. As Mr Bertie Ahern, Ireland's finance minister, put it, "the foundations for EMU are the same as those for

Denmark, for instance,

stressed the need to shift taxes on employment on to resources, calling for the EC to press ahead with its stalled energy tax plan.

Mr Kenneth Clarke, UK Chancellor of the Exchequer, called for the removal of "all unnecessary and damaging controls on business activity".

In line with the UK's submission to the White Paper debate calling for the dismantling of much actual and planned EC social legislation, and fuller labour market deregulation.

Mr Jean Claude Juncker, Luxembourg's finance (and

employment) minister, said "frenetic deregulation" was not the way to boost EC credibility, and that "we can not take on the Asian model". Several member states from Denmark to Portugal emphasised the need to preserve Europe's "model" of social provision.

UK officials nevertheless sense the debate is moving their way, and Mr Clarke said afterwards that "what would be a complete waste of time would be for the Commission to emerge with something as if the member-states' contributions to the White Paper debate had never been made."

## Monetary union timetable and jobs top Community agenda

# EC ministers pledge to stand by Emu

By David Gardner in Brussels

**EC FINANCE** ministers yesterday vowed to press on with the Maastricht timetable for economic and monetary union, and called on the European Commission to make its forthcoming White Paper on competitiveness and employment in the Community a real instrument for job-creation.

In a televised debate on Community economic and monetary policy, ministers mostly agreed that the jobs crisis was now top of the EC agenda, but showed little uniformity in identifying solutions.

Mr Phillippe Maystadt, finance minister of Belgium, which holds the EC presidency, underlined the general agreement that EC credibility hinged on starting stage two of EMU on time next January, and on offering realistic solutions to unemployment.

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## Bank deposit plan angers Bonn

By Lionel Barber in Brussels

**GERMANY** may appeal to the European Court of Justice after EC finance ministers yesterday voted 11-1 in favour of a new Community-wide bank deposit guarantee scheme.

Bonn government officials made no effort to hide their disappointment over adoption of the new scheme, which falls short of Germany's unlimited protection of bank account holders.

Mr Christoph Zellner, state secretary in the German Finance Ministry, said the new bank deposit directive was "unjust and unfair".

A German diplomat described the scheme as "anti-competitive".

Under the new directive the EC would require banks to raise protection to 90 per cent on the first Ecu20,000 (£15,320), starting January 1 1995. There is, however, a five-year transition period under which

member states can limit the guarantee to Ecu1,000.

Germany's objections centre on the difficulties of safeguarding its own generous privately-managed compensation scheme for bank subsidies operating in the country elect to join.

"It is a matter of supervision," said one official.

Bonn also argues that its own banks should be able to use their superior investor protection as a competitive weapon when operating elsewhere in the EC. But the directive expressly applies only to "tapping up" and not lowering protection.

The new EC bank directive covers deposits in EC banks which are denominated in EC currencies and Ecu. Member states would be free to oblige third-country banks to join the scheme.

Agreement on the scheme paves the way for similar arrangements to increase cover

for investors in stocks and shares, which would mark a further step towards completing the single European market.

Separately, ministers agreed to release the second tranche of an Ecu10 billion of payments loan to Italy.

The budgetary goal set by the Rome government for 1993 was likely to be met, they said.

Ministers welcomed Italy's emphasis on spending controls in the 1994 budget but warned that "there is still a need for additional budgetary efforts to meet the 1994 targets".

Mr Phillippe Maystadt, Belgian finance minister, has emerged as the consensus EC candidate for chairmanship of the IMF interim committee, vacated by Mr Carlos Solchaga, the former Spanish finance minister.

But Mr John Dawkins, Australian finance minister, is also said to be in the running.

## Directors of Seat to discuss debt plan

By Our Foreign Staff

**THE** board of Volkswagen's Spanish subsidiary, Seat, will meet today in Barcelona to discuss its financial situation, a company spokesman said.

He confirmed that Mr Ferdinand Piëch, the VW chairman, and Mr José Ignacio López de Arriortua, the production director, would attend the meeting, but would give no further details.

The meeting is expected to discuss contingency plans to reduce debts and operating costs, including the possible transfer of Seat's Landaben plant in Pamplona to VW and reductions in the 23,000 payroll.

Mr Piëch is believed to have commissioned a special audit after receiving reports of a looming deficit at Seat this year of DM800m (\$482.5m) or more, and requests for an urgent DM1bn cash injection to save the company from collapse.

The subsidiary, which was taken over in 1986 and operates some of the most modern and low-cost manufacturing sites in the group, lost DM180m last year on sales of DM160m.

The need for an investigation adds to the burdens of Mr Piëch, who is already weighed down by a clash with General Motors of the US over allegations of industrial espionage.

He is also battling to restore his personal credibility, having had to back away from earlier promises that the struggling VW automotive group would return to profit this year.

Whatever the findings of the audit, VW appears to have little alternative but to step in with a salvage operation.

VW lost DM1.6bn in the first half.

However, the supervisory board has said it expected a positive result in the third quarter for the German parent and the group as a whole.

## OBITUARY

### Shirt-sleeved manager who was 'Mister Mercedes'

MR Werner Niefer, 65, died at the weekend less than four months after he retired from a career at Daimler-Benz which spanned 50 years.

Mr Niefer, who was known in Germany as "Mister Mercedes", started with the company as a toolshop apprentice in 1943.

He worked his way up to be appointed deputy group chairman in 1987, and reached his career peak two years later when he was put in charge of the group's supporting pillar, Mercedes-Benz.

Mr Niefer played a key role in the restructuring of group production facilities after the takeover of aero-engineering and electrical and electronics interests such as Dornier, MTU and AEG.

During the late 1980s Mr Niefer enhanced his reputation as a "doer", acting as right-hand man to Mr Edzard Reuter, the group's chairman, who has dedicated his term of office to transforming Daimler into a broad-based technology group.

More recently, Mr Niefer, a self-confessed old-fashioned, shirt-sleeved manager operating often by "gut feelings", was quicker than some to recognise the dangers facing German auto makers.

Last year, for example, he

pushed through the first painful phase of a continuing job-cutting programme.

However, he was also progenitor of the latest S-Class Mercedes, a so-called "cathedral on wheels" which was in the old tradition of the marque, and was damned in the German media for being out of touch with modern con-

sumers demands. His other main projects at the company, including a new Mercedes minicar and the German concern's first production plant in the United States, are now the responsibility of Mr Helmut Werner, who took charge in May.

Christopher Parkes

## THE BOARD OF INVESTMENT OF SRI LANKA



### Investment Promotion Seminar

organised by the  
Sri Lanka High Commission U.K.  
in association with the  
Department of Trade & Industry, U.K.  
21<sup>st</sup> September  
2.30p.m. - 5.30 p.m.

at  
St. James Court Hotel, London, SW1

### A discussion on Sri Lanka's Investment Potential

organised by the  
Sri Lanka High Commission  
in association with the  
Birmingham Chamber of Commerce  
23<sup>rd</sup> September  
9.30 a.m. - 11.30 a.m.

Birmingham Chamber of Commerce Auditorium

### Target Sectors:

- Light engineering industries
- Metal-based industries
- Infrastructure projects
- Agriculture
- Training institutions
- Footwear
- Electronics / IT
- (computer/textiles)
- Textiles

For more details contact:

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Minister/Coun.(Com.)  
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London W2 2LU, United Kingdom  
Tel: 71 262 1841 1846 (6 lines)  
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Parlour No 67808D.

Mr. L. J. Isaac  
Director - Promotion  
Board of Investment of Sri Lanka  
14 Sir Baron Jayalalke Mawatha  
Colombo 1, Sri Lanka  
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Conference Chairman:

- ▲ John D. Carter, President, Bechtel Enterprises, Inc.
- ▲ Ambassador George W. Landau, President, Council of the Americas
- ▲ Sir William Ryrie, Executive Vice President, International Finance Corporation

y Emu

## Paris may shuffle state jobs in finance

By David Buchan in Paris

THE Balladur government appears to be weighing possible changes at the top of the country's largest bank, Crédit Lyonnais, and the largest insurance company, Union des Assurances de Paris, to speed their eventual privatisation.

According to an identical leak appearing in five newspapers yesterday - on which the prime minister's office subsequently refused all comment - the government plans to exploit the expiry next month of the three-year term of Mr Yves Lyon-Caen, the socialist-appointed head of Crédit National, to set in train a small bout of musical chairs.

Credit National has the very peculiar feature - even for France - in that because it was set up in 1919 with the public service function of repairing war damage, its top three officers are public appointees, even though the bank is privately-owned.

The government apparently intends to give the job of Mr Lyon-Caen (whose previous association with Mr Michel Rocard ensures also that he does not have President Mitterrand's support either) to the socialist-appointed Mr Jean-Yves Haberer to save his face on leaving Crédit Lyonnais.

Controversy has surrounded Mr Haberer's management of Crédit Lyonnais, which lost FF1.5bn (\$330m) in the second half of 1992 and recorded a reduced loss in the first six months of this year. But Mr Haberer, whose current mandate expires next June, is understood to have so far resisted being prematurely moved on to an institution one-tenth the size of Crédit Lyonnais.

If he moves on, Mr Jean-Pierre Levade is expected to move from UAP to Crédit Lyonnais. • G10 central bank governors appointed Bank of Italy deputy director general Tommaso Padoa-Schioppa as chairman of the Basle committee on banking supervision, the Bank for International Settlements said. Reuter reports from Basle.

## France calls up trouble-shooter Trichet

The new Bank of France governor is a man who appears to enjoy a challenge, writes John Ridding

**M**R Jean-Claude Trichet, who was officially appointed yesterday as the new governor of the Bank of France, seems to be drawn to crises.



MR. TRICHET

Trichet: regarded as an unserving advocate of financial rigour

within Mr Balladur's Gaullist RPR party, for the reversal of the Bank of France's anti-inflationary stance and the implementation of more expansionist policies to revive the recession-hit economy.

Proponents of an alternative policy to a strong franc and financial discipline are, however, unlikely to take any comfort from Mr Trichet's appointment.

Like his predecessor, Mr Jacques de Larosière, Mr Trichet's orthodoxy views partly reflect his background and his experience in the French administration. A grad-

uate of the Ecole Nationale d'Administration, the training ground for many of France's top officials, Mr Trichet has worked his way up France's financial hierarchy. In 1985 he was appointed director of international affairs at the Treasury and the following year he became chief adviser to Mr Balladur, then the French economics minister.

But those who have worked with him say his stance is also based on conviction. "Like Mr Balladur, he believes that France cannot return to the days when the financial authorities resorted to devaluations to ease the problems facing the economy," says one French banker.

In fighting his corner, the new governor will soon have a strengthened hand. A reform of the law to grant independence to the central bank is expected to be implemented by the end of the year. Under the new laws, the central bank will be granted autonomy in monetary policy.

How autonomous Mr Trichet appears will be the yardstick for his success in his new job. "The French government might have sent a stronger signal by naming a more independent-looking figure," said one Paris-based diplomat, referring to Mr Trichet's background in

the Treasury and his links with Mr Balladur.

It is a sentiment echoed by some senior European officials who have negotiated with Mr Trichet. "He is very charming and intelligent and has shown his mettle in his work for the Paris Club and Group of Seven," one monetary official commented. "But you have to realise that French officials, even at the very highest level operate under very, very firm instructions from whoever is in political control."

Nor has Mr Trichet always been a strong advocate of central bank independence. It is not so many years since visitors to his office in the Treasury would be treated to strong criticism of the idea.

But other observers believe he will adapt well to the central bank's freedom. "He is an independent-minded person," says Mr Peter Mountfield, executive secretary of the World Bank's development committee, who worked with Mr Trichet as Britain's delegate to the Paris Club.

The real test of his independence, however, may come in his attitude towards the Bundesbank rather than the French government. Since the ERM reforms at the beginning of August, the Bank of France has continued to be guided by

German monetary policy and the franc/D-Mark rate.

It was only after last week's cut in German interest rates, for example, that France completed its return to pre-crisis levels of official interest rates by cutting the 5-to-10 day borrowing rate from 10 per cent to 7.75 per cent.

The more important intervention rate was left unchanged at 6.75 per cent.

For the short term at least, the Bank of France is likely to continue to edge interest rates downwards, following the lead of the Bundesbank and with a careful eye on the value of the franc, which now appears to have a target range of between FFr3.50 and FFr3.55 to the D-Mark.

This partly reflects a need to rebuild foreign exchange reserves which were exhausted in the unsuccessful defence of the French currency at the end of July.

But such a cautious approach is not without risks. The franc remains vulnerable in the foreign exchange markets and investors are eager to see a more aggressive approach to interest rate cuts. Should they become restive, Mr Trichet's crisis management skills will again be put to the test.

Additional reporting by Peter Norman.

## Poles' link with Nato will raise spending

By Christopher Bobinski  
in Warsaw

POLISH membership of Nato will necessitate growth in defence spending, according to a deputy defence minister.

Mr Przemyslaw Grudzinski said yesterday that costs of arming Polish forces to match Nato's equipment would need an increase in defence spending to 3 per cent of gross domestic product, against a defence budget of 2 per cent of GDP at present.

Mr Manfred Wörner, Nato's secretary-general, said last week that the defence alliance was "not a closed shop" and that the time had come "to open a more concrete perspective to those countries of central and eastern Europe which want to join Nato and which we may consider eligible for future membership".

Mr Klaus Kinkel, Germany's foreign minister, made similar comments.

Poland, along with Hungary, the Czech Republic and Slovakia, is pressing for a clear statement of intent on membership at the January Nato summit in Brussels.

However, Mr Grudzinski warned any debate on the issue ahead of Polish elections on September 19 would hurt the country's chances of joining as it would signal a lack of resolve. "The decision to press for Polish membership of Nato has already been taken and there is no alternative," he said.

Poland's defence budget stood at about 35 per cent of 1986 spending levels when Poland had an army of 450,000, Mr Grudzinski said. The armed forces now numbered 230,000.

A mere 10 per cent of spending was going on new equipment, against about 36 per cent under the Warsaw Pact, he added.

A spending increase in preparation for Nato membership would be a blessing to the country's hard-pressed defence industry. It would also mean access to western technology and companies.

## Madrid on course to hit 4.5% inflation target

By Peter Bruce in Madrid

THE SPANISH government believes it is on target to meet its revised 1993 inflation forecast of 4.5 per cent after figures for August, released yesterday, showed prices rose just 0.6 per cent.

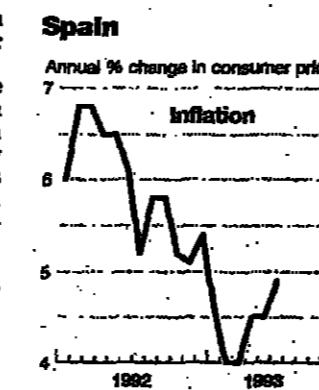
The August figure is 1.2 percentage points below that of August 1992, when new value added tax charges came into force. The annualised rate of inflation in July was 4.9 per cent.

The slow downward trend, caused largely by recession, will be a relief to the government, which yesterday began formal talks with trade unions and employers over pensions and unemployment benefits

designed to secure union co-operation in lowering public deficits and wage inflation.

The lower inflation figure will be particularly helpful as a reference during discussions in the next few days over the way the government calculates state pensions. Madrid, alarmed at the growth of pension outlays, has said it wants next year to base pension increases on its forecast for 1994 inflation and not on the 1993 figure.

The unions are wary and have begun to insist on a "realistic" target for next year, as the government's forecasts are usually over-optimistic. The government wants to have the pensions talks completed before the 1994 draft budget



gets to parliament on September 20 and yesterday's inflation figure will help centre them on a figure close to 4 per cent.

quick cuts in interest rates, which are at historically low levels already. The central bank is waiting to take the budget's measure and to see whether, as promised, vital talks on wage moderation get under way in October.

Madrid originally intended to win agreement on wages before discussing pensions and unemployment benefits with the unions. But the reverse has happened.

The unions have won an important political concession. By negotiating pensions and benefits, issues the government has in the past been content to issue decrees on, they are being drawn back into the shaping of national policy from which they have been excluded since Spain joined the EC in 1986.

Analysts say the return of political responsibility to the unions should make agreement on labour market reform and a three-year wage moderation package relatively easy after the budget has been presented.

The long-term consequences of unions returning to policy-making are still difficult to discern, however, but some analysts worry that the government and the previously hostile unions have managed to begin talking to each other with such ease. They say the resulting agreements may be compromised outside the tough fiscal and wage constraints the markets have been insisting on.

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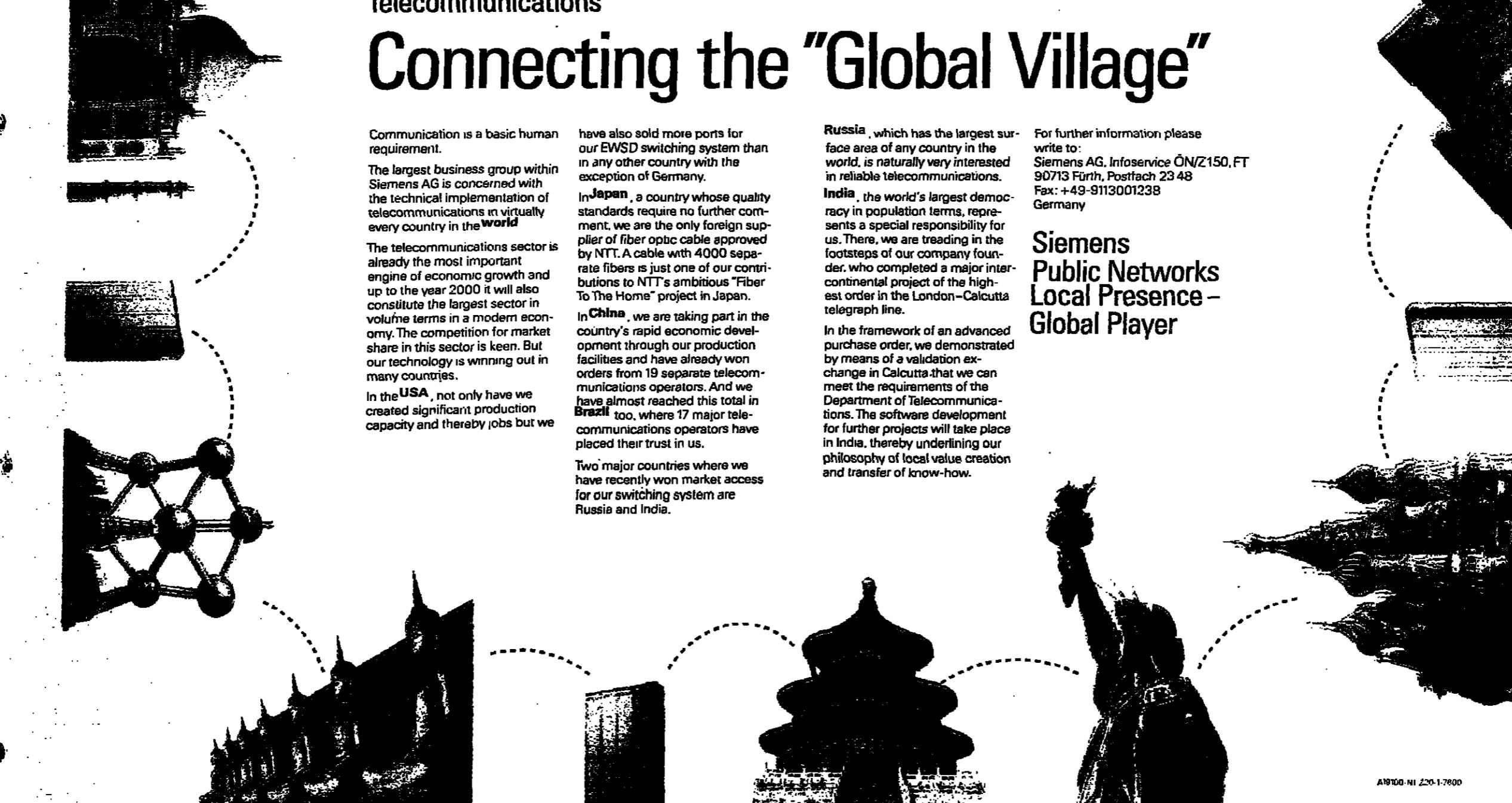
In India, the world's largest democracy in population terms, represents a special responsibility for us. There, we are treading in the footsteps of our company founder, who completed a major intercontinental project of the highest order in the London-Calcutta telegraph line.

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## NEWS: ISRAEL AND THE PLO

# US welcomes Arafat back in from the cold

By Edward Mortimer  
In Washington

The ceremony was set for 8am, but the white House gates opened at 8am, for those specially invited to witness it, and some were already queuing soon after 7am to be sure of a good seat. At the head of the queue was a man from the American Israel Public Affairs Committee (Aipac).

Until a few weeks ago that committee, perhaps the most formidable lobbying organisation in all Washington, would have moved heaven and earth to prevent the re-election of any senator or congressman foolish enough to suggest a

resumption of official contacts between the US and the Palestine Liberation Organisation, let alone an invitation to the White House for Mr Yasser Arafat himself, whom most Americans have regarded as the world's arch-terrorist ever since his famous "gun-smoking-branch" appearance at the United Nations in 1975.

But there was the man from Aipac (after consulting the woman next to him he declined to give his name) queuing up to get within handshake distance of the PLO leader, and declaring benignly his support for "the peace process".

Later arrivals included most of those who in successive US administrations have handed that "process", which has been a principal feature of US for-

ign policy under both Republican and Democratic presidents since at least 1973.

There was Mr Henry Kissinger, who as secretary of state in that year negotiated the ceasefire at the end of the Yom Kippur war and the "disengagement of forces" agreements which followed, first between Israel and Egypt, then - a far tougher affair, requiring a two-month marathon of shuttle diplomacy - between Israel and Syria. But it was also Mr Kissinger who in 1975, as part of the price for Israel's partial withdrawal from Sinai, gave the pledge that the US would never deal with the PLO unless it first renounced terrorism and recognised Israel's right to exist.

There was former President

Jimmy Carter, who 15 years ago hosted the three-week Camp David summit between Egypt's then President Anwar Sadat and Mr Menachem Begin, Israel's prime minister of the time.

**Most Americans have regarded Arafat as the world's arch-terrorist**

Mr Carter has perhaps as much right as anyone to feel fulfilled by yesterday's agreement, since it is closely modelled on the Camp David "framework", which at the

time the PLO, along with almost the entire Arab world outside Egypt, furiously rejected.

He may have reflected with irony that had the framework been accepted, the interim period of Palestinian autonomy might have started in 1979 rather than 1993 or 1994, in which case negotiations on the final status of the territories should have begun by 1982 and been concluded by 1984.

Yet Mr Carter was bound throughout his administration by the Kissinger pledge, and so was never able to bring his diplomatic talents directly to bear on Mr Arafat or other PLO representatives. This thought must yesterday have been running through the mind of Mr Andy Young, the black Ameri-

can leader who in 1979 was forced to resign as Mr Carter's representative at the United Nations after secret contacts between him and the PLO representative there came to light.

There were Mr Cyrus Vance and Mr Zbigniew Brzezinski, respectively secretary of state and national security adviser in the Carter administration and frequently at odds over the Middle East as well as over policy towards the Soviet Union.

There was General Alexander Haig, who as Mr Ronald Reagan's first secretary of state gave the green light for that invasion and resigned in the midst of the crisis which followed. There was his successor Mr George Shultz, who in 1988 negotiated the PLO's first explicit recognition of Israel's right to exist - an essential precondition for yesterday's agreement.

And there were President George Bush and his secretary of state, Mr James Baker, who between them nudged Israel and the Arabs into the peace conference which began in Madrid the year before last in the wake of the Gulf war. They also can take some of the credit for bringing Mr Yitzhak Rabin to power in Israel last year. By withholding loan guarantees from Israel they demonstrated for the first time that US support was not unconditional.

Indeed it depended on Israel's willingness to halt the settlement process in the occupied territories and give up "land for peace".

**Polls show growing support for peace accord**

By Julian Ozanne in Jerusalem

SUPPORT among Israelis and Palestinians for the peace agreement signed in Washington is steadily growing, according to a number of opinion polls published yesterday.

Latest polls show that 62 per cent of Israeli Jews and 65 per cent of Palestinians support the "Gaza-Jericho" peace accord although an even larger majority on both sides of the "Green line", which divides Arab and Jew, support the holding of referendums on the agreement.

In Israel a poll conducted by the Guttmann Institute of Applied Social Research among Israeli Jews found that 62 per cent are in favour of the Gaza-Jericho deal, a marked increase on last week's 52 per cent. However, 66 per cent would like the government to hold a referendum or new elections.

Mr Yitzhak Rabin, the prime minister, has ruled out holding new elections but said his government might call a referendum if the deal failed to get sufficient parliamentary support next week.

Mr Rabin has repeatedly said the peace accord must get majority support in the Knesset without relying on the five Arab votes which make up his majority. At least ten other Jewish members of the Knesset, including six MPs of his coalition partner Shas and one member of the right-wing Likud Party, are currently wavering between abstention and support.

The Guttmann Institute poll found many more Israeli Jews support handing over the economically devastated and violence-plagued Gaza Strip - 81 per cent - than favour giving up the West Bank town of Jericho, which is backed by 59 per cent.

Furthermore, on sensitive issues likely to dominate future negotiations over a permanent Israeli-Palestinian settlement, the poll showed Israeli Jews were much less compromising.

Only 11 per cent favour cessions over the status of Jerusalem as a united city under Israeli jurisdiction and only 20 per cent think Israel should cede all or part of the rest of the West Bank. Only a slim majority of 54 per cent believe Jewish settlement in the occupied territories should be stopped.

However, 63 per cent are satisfied with the government's handling of the peace process.

In the occupied territories a substantial opinion poll of more than 1,200 Palestinians conducted by the Nablus-based Centre for Palestine Research and Studies found 65 per cent supported the Gaza-Jericho agreement and 81 per cent favoured holding a Palestinian referendum.

The survey found 45 per cent felt the agreement would lead to a Palestinian state and achieve Palestinian rights, 34 per cent did not think so. Opinion over ending the intifada - the Palestinian uprising against Israeli occupation - was split with 46.5 per cent in favour and 42.6 per cent against.

The poll also found that since mutual recognition between Israel and the Palestine Liberation Organisation was concluded last weekend, approval of the PLO as the legitimate and sole representative of Palestinians had increased, a large majority of the PLO's founding covenant which calls for the violent destruction of the Jewish state and a massive 80 per cent were in favour of democratic dialogue rather than violence.

Both polls were taken before the upsurge in violence in the occupied territories which left three Israeli soldiers and a bus driver dead on Sunday after attacks by Islamic fundamentalist opponents of the peace agreement. The right wing sought to whip up Israeli fears.

The Likud party said: "The Israeli surrender to the demands of the murderous PLO won't bring peace to Israel but will only incite more terrorism and bereavement."

However, the government sought to exploit Palestinian violence against Israelis as proof of the necessity of the peace agreement which provides for Palestinian policing of Gaza-Jericho.

"These events strengthen the need for an agreement which will oblige the Palestinian population to join in putting an end to such attacks and punishing perpetrators," said Mr Moshe Shalit, police minister.

## Old soldier in front line for peace

By Julian Ozanne in Jerusalem

MR BENJAMIN Ben-Eliezer, Israel's minister of housing, has seen the worst side of Arab-Israeli wars. Now, after 27 years as a combat soldier in all of Israel's main post-independence conflicts, he is one of Israel's most ardent supporters of peace.

"It's a very, very special day for me," he said in an interview yesterday. "A day which could end years of fighting and offer new hope, new opportunities and new challenges."

Apart from Mr Yitzhak Rabin, prime minister, Mr Ben-Eliezer - known throughout Israel by his Arabic name Fouad - is the only general in the Israeli cabinet. His support for the peace agreement springs directly from his long career as a military man which began in 1954 when, at age 18, he joined the elite Golani brigade of the Israel Defence Force.

"I owed some answers to my five children," said the 58-year-old minister, who was born in the Iraqi town of Basra and speaks, reads and writes fluent Arabic. "I wanted to make sure that after they completed their military service if they were ever called again to fight another war with Arabs they should know that my generation - the generation that fought for the country across all those painful decades - had taken all the risks to change the future and the destiny of our country."

It is a remarkable statement for a man who has been at the cutting edge of the battle against the Palestine Liberation Organisation. During the 1967 Six Day War he served as a commander of an elite reconnaissance battalion, making raids across enemy lines, in 1968 he was wounded during an airborne raid on a PLO camp in Jordan and throughout the 1970s he fought the PLO in Lebanon - becoming, in 1976, the first Israeli military officer to enter Beirut when he slipped into the country from a missile boat to help build up the Lebanese Christian Phalange militia, then fighting the PLO on the streets of the Beirut.

Later he was commander of southern Lebanon, military governor of the Israeli-occupied West Bank and co-ordinator of government activities in all the occupied territories.

"For years we thought there was no alternative but to fight and fight and fight. That is why this is such a historical change - hopefully to bring an end to wars and battles and to bring something new - a new Middle East," he said.

In 1984 "Fouad" left the army, joined the Labour party and entered Israel's parliament. He quickly earned the

disapproval of many MPs when, in a now-famous speech made a year before the eruption of the intifada (Palestinian uprising) - he warned that the territories were heading for "a rebellion or mass civil disobedience. The process has begun and within three to five years we will have a full-scale revolt on our hands".

He said a whole generation of Palestinians had grown up knowing nothing but military occupation and he urged Israel to seize the moment, make a drastic change of direction, and give the Palestinians autonomy over their own affairs. Nobody listened then. Six years later the Israeli nation agreed. And the man tipped one day to be prime minister is looking like a visionary.

**'For years, we thought there was no alternative but to fight and fight and fight'**

The agreement, Mr Ben-Eliezer says, is not without risks but they are calculated risks. "A government which has the moral right to send soldiers to war, to an unknown tomorrow, must also do everything possible not to lose the opportunity of a historical chance to change its future. You can take a great chance without risks but they are calculated risks."

The greatest risks, he says, are the possibility of a change in the leaderships of neighbouring Arabic states and the rise of Islamic fundamentalism which could continue to threaten Israel's right to exist.

The greatest opportunities, he adds, are in a new Middle East of economic co-operation, and he believes his ministry will be in the forefront of building new roads and ports to service the Middle East.

Much will depend, he stresses, on whether the experimental trial period of interim Palestinian self-rule works out and builds confidence on both sides. And in a symbolic gesture, the minister yesterday opened a new housing project for Israeli Arabs in Lod, right next to a Jewish neighbourhood.

"For centuries Arabs and Jews lived together. We are both Semitic peoples, after all. I hope we can live in peace again, separately, but with mutual respect, understanding and co-operation. We need to live together but also separately because everyone has to live with something that belongs just to him."



THE ECSTASY: a young Palestinian wearing his nation's flag as a shirt celebrates in Jéricho's town square. Most of the town joined the celebrations



THE AGONY: A Palestinian guerrilla in a Sidon refugee camp holds a burning poster of Yasser Arafat in protest at the peace pact

## WE KNOW A DIFFICULT ROAD LIES AHEAD - CLINTON

*The following are extracts of speeches made at the White House ceremony yesterday.*

■ US President Bill Clinton

"A peace of the brave is within our reach. Throughout the Middle East, there is a great yearning for the quiet miracle of a normal life. We know a difficult road lies ahead. Every peace has its enemies, those who still prefer the easy habits of hatred to the hard labours of reconciliation..."

"Together, let us imagine what can be accomplished if all the energy and ability the Israelis and the Palestinians have invested into your struggle can now be channelled into cultivating the land and freshening the waters, into ending the boycotts and creating new industry, into building a land as bountiful and peaceful as it is holy..."

"The children of Abraham, the descendants of Isaac and Ishmael, have embarked together on a bold journey. Together, today, with all our hearts and all our souls, we bid them Shalom, Salam, Peace."

■ Israeli prime minister Yitzhak Rabin

"This signing of the Israeli-Palestinian declaration of principles here today, it's not so easy, neither for myself as a soldier in Israel's war, nor for the people of Israel, nor for the Jewish people in the diaspora who are watching us now with great hope mixed with apprehension.

"It is certainly not easy for the families of the victims of the wars, violence, terror, whose pain will never heal; for

the many thousands who defended our lives in their own and have even sacrificed their lives for our own. For them, this ceremony has come too late..."

"Let me say to you, the Palestinians,

"we are destined to live together on the same soil in the same land... We are today giving peace a chance and saying to you - and saying again to you - enough. Let us pray that a day will come when we all will say farewell to arms."

■ PLO chairman Yassir Arafat

"Mr President, I am taking this opportunity to assure you and to assure the great American people that we share your values for freedom, justice and human rights - values for which my people have been striving..."

"Now as we stand on the threshold of this new historic era, let me address the people of Israel and their leaders, with whom we are meeting today for the first time, and let me assure them that the difficult decision we reached together was one that required great and exceptional courage.

"We will need more courage and determination to continue the course of building co-existence and peace between us. This is possible and it will happen with mutual determination and with the effort that will be made with all parties on all the tracks to establish the foundations of a just and comprehensive peace."

"Ladies and gentlemen, the battle for peace is the most difficult battle of our lives."

By James Whitington  
in Amman

JORDAN is expected today to conclude an "agenda" or framework for discussion with Israel. Jordanian officials have stressed that the document is not a peace agreement but a list of agreed subjects to be tackled in negotiations.

Jordan's government acknowledges that the agenda has been ready for endorsement for nearly a year. But its announcement was delayed until the Palestinians achieved a breakthrough.

The framework is based on Security Council resolutions

242 and 338 and includes water rights, Palestinian refugees and displaced persons, disputed land borders, and security issues.

Water has become a pressing issue in Jordan which faces difficulties with its rapidly expanding population. Accusations that Israel is "stealing" water have become customary and the kingdom will be pressuring to regain its share from the Jordan river basin.

Jordanian officials said they are seeking a settlement based on one mediated by Mr Eric Johnston, a special envoy of President Al-Majali, Jordan's prime minister, recently said that the PLO-Israeli accord, and Jordan

dam's agenda, would entail the repatriation of 246,000 Palestinian displaced persons who entered Jordan in 1967. He said another 3,000 Palestinians who had left the occupied territories since 1963 should also be returned.

Publicly, government officials say that Jordan will push for the full rights of return of all the 1.1m registered displaced persons in the kingdom. But Israel is unlikely to accept the return of nearly 300,000 refugees who fled their homes during the 1948 Palestine war.

Jordanian officials say they do not expect negotiations to lead rapidly to a full peace treaty.

the first Israeli recognition of Jordanian claims to land held by Israel. This includes a strategic strip of land in the north which contains the source of the Yarmouk river, and territories in Wadi Araba which lie between the southern tip of the Dead Sea and the Gulf of Aqaba.

Jordan supports the idea of free trade with the West Bank and Gaza Strip, but Israel is calling for restrictions on Jordanian exports which might enter the Israeli market.

Jordanian officials say they do not expect negotiations to lead rapidly to a full peace treaty.

## Jordan close to deal on talks agenda

Gaza and Jericho will form the nuclei of a future new Arab entity, writes Maurice Samuelson

**N**EITHER Gaza nor Jericho, which are to be the nuclei of Palestinian autonomy, rivals Jerusalem in Arab aspirations or strategic and political standing. But their combination in a new Arab entity, banking Israel under its internationally recognised borders, is the key factor enabling Mr Yasser Arafat, Palestine Liberation Organisation chairman, to say he has grasped at least the outline of a Palestinian state.

The two Biblical cities are on opposite fringes of the tight little country disputed by Jew and Arab. Jericho is on the Jordan river dividing the Hashemite Kingdom from pre-1948 Palestine, and Gaza sits on the coast road linking Egypt with Israel's main population centres.

It is not just a matter of geography. In the armistice agreements which concluded the war of 1948-49, Jericho and Gaza found themselves

to thwart its partition under the United Nations resolution of November 29, 1947. The Jewish state emerged with borders substantially wider than those drafted by the UN; the rump of Arab Palestine, having spurned co-existence with a Jewish state, was split between Jordan and Egypt (there was also a tiny strip controlled by Syria).

In taking over Jericho and Gaza, Transjordan and Egypt at first acted as though they recognised the Palestinian Arabs as a separate national entity with rights to independence.

On October 10, 1948, an All-Palestinian government - in Gaza - was formed with the blessing of Egypt and the Cairo-based Arab League. It adopted the trappings of national sovereignty. Its president was for-

mer Jerusalem Mufti Haj Amin al-Husseini, Arab Palestine's foremost nationalist leader, who had led a pre-war revolt against the British and spent much of the second world war in Berlin. It also had its own prime minister, a cabinet and a national assembly.

Most Arab countries recognised it. But King Abdullah, whose Arab Legion held the west Bank including the Old City of Jerusalem, said he would recognise no government in Palestine, including Israel's, as long as the land had not been restored to its inhabitants.

SEPTEMBER 14 1993  
Polls show growing support for peace accord

FINANCIAL TIMES TUESDAY SEPTEMBER 14 1993

## NEWS: INTERNATIONAL

# Babangida allies ousted in reshuffle

By Paul Adams in Lagos

**SUPPORT** among Israelis and Palestinians for the peace agreement signed in Washington is steadily growing, according to a number of opinion polls published yesterday.

Latest polls show that 66 per cent of Israeli Jews and 66 per cent of Palestinians support the "interim peace arrangement", through an even split between the two sides.

While there are few supporters of the "final peace", which would involve a full withdrawal of the army from the West Bank and Gaza, there is a significant majority in favour of the deal.

In fact, a poll conducted by the Institute of Social Research in Tel Aviv last week found 52 per cent of respondents in favour of the deal, up from 32 per cent in June.

Mr Shimon Peres, the prime minister, has ruled out holding new elections but said his government might call a referendum if the deal failed to get sufficient parliamentary support next week.

Mr Peres has repeatedly said the peace accord must go ahead despite the lack of progress on the final peace deal.

Brig-Gen Halilu Akili is being transferred from head of internal security to director of army reserves, recruiting and resettlement. He will be replaced by Brig-Gen A Abdulla, the present defence attaché in London. Four of the key field commanders have been transferred to staff jobs.

Lt-Gen Joshua Dogonyaro and Air Commodore Nsikak Nduak, who were appointed as chief of defence staff and chief of air staff respectively by Gen Babangida, have also been replaced. The new chief of defence is Lt-Gen Dapo Diya, a Yoruba who opposed the banning of Mr Abiola. Lt Gen Salihi Ibrahim, an opponent of the military clinging to power, has retired and been replaced by Lt Gen Alitu Mohammed, formerly Gen Babangida's national security adviser.

These changes will have done much to quell unrest in the middle and junior ranks of the armed forces over the appointments made by Gen Babangida in senior posts in the military and in the mainly civilian interim government.

Gen Abacha has restructured the senior ranks of the armed forces, reversing appointments made by retired Gen Babangida just before leaving office. Babangida loyalists have been transferred to less powerful positions and vocal opponents of the extension of military rule have been promoted to more strategic posts.

The majority of the armed forces voted for Mr Abiola in the June polls and the new posts may improve Mr Abiola's prospects of achieving his political aims.

Mr Abiola claims the right to Nigeria's presidency but has been taking refuge in Europe for over a month.

By William Dawkins in Tokyo

**DIFFERENCES** have emerged in Tokyo's new coalition government over whether to accept US demands for numerically targeted cuts in Japan's swollen current account surplus.

Mr Morihiko Hosokawa, the prime minister, said yesterday that he would study the issue of targets, but added that it would be difficult to set goals for the surplus.

He was responding to remarks in Washington at the weekend by Mr Tsutomu Hata, foreign minister, that Japan might consider specific targets for cutting the surplus with the US. This seemed a reversal of previous policy on Japan's most important trade relationship.

Senior officials yesterday stressed there was no change in stance. However, internal pressure for change is building up, with parts of the foreign

ministry keen to offer a compromise on this sensitive dispute when Mr Hosokawa meets President Bill Clinton in New York at the end of the month.

There has been a chorus of calls recently from business leaders such as Mr Takeshi Nagano, president of the Nikkei employers' federation, for the government to discuss such targets. They fear Japan's opposition to a targeted cut is a factor in the yen's 20 per cent rise against the dollar since

January, which has made worse an already serious corporate profits downturn.

Japan has so far successfully resisted US demands for a reduction in the current account surplus to less than 2 per cent of gross domestic product over three to four years.

The surplus hit \$117.55bn, or 3.2 per cent of GDP last year, and is heading for 4 per cent of GDP this year. August trade figures, due out today, are

expected to confirm this trend.

The toughest opposition to trade targets comes from the finance and international trade and industry ministries. They argue that they cannot hope to hit such targets even if agreed, because their influence over Japan's increasingly free economy is declining. Unofficially, they see targets as an unacceptable encroachment on what power they have left to carry out economic and industrial intervention.

## Somalis in clash with UN force

UN troops fought Somali gunmen in Mogadishu for nearly three hours yesterday, and three US soldiers were wounded, AP reports from Mogadishu.

Mr David Stockwell, UN spokesman, denied a report of 12 American deaths, adding: "We don't really have an idea of the size of the militia that attacked us."

A spokesman for Gen Mohamed Farrah Aidid, the fugitive warlord, said as many as 60 Somalis may have died, including civilians caught in crossfire.

### Republic fear

Mr Bill Hayden, Australia's Governor-General, warned yesterday that the push by Mr Paul Keating, Labor prime minister, for a republic could lead to political turmoil. Reuter reports from Canberra.

A president, without the restraints at present imposed on a governor-general, could ignore the government to pursue his or her own direction, he added.

### India N-move

India will make its own nuclear fuel to run a power station now fed by enriched uranium from France. Mr A N Prasad, director of the Bhabha Atomic Research Centre, said yesterday, AP reports from New Delhi.

France declined to renew its fuel agreement because India refuses to sign the nuclear non-proliferation treaty.

## US holds fire on N Korea penalties

By John Burton in Seoul

A SENIOR US official said yesterday that Washington was "in no rush" to ask the United Nations Security Council to impose economic sanctions on North Korea for its suspected nuclear weapons programme.

The US and South Korea earlier indicated that they might transfer the North Korean nuclear issue to the UN unless Pyongyang achieved progress in nuclear inspection talks with the International Atomic Energy Agency (IAEA) and Seoul by the end of the month.

But North Korea has so far refused to allow the IAEA to inspect two nuclear waste facilities that could determine whether it has produced more weapons-grade plutonium than it has declared to the Vienna-based agency. North Korea has also rejected talks with Seoul on mutual nuclear inspections unless the South Korean government accepts several conditions.

• South Korea's chief prosecutor yesterday became the second senior judicial official to resign within a week for property speculation. The resignation of Mr Park Jong-cheol as prosecutor general follows that of chief justice Kim Duck-joo.

The US offered the possibility of expanded relations during two rounds of talks with Pyongyang this summer in an attempt to persuade it to accept full nuclear inspections. The US had scheduled a third round for mid-September.

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## • NEWS IN BRIEF

**ABB in Asian turbine venture**

ASL Brown Boveri, the Swiss-Swedish engineering group has formed a joint venture with Kawasaki Heavy Industries of Japan to supply gas and steam turbines and boilers to Asia. Ian Rodger

**Volvo to make buses in China**

Volvo, the Swedish car and commercial vehicle maker, has formed a joint venture with the Xian Aircraft company to manufacture buses in China.

Volvo's investment in the joint venture, to be called the Xian Volvo Bus Corporation, would total \$15m (\$9.3m).

The initial target would be

to produce 1,000 buses a year,

rising to 3,000 with a work-

force of about 1,000.

The venture will produce

tourist and intercity buses,

based on Volvo chassis and

components, and with alumin-

um alloy bodies, for both Chi-

nese and export markets.

**Sweden ends S Africa ban**

The Swedish government

ended its ban on travel

to South Africa yesterday

after the two countries

agreed to end their

hostile policies towards

each other.

The ban had been in place

since 1986.

**NEWS IN BRIEF**

**Venezuela president seeks pact**



**It's 7 o'clock in the morning. You've just arrived and it's time to turn your mind to the day's work ahead. Unfortunately your body's got other ideas.**

**After a night of travel what it really wants is a day of rest. Preferably with lots of hot water, fresh clothes and cups of coffee thrown in.**

**We can't provide the day of rest, but at least we can help with the other items. The new Arrivals Lounge at T4 really is a sight for red-eyes.**

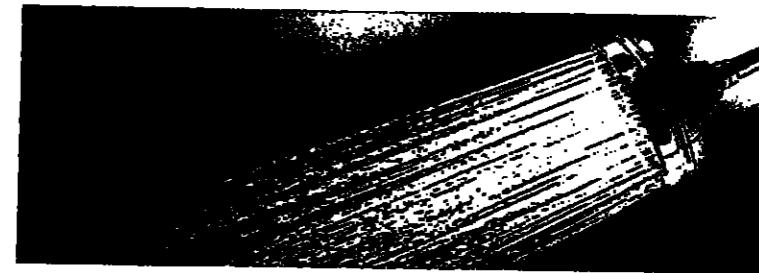
**There you'll find piping hot showers with towels provided. And**

**shampoo and shaving kits available on request. (Rubber ducks, regrettably, are not currently provided.) There's even a valet pressing service to smooth out the wrinkles in your clothes, while you attend to ones on your face. Any wrinkles in your work meanwhile, can be quickly ironed out by using the phones or fax machine.**

**And if you want to grab every precious last second of sleep on the plane, you can catch up on breakfast in the lounge. As it's open all morning, you can refuel anytime**

**you want. There's fresh fruit for taste buds still needing a wake up call. And decaf, if by now you're in danger of becoming too wide awake.**

**Now there's no reason at all**



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## NEWS: UK

Corporate telecoms rivals to join official flag-waving trip to Malaysia and Japan

## Major tour may spark company row

By Kevin Brown,  
Political Correspondent

MR JOHN MAJOR, the prime minister, may find himself in the centre of a commercial dogfight when he arrives in Kuala Lumpur next week on the second leg of an official visit to Japan and Malaysia.

In line with his policy of making every overseas trip a flag-waving exercise for British industry, Mr Major will be accompanied by a dozen leading businessmen led by Lord Prior, chairman of GEC.

Downing Street has refused to release the names of the others involved. However, Japanese officials confirmed that Mr Major will be accompanied by Lord Young, chairman of Cable & Wireless, and Mr Iain Vallance, chairman of British Telecommunications.

Cable and Wireless and BT are understood to be pursuing a share of a potentially lucrative contract to provide a second telecommunications network to compete with Telekom Malaysia, the monopoly domestic carrier. Telekom Malaysia

is also seeking overseas partners to help develop its international operations.

Lord Young would say only that Cable & Wireless was "trying hard" to win a share of the contract. Mr Vallance was not available for comment. Officials confirmed, however, that the companies were "not entirely happy" about the presence of the trip of both chairmen.

"Frankly, it is bizarre," said one. "This sort of thing really confuses foreign governments. How are they supposed to fol-

low its decision earlier this year to abolish import tariffs on spirits by removing the excise tax advantage of up to 1000 per cent enjoyed by Japanese spirits.

The other businessmen accompanying Mr Major will include Sir Ralph Robins, chairman of Rolls-Royce; Mr John Russell, a former chairman of ICI Japan; Mr Peter Williams, chairman of Oxford Instruments; Mr Robert Evans, chairman of British Gas; and Mr Michael Perry, chairman of Unilever.

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## Britain in brief



### Onshore oil licences awarded

The government has awarded five new onshore petroleum exploration licences in locations ranging from Yorkshire to an area between the North and South Downs in Surrey and Sussex.

In a statement Mr Tim Eggar, the energy minister, said the award of the licences to Sukan Energy and Altwood Petroleum was made outside the formal licensing rounds for exploration acreage.

It was the first use of the "out of round procedure", under which companies can apply to the government for acreage in areas where they believe early exploration for oil and gas is merited.

The five licences are in the following areas:

- Yorkshire, north-east of Sheffield;
- The Staffordshire/Cheshire border north-east of Stoke-on-Trent;
- The Derbyshire/Nottinghamshire border north-west of Nottingham;
- Surrey and Sussex between the North and South Downs.

### Clarke warns on public pay

Mr Kenneth Clarke, the chancellor of the exchequer, will today underline the government's commitment to tight control of public sector pay, in a move which seems likely to provoke further disputes between the government and teachers' unions.

He will tell the Teachers' Pay Review Body that the coming year should not be used to compensate public employees for a year of pay restraint.

Last year the government pre-empted the work of the review bodies, which make recommendations covering about one quarter of public sector employees, and imposed a 1.5 per cent limit on salary increases for public-sector workers.

This year, ministers have

made it clear that they will not set a particular figure, but will expect what Mr Clarke has

recess. Mr David Gore-Booth, the UK ambassador to Saudi Arabia told the inquiry team: "I think you underestimate the intelligence of Her Majesty's ministers. He also told the judge that he felt he did not adequately understand the workings of Whitehall.

called the "current political realism" to continue.

### Importer for Ssangyong

IM Group, the vehicle importers and distributor, has signed a letter of intent with Ssangyong of South Korea to import to the UK four-wheel-drive rivals to Land Rover's Discovery and Range Rover models from next year.

The deal with Ssangyong, with a turnover \$14bn last year, would compensate IM for its pending loss of the Japanese Isuzu importership to Vauxhall, General Motors' UK subsidiary. The transfer to Vauxhall of the Isuzu franchise - GM has a substantial stake in the Japanese vehicle maker - is currently the subject of a legal dispute between GM and IM in north America.

### Jump in used car market

Last month's unexpectedly strong upsurge in new car sales was more than matched in the used car market, providing a further indication that economic recovery is gaining momentum.

The number of used cars bought on credit - the industry's main means of tracking the used vehicle sector - jumped by 9.8 per cent to 88,555 in August compared with the same month a year before according to statistics from FCA, the vehicle credit monitoring organisation.

### Andrew Holmes

Andrew Holmes, editor of the FT's Power in Europe newsletter, has died at the age of 36 following a long battle against brain cancer.

## Bath suffers critical audit

**TRAFFIC POLLUTION**, aggressive beggars, gangs of drunken youths, ram-raiders, empty shops... it could describe one of Britain's more deprived urban areas. But this is the genteel Georgian city of Bath - a world heritage site which attracts 2m visitors a year - as depicted in a "city centre audit".

The audit, commissioned by Bath council, is by Ms Kimberly Paumier, appointed city centre manager in April to help develop an action plan to revitalise the city. An American, she is described by Bath's chief executive, Mr Clive Abbott, as someone who is "able to take a fresh and critical view".

Her first report, which went to the council's environment committee yesterday, acknowledges that "Bath is a beautiful city, gifted with resources and assets not found in most UK cities". It also praises the Roman and Georgian architecture, the quality of the shops and its culture - there are no fewer than 17 museums. The

**World heritage site spoiled by beggars and cars, reports Roland Adburgham**



report does not shy away from the negative aspects, however. It points to poor road connections and congested streets, high levels of pollution and a scruffy railway station. And although the city is described

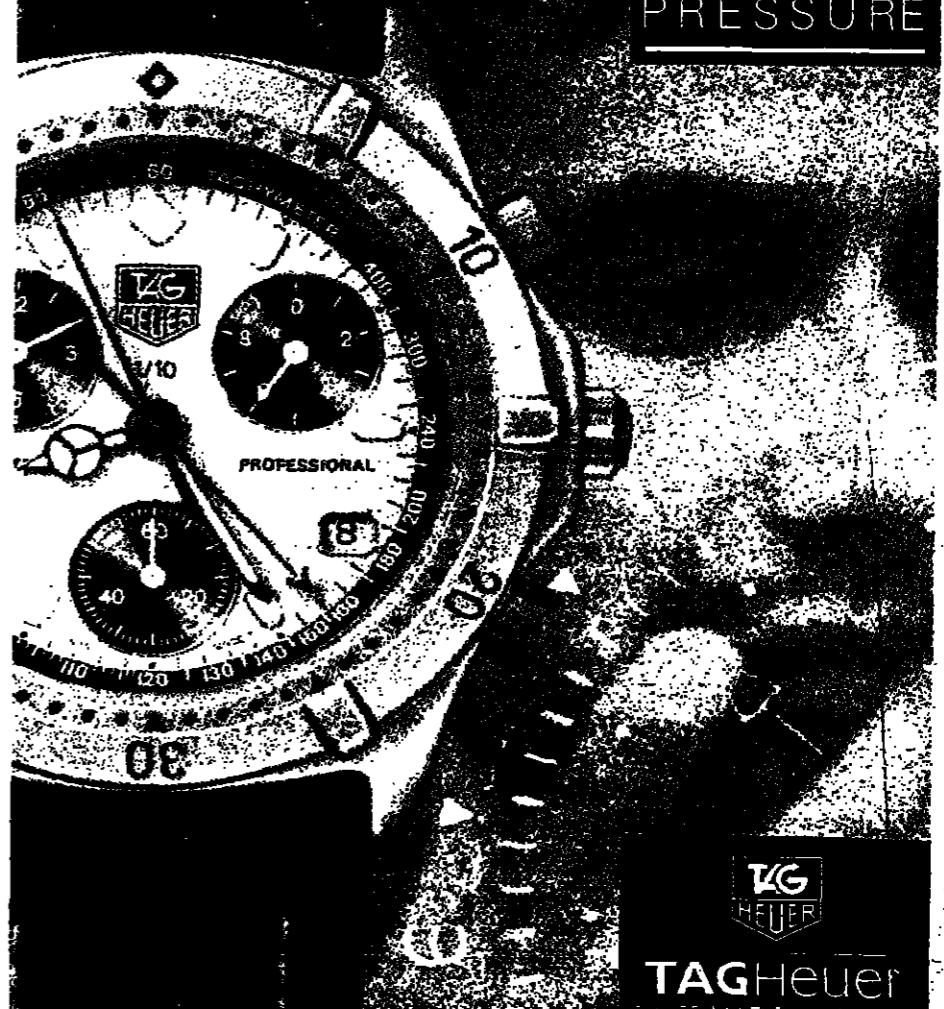
as one of the top retail locations in the country, Ms Paumier says a perception that rates and rents are higher elsewhere has contributed to the number of vacant shops. For retailers who remain in business, ram-raiding by thieves is described as a significant security problem.

Other anti-social behaviour is highlighted. The report says there is concern over the number of drunks and travellers, who cause tension and animosity. Ms Paumier welcomes boating and street theatre as major assets for Bath, but adds: "The amount of aggressive begging is a growing threat to the city centre."

Ms Paumier adds: "Bath after dark can sometimes be a threatening place".

Among her proposed initiatives to overcome Bath problems are a leisure and health spa to encourage overnight stays by visitors rather than day trips, more conference facilities and greater use of the river Avon, which runs through the city centre.

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## Importer for Ssangyong

IM Group, the vehicle importer and distributor which signed a letter of intent with Ssangyong of South Korea to import to the UK four new drive rivals to Land Rover's Discovery and Range Rover models from next year. The deal with Ssangyong, with a turnover \$1 billion last year, would compensate IM for its pending loss of the Japanese Isuzu importership to Vauxhall, General Motors' subsidiary. The transfer is to take place in the autumn - GM has a 51% stake in the Japanese maker - is currently the subject of a legal dispute between GM and IM in north America.

## Jump in used car market

Last month's unexpected strong increase in used car sales was more than matched in the used car market, pointing to a further indication of economic recovery if anything momentum.

The number of used cars bought on credit - the industry's main means of tracking the used vehicle sector - jumped by 9.1% year to 80,955 in August compared with the same month a year before according to statistics from IPM, the vehicle credit monitoring organization.

## Andrew Holmes

Andrew Holmes, editor of the FT's Power in Europe newsletter, has died at the age of 31 following a long battle against brain cancer.

## cal audit

the UK's largest accountancy firm, PricewaterhouseCoopers, has announced a 10% cut in staff numbers across all its business units. The company said it had made savings of £10 million since the start of the year through restructuring and rationalization. The cuts will affect 1,500 staff in the UK and Ireland, and 1,000 in the rest of Europe. The firm's chairman, Sir Michael Fawcett, said: "The changes are part of our strategy to maintain our position as one of the leading international accountancy groups."

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9

SCS

# We're always improving our track record



	1990	1991	1992
Sales	19,964	22,964	27,167
Capital Expenditure	10,610	11,827	10,637
Net Profit	1,367	1,413	1,425

The STET Group in billions of lire

At Stet, we treat every project as a challenge, every achievement as a reason to set new goals. It's this attitude to business that confirmed STET as one of Italy's entrepreneurial successes of 1992. The acquisition of Finsiel in Italy and the expansion of our worldwide operations has meant that STET now comprises more than 100 telecommunication companies. The STET Group activities include manufacturing and engineering, network installations, services management and state-of-the-art data management and satellite communications systems. Working together as a group, we are taking Italian telecommunications into the next century. We know where we're going and we're getting there. Fast.



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## NEWS: UK

## Decision soon on telecoms link for videos

By Raymond Snoddy

BRITISH TELECOM is pushing ahead with proposals to launch a national video-on-demand service down the telephone line, a venture that could cost several billion pounds.

A network to deliver products already on the drawing board and exploratory talks have been held with a number of Hollywood studios and other owners, or brokers, of entertainment rights.

The aim would be to launch as early as next year a service which would compete with video shops and with cable and satellite television.

A decision on whether to go ahead is expected next month. A number of senior executives are believed to be enthusiastic about taking BT into the new business.

BT first said last year it had found a way of delivering a television service along existing telephone wires to the home as the same time as a conversation is taking place.

The system can be used to deliver anything from films and television programmes, to catalogues or holiday information on demand from either a large national or a number of regional databases.

The film or programme is

shown in "real time" down the telephone lines but the signal has to be digitally compressed which means that "black box" decoders will be needed in the home for the "pay-per view" service.

If BT decides to go ahead there will inevitably be a regulatory row over whether the company has the right to run such a service under existing legislation.

US telephone companies such as Nynex and Southwestern Bell which are investing in developing cable franchises in the UK are expected to challenge BT in the courts.

Mr Jon Davey, director of cable and satellite at the Independent Television Commission, said yesterday BT could almost certainly secure a programme licence for its service.

It was less clear whether the telephone company would need a local delivery licence under the 1990 Broadcasting Act to retail programme services. "If a (local delivery) licence is needed it effectively stops BT," said Mr Davey.

Such licences are not given in areas already franchised for cable television.

Under the Duopoly Review of March 1991 BT is not allowed to move into cable television for at least 10 years.

## Manufactured goods prices increase slightly

By Emma Tucker,  
Economics Staff

A VIRTUAL standstill in the prices of manufactured goods last month confirmed the weakness of inflationary pressures in the economy.

In spite of growing domestic demand, the prices of finished manufactured goods were only marginally higher in August, according to official figures.

The output price index rose 0.3 per cent in the year to

August compared with a revised 4.2 per cent in the year to July.

Although this was the highest rate for two years and one percentage point higher than the rate of increase early this year, the slow growth of producer prices suggests manufacturers have chosen to absorb the higher cost of imports that followed the devaluation of sterling a year ago.

Excluding food, drink, tobacco and petroleum - volatile elements that are believed to distort the underlying picture of inflation - the index rose by 0.3 per cent month-on-month to give a 2.6 per cent increase in the year to August. This compared with 2.5 per cent in the year to July.

The prices of raw materials and fuel used by manufacturers fell by a non-seasonally adjusted 1 per cent in August compared with the previous month. Compared with the

same month a year before, producer input prices were up 6.2 per cent compared with 6.3 per cent in July.

The Central Statistical Office said the month-on-month fall largely reflected seasonal falls in the prices of home-produced food manufacturing inputs. On a seasonally-adjusted basis, input prices rose 0.1 per cent month-on-month.

The level of input prices has remained roughly stable since March after rapid gains immediately after devaluation. A breakdown of the figures shows that most of the annual increase in input prices reflects sterling's depreciation, with sharp year-on-year rises in the prices of imported foods and basic materials such as chemicals and metals.

The latest figures show that although producer price inflation is creeping upwards, manufacturers have not responded to last year's devaluation by raising their prices sharply.

## Building costs 'may rise 4% next year'

By Andrew Baxter

CONSTRUCTION costs may rise by nearly 4 per cent next year because contractors can no longer absorb the rising prices of building materials, a Royal Institution of Chartered Surveyors survey indicates today.

The institution's latest quarterly survey of building costs says contractors face growing pressure as material price increases erode profit margins.

"Over the next two years, the price of materials is expected to rise above the general rate of inflation," said Mr Christopher Vickers, the institution's construction spokesman. "As a result the bubble will burst and contractors, unable to absorb rising costs, will be forced to increase their bids for tender."

The study highlights an issue of growing concern for building contractors. Building materials prices fell steeply in the early 1990s, but have recently begun to rise again.

Throughout the recession, intense competition in the construction industry has forced tender prices down, and contractors have had little or no hope of passing the materials price increases on to customers.

The institution's survey shows that tender prices have stabilised at early 1987 levels, ending three years of decline. The cost of building is 23 per cent lower than the peak levels recorded in 1989.

The institution says tender prices were unchanged in the second quarter of this year compared with the previous quarter. It expects them to hold steady until the first quarter of next year.

Then, however, increasing material and wage costs will prompt a resurgence of tender price inflation, it said.

The institution says building material prices are expected to rise by 5.3 per cent in the 12 months to the third quarter of 1994, followed by a further 5.5 per cent increase in the 12 months after that.



Doctors were yesterday carrying out a post-mortem on a 61-year-old woman who died during a controlled demolition, pictured above, in Glasgow's Gorbals suburb. She was standing at what was considered a safe distance from the 18-story tower blocks destroyed. Four other people were hurt

## Telephone company discovers someone else on the line

UNTIL RECENTLY most UK households had no choice but to use telephone services supplied by British Telecommunications, the company that was formerly the state-owned monopoly provider in most of the country. BT's main rival, Mercury Communications, was considered something for businesses only, and cable companies were almost nowhere.

No longer. Mercury now has 375,000 domestic subscribers linked to its trunk network. Cable companies, building local telephone networks across Britain's urban areas,

have signed up 164,000 residential customers - more than triple the tally of a year ago.

That is just the start. Most new phones have a blue button, giving direct connection to Mercury for £11.75 a year.

For those with old phones, a new Mercury service will enable about half of all BT subscribers to use Mercury by dialling 132 before their long-distance number. By the end of the year the "132" facil-

ity will be available in most areas with modern telephone exchanges. Londoners can sign up now, and a marketing blitz is imminent.

As for cable, 14.5m homes are covered by franchises granted to companies to build combined cable telephone and television networks. A total of

27 companies - 20 of them north American - have 127 franchises between them. Networks are under construction

in 62 areas and others will start later this year. Virtually all cable subscribers have severed their BT connections, relying for their long-distance calls on interconnection agreements negotiated by the cable companies, mostly with Mercury.

The sight of yet another outfit digging up the streets has not endeared the cable companies to their potential customers. And once the roads are re-surfaced many are reluctant to ask about the services for fear of invasion by sales teams. The salespeople come anyway.

Nynex, the US-owned cable operator, is constructing 18 networks in the UK. Mr Eugene Connell, Nynex's UK director, said: "We plan to spend around \$1bn in the UK over the next five years - our commitment is total." To Nynex's surprise, cable telephone is proving more popular

than cable television. One of the 18 networks will be in Portsmouth on the south coast of England, where 38 Nynex "cable advisers" are trudging the streets with glossy brochures showing large savings on phone bills and the benefits of having 29 basic TV channels and a further six premium channels.

A few months after their initial foray the advisers go back to "re-market". One city area re-marketed in July was reporting total take-up of more than 38 per cent. Telephone was again the best seller, attracting 35 per cent of homes

visited compared with 32 per cent for cable TV.

"Without the advisers, we'd get nowhere," says said Mr Karl Gross, managing director of the Nynex's Solent franchise and a former Unilever executive.

"We need them to get over people's hesitation that we're double-glazing merchants."

Portsmouth is Nynex's most advanced network, but Blackpool, Brighton, Bromley, Derby, Bolton and north Surrey are progressing. The jewel in the company's UK crown is Manchester, where work will start later this year.



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## In the super league

**B**ritain has a "super league" of middle-sized companies capable of making a considerable contribution to employment and economic growth but which have been overlooked in the enthusiasm for small businesses.

This is the conclusion of a survey<sup>\*</sup> of 3,500 fast-growing middle-sized companies – dubbed the "super league" – by the development capital group, and Cranfield School of Management.

The typical managing director of these companies is aged between 45 and 50 years and has worked for 10 years in the same industry. "Whizz kids are rare," the report's authors comment.

The researchers sought out from records at Companies House profitable, privately owned businesses which had achieved sales growth of at least 25 per cent a year over a two-year period – 1989 and 1990. They selected companies with turnover of between £500,000 and £10m at the beginning of the period.

Nearly 3,500 companies or 11 per cent of the total met these criteria. Their aggregate turnover doubled to £18.4bn over the two years.

The super-league companies provide employment for 244,000 people, a 30 per cent increase over the two years.

Twenty six per cent were in manufacturing compared with 10 per cent for the UK as a whole. Twenty nine per cent of the companies were engaged in distribution, 18 per cent in construction and 16 per cent in transport and other services. The average gearing of these companies was 1.08 compared with 0.5 per cent for all companies.

As a whole the middle-sized sector is numerically weak in the UK and suffers from a lack of public attention and encouragement, it said. "If the UK authorities are seriously interested in promoting growth and creating jobs then this neglect must be abandoned," it added.

\*Super League Companies. At Cranfield European Enterprise Centre, Cranfield, Bedford, MK45 9AL. Free.

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## MANAGEMENT: THE GROWING BUSINESS

Charles Batchelor answers queries raised by the Inland Revenue's new Pay and File system

## A taxing time ahead



"THE NEW SYSTEM GIVES ME A LOT MORE TIME TO DEVISE PENALTY CHARGES."

self-assessment for the unincorporated business and the self-employed are expected in the November budget. Implementation will probably be delayed until 1993/97 so small businesses will have a breathing space.

What will be the main changes brought about by Pay and File?

A. Companies will be required to assess their own tax liability with a greater degree of accuracy. Tax will have to be paid within nine months of the year-end and the return submitted within 12 months of the year-end.

Q. When will the new system take effect?

A. It will apply to accounting periods ending on or after October 1

1993. There will be no transitional arrangements.

Q. Will the new system affect the amount of tax I pay?

A. There will be no change in the way your tax liability is calculated by the Revenue. Only the administration and payment procedures will change.

Q. Will assessments be abandoned altogether?

A. No. An assessment will be issued once the Revenue has agreed your liability. But the number of estimated assessments should be significantly reduced – though they may still be needed in cases of dispute.

The normal appeals procedure will continue to apply.

Q. What happens if I do not submit

my return on time?

A. Automatic penalties will be levied for late filing, starting at £100 and rising to £1,000 plus 20 per cent of the unpaid tax for longer delays and repeated failures. The penalties start low but can build up rapidly if a company fails to keep to deadlines.

Q. What happens to the present system of charging interest if payment is delayed?

A. Pay and File should lead to a simpler and more immediate system for calculating interest on late payments and overpayments. Interest on tax paid late will run automatically from the date payment was due to the actual date of payment. The Revenue will pay interest on any over-payment you make but at a lower rate than that charged on late payments.

Q. Should I do if I realise I have not paid enough tax?

A. It will be to your benefit to make an additional payment immediately to avoid interest and possibly penalty charges. The Revenue will not prompt you to make additional payments.

Q. What should I do if I do not have all my figures ready in time to complete my tax return?

A. You should do your best to estimate your likely liability but you should explain why you are making an estimate and the basis for your calculations. Top up any underpayment as soon as possible.

Q. What if I think the inspector may not agree with my calculations?

A. You could submit your return well before the payment date so that contentious issues can be cleared up. This would minimise the risk of having to pay interest or penalties.

Q. I have been late in preparing for the introduction of Pay and File. What can I do to make up lost time?

A. You should make sure any tax backlog which has built up under the present system is cleared. The Revenue has said it will not accept a backlog from previous years as a reasonable excuse for failing to submit a return on time.

You should also review your accounting systems to ensure they can produce the information you need. You should plan a timetable for producing future accounts and tax returns. It may make sense to allocate responsibility for understanding and handling Pay and File to one or two people in your company.

Free booklets/fact sheets on the subject of Pay and File are available from many accountants. They include: 'Pay and File. It's nearer than you think.' Price Waterhouse Tel: 071 939 3000; 'Pay and File. Managing the Transition.' Coopers & Lybrand, Tel: 071 533 5000; 'Business Tax News October 1992 Edition.' KPMG Peat Marwick. Tel: 071 236 8000.

funds when necessary, says Gary. "Boston Road, Henley on Thames, RG9 1DY. Tel: 0491 579999.

### Closer links help boost business

Ninety-eight per cent of companies which established close "partnership" relations with their suppliers or customers achieved substantial business improvements, according to a survey by Partnership Sourcing, a joint CBI/Department of Trade initiative.

Partnerships involve customers working closely with suppliers in fields such as product development, delivery and marketing (see this page August 3). Of the 358 companies questioned 85 per cent said they had improved their service to customers. 75 per cent had cut costs, 72 per cent had reduced stocks and 70 per cent had improved quality.

One trend to emerge from the survey was the need for purchasing departments to become less clerical and more strategic in their approach. Partnership Sourcing. Tel: 071 379 7400.

### VAT moves 'a timid step forward'

The government needs to be far more radical in its proposals for abolishing the small firms audit if it is to stimulate enterprise, according to a report by the Small Business Bureau, a Tory party organisation which lobbies for the sector's interests.

The bureau describes the government's present proposal to exempt companies with an annual turnover below the VAT registration threshold of £37,600 as "a timid step forward". The Department of Trade and Industry's thinking appears "woolly and lacking in commerciality," it adds.

It calls for the audit to be removed as a mandatory requirement for all companies defined as "small" by the Companies Act. This would extend exemption to companies meeting at least two of the following requirements: sales under £2.8m, a gross balance sheet of less than £1.4m and fewer than 50 employees.

Seed Capital's ideal company is innovative, with a technology base and within easy reach of Cary's offices\* in Henley on Thames. The larger fund will allow Seed Capital to follow up its initial investment, typically around £50,000, with further

### In a Nutshell

#### Growing optimism over prospects

Small businesses have become more optimistic about their prospects and one in four is now planning to expand over the next six months, according to a survey of more than 1,200 businesses by National Westminster Bank.

The findings of this survey, carried out in July, showed an improvement on January 1993,

when only one in five small firms had plans to expand.

Closer analysis showed that the "smaller" small firms were more cautious, with only 20 per cent of those with turnover of less than £50,000 planning to expand, while 37 per cent of those with sales between £500,000 and £1m had similar plans.

Optimism was highest in London and the east Midlands where just over one third of small firms planned to grow and lowest in Yorkshire (18 per cent) and Lancashire and the north-west (21 per cent).

Contact Jennifer Johnston, NatWest Bank. Tel: 071 454 2422

### Fund sows seeds of consistency

Start-up companies have missed out on the growth of Britain's venture capital industry in recent years. As venture funds have grown it has become uneconomic for them to devote much time to time-consuming small investments.

One fund which has displayed remarkable consistency in backing early-stage businesses has been the Seed Capital Fund, managed by Lucas Cary, publisher of Venture Capital Report, which attempts to unite entrepreneurs and investors.

Cary is currently raising his fifth and largest fund yet and has set a target of £2m. Two large institutions have already promised £1m.

Seed Capital's ideal company is innovative, with a technology base and within easy reach of Cary's offices\* in Henley on Thames. The larger fund will allow Seed Capital to follow up its initial investment, typically around £50,000.

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## TECHNOLOGY

**T**he thought of eating beef full of hormones, genetically-altered vegetables or seafood dosed with radiation is viewed by many consumers with horror. But while the consumers' eye is focused on nutritional quality, the food industry sees some of the latest food technologies as potential trade issues.

On completion of the Uruguay round of the General Agreement on Tariffs and Trade, scheduled for December 15, rules will be implemented to define when treated foods can be legally banned from a country and when such a ban would be deemed a barrier to trade.

The aim of the new rules, according to a Gatt official, is to define a firm scientific basis for the protection of consumer health. "Our concern is that the trade side has to have a scientific base."

The test case for the new rules will probably be the continuing issue of hormones in beef, but food irradiation, in which the products are dosed with ionising radiation to kill microbes, looks set to provide more widespread debate.

Over the past decade irradiation has proven a veritable battle ground for scientists, conservationists and the fresh food lobby.

Proponents of the technology say that there are years of scientific evidence to prove that irradiation is safe. "There's probably more research gone into irradiation than any other food process," points out David Kilcast, manager of the sensory evaluation group, at the UK's Leatherhead Food Research Association.

"There is a massive body of scientific evidence to suggest that it's a useful food process," he adds.

Perhaps most significantly, many scientists believe that by killing off bacteria, irradiation could prove a useful tool in preventing the spread of food poisoning.

Anti-irradiation groups claim that proper research has not been done into certain aspects of the technology, such as its effects on the vitamin content of food, and that some of the scientific evidence is flawed. They also point out the danger of consumers believing that irradiation enables them to keep fresh food indefinitely, so resulting in food poisoning.

Furthermore, they question why food should need irradiation in the first place. "The public perception is that irradiation is only there to cover up defects in food," says Tony Webb, project officer at Australia's Food Policy Alliance, which combines the interests of trade unions, farmers and others. "People don't want food to hang about on shelves. They want shorter shelf lives rather than longer ones."

The consumer, he says, wants foods produced with fewer pesticides and additives using high-quality

How is food affected by irradiation? Della Bradshaw looks at a debate that is turning into a trade issue

# Meaty questions on the menu



In the US irradiation is used in the poultry industry, but an international standard on its application has yet to be agreed

ity farming practices and processing methods. That frequently adds to the expense of food production.

If food producers are allowed to promote unhygienic food production and then clean up the food with irradiation, Webb reasons, then they are undercutting environmentally sound food practices.

"It's as direct a distortion of trade as government subsidies," he argues. "The issue is about fair trade." Webb believes that the whole agenda should be turned on its head.

Australia has now become the focus point for the acrimony in the food irradiation debate, following the Australian government's decision to order a moratorium on food irradiation in 1989. This was followed by a request to the World Health Authority to produce the definitive scientific report on food irradiation's effect on the nutritional value of foods.

The first draft report was published in spring 1992, but the Australian government, which funded the report, was only allowed by the WHO to sit as an observer in the

consultation procedure. A preliminary final report was sent to the Australian government towards the end of 1992, but with the proviso that only the government and closely related bodies should see it.

Gee Pincus, chairperson of Australia's National Food Authority, which advises the Australian government on issues of food safety,

for the 'final final' report before we take action." The "final, final" report should be available by the end of the year.

In its draft form, the report does not address the issues set by it by the NFA, claims Webb; namely, whether irradiation affects the safety and nutritional value of food. "It's a shoddy job," he concludes.

Pincus also reports that the NFA has reservations about the report - "some substantive, some editorial". Yet the scientific evidence reviewed in the report could form the basis of an international standard on food irradiation which would have status

under Gatt. However, the report does not address the issues set by it by the NFA, claims Webb; namely, whether irradiation affects the safety and nutritional value of food. "It's a shoddy job," he concludes.

Pincus also reports that the NFA has reservations about the report - "some substantive, some editorial". Yet the scientific evidence reviewed in the report could form the basis of an international standard on food irradiation which would have status

under Gatt.

Whatever the evidence in the final WHO report, rules on irradiation could prove extremely difficult to define.

The area is fraught with anomalies, such as the different dosages of radiation needed for different foods, especially in composite products. In a meat and potato dish, for example, the potatoes could be subjected to one level of radiation to prevent sprouting, but the meat would need a different dose, points out Kilcast.

## The area is fraught with anomalies - the varying dosages of radiation needed for different foods

decided to defy WHO rules and make the report available on a "read only" basis for other interested parties as part of the consultation process.

"We couldn't countenance it not being available," says Pincus. "Over the past couple of months the report has been available to anyone who wants it. The WHO has accepted that. But we will still wait

"We need to do tests on the eating quality of the combination product," he adds. "If you apply the appropriate dose to appropriate food it's fine, as with any food process. If not, you get the same results as if you oven-roasted a lettuce."

The EC is continuing to grapple with harmonisation in the light of the single market. But with Germany banning the technology and the Netherlands renowned as the irradiation capital of the world, the going is tough. In between the two extremes there are numerous discrepancies.

In the UK, for example, only herbs and spices can be irradiated. In France, on the other hand, Camembert cheese has been added to the list of foods which can be treated, but UK law means it would be illegal to sell the cheese in Britain.

Even for single products - in the US some chickens are irradiated, for example - Pincus believes exporting countries would have a difficult time pressing home their case with or without international standards. "You could counter by asking why they couldn't send the non-irradiated version of the product and then get quickly into health and safety issues."

"It would raise some interesting questions," she adds. "It may lead to questions about the microbiological state of the product before irradiation."

However, the Gatt official confirmed that if countries have rules which ban foods for which there is an international scientific standard then "they may be called upon to justify them".

Rather than import bans, Gatt suggests that clear food labelling would give consumers a choice. Sceptics argue that labelling is unlikely to provide the consumer with the full information, particularly if only a small proportion of the total contents of the food - a herb, say, or a spice - has been irradiated. In many countries such a small amount of one ingredient would mean the product as a whole was exempt from labelling under existing rules.

It is also questionable, argues the anti-irradiation lobby, whether restaurateurs will want to emblazon their menus with notices that their seafood platters or chicken dishes contain irradiated produce.

"One of the problems of irradiation is the name," says Katie Munson, senior business analyst at the Henley Centre for Forecasting, in London, which has carried out extensive research into food acceptability. "People are very suspicious of anything to do with radiation. Irradiation would have to do an enormous PR job to become accepted. Whether it's dodgy or not doesn't matter; it's people's reactions that matter."

## Technically Speaking

# Doubts about digital television

By Chris Goodall

"**M**OST people see the word 'digital' and assume it represents an improvement over

"an existing analogue technology.

So the interested - but non-technical - observer might applaud the Independent Television Commission's (ITC) strong expressions of interest in the digital transmission of broadcast TV signals.

In the case of the BBC, ITV and Channel 4, however, the general view would probably be wrong.

Before we pursue the digital route, we need to ask some questions about what such a radically new transmission system will do for viewers and broadcasters.

The existing analogue technology is very good at transmitting the signal accurately: modern TV receivers deliver very high-quality sound and pictures. They are also highly reliable. Digital TV would improve these qualities very little, if at all.

In the long run, digital transmission would allow broadcasters to cram many more channels into the frequencies currently allocated to terrestrial broadcasters. But getting these extra channels will require a costly and complicated migration from the current transmission system to the new one.

The cost of digital sets will probably always be higher than analogue receivers, which have simpler electronics and almost half a century of manufacturing experience behind them.

There is an even greater problem caused by the extraordinary difficulty of making the changeover. All the TV sets in the UK are incompatible with a digital transmission technology. Until they have been replaced, or supplemented by digital equipment, broadcasters will have to simulcast both digital and analogue signals, using more radio spectrum capacity, not less.

Moreover, to simulcast all four terrestrial channels, broadcasters will probably have to use channels reserved for video cassette recorders. Large number of VCRs will have to be returned. Thames

Television, in its failed bid for the fifth television channel, estimated the cost of this across the UK would exceed £75m. Who will pay?

The ITC admits the only incentive is the prospect of more channels. But for less money, consumers can already receive large numbers of extra channels via satellite. If many more channels are wanted - and the evidence is that no more than 40-50 per cent of households do - the best way to supply them is via satellite services.

Digital satellite services, offering large numbers of new channels to dish owners and to cable subscribers, will be available much sooner than digital channels from ground-based transmitters. Similarly, new cable technologies, which allow the carriage of 150 or more channels on cable systems already in use in the US, will provide choice that will never be available via over-the-air TV.

The ITC should explain why it feels able to contemplate the use of new channels for simulcasting, when it insists that the proposed fifth terrestrial channel is allocated to the frequencies reserved for VCRs.

A new channel, available to everybody in 1994-95, is a much better proposition than the vague prospect of digital services in the first decade of the next century requiring every home to buy a new TV set at a cost of about £200.

The ITC's document on digital transmission is a measured and cautious piece of advocacy, but it still falls into the trap of thinking that advances in feasible technology translate rapidly into opportunities for commercial enterprises. The last time the ITC tried to push a new technology, it licensed the technically advanced British Satellite Broadcasting, only to see it fail within a few years.

Before the ITC makes any decision on digital transmission, it should ask the leading electronic retailers how many £200 TV sets they would sell if the TVs had essentially the same features as those selling at £400.

The author manages projects in setting up new television channels.

## PUBLIC NOTICES

### IN THE HIGH COURT OF JUSTICE (ENGLAND) CHANCERY DIVISION IN THE MATTER OF

No. 4481 of 1993

KINGFISER INSURANCE COMPANY LIMITED (formerly Kraft Insurance Company Limited, Dart and Kraft Insurance Company Limited and Kraft Investors Limited) - and -

WALBROOK INSURANCE COMPANY LIMITED - and -

KL PASO INSURANCE COMPANY LIMITED

(formerly Leamotelle Insurance Company Limited) - and -

MUTUAL DEFENSURE COMPANY LIMITED (a Bermudian registered company) - and -

IN THE MATTER OF THE COMPANIES ACT 1985 OF GREAT BRITAIN AND

MUTUAL INSURANCE COMPANY LIMITED

- and -

IN THE MATTER OF THE COMPANIES ACT 1985 OF BERMUDA IN THE MATTER OF

KL PASO INSURANCE COMPANY LIMITED

NOTICE IS HEREBY GIVEN that by Orders dated 20 July 1993 and 4 August 1993 made in the above matters in the High Court of Justice (England) and in the Supreme Court of Bermuda respectively separate meetings are to be summoned of the Scheme Creditors (as defined in the Scheme of Arrangement) ("the Scheme") for the purpose of considering and, if thought fit, agreeing to a Scheme of Arrangement ("the Scheme"). The Scheme Creditors ("the Creditors") are the persons entitled to receive payment from the Scheme Creditors ("the Scheme Creditors") and each a "Scheme Company" and the Scheme Creditors themselves, namely:

1. the Scheme Creditors other than those who are Protected Policyholders (such as defined in the Scheme of Arrangement);

2. the Scheme Creditors who are Protected Policyholders (so defined).

Such meetings will be held at Alexandra Palace, Wood Green, London N22 4AY on 17 November 1993 at the times indicated below, namely:

(a) the meeting of Kl Paso Insurance Company Limited at 2.00 p.m.;

(b) the meeting of Walbrook Insurance Company Limited at 2.00 p.m.;

(c) the meeting of Line Street Insurance Company Limited at 2.00 p.m.;

(d) the meeting of Mutual Defence Company Limited at 2.30 p.m.;

(e) the meeting of Kl Paso Insurance Company Limited at 2.30 p.m.;

(f) the meeting of Walbrook Insurance Company Limited at 2.30 p.m.;

(g) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(h) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(i) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(j) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(k) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

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(s) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

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(u) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(v) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

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(ff) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(gg) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(hh) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(ii) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(jj) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(kk) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;

(ll) the meeting of Walbrook Insurance Company Limited at 2.35 p.m.;

(mm) the meeting of Kl Paso Insurance Company Limited at 2.35 p.m.;</p

## BUSINESS AND THE LAW

## Stop-press allegations

**Robert Rice** on The Independent's OFT complaint against The Times



Andreas Whittam Smith (left) accuses Rupert Murdoch of predatory pricing

and even harder to establish predation in any particular case.

There have been several attempts to frame an econometric test of when a price is predatory, the most well-known being that of the Americans Areeda and Turner.

They argued that a price should be deemed predatory and therefore unlawful under US law where it was less than a company's average variable cost, and presumed lawful where it was above average variable cost – average variable cost being calculated by dividing costs

**Proving an intention to put The Independent out of business would be difficult**

that vary according to output, such as raw materials and labour, by actual output.

This strict cost/price analysis poses significant problems for competition authorities in establishing a company's average variable cost. The test has also been criticised as being too narrow, some economists arguing that pricing above average variable cost can still be predatory, particularly where there is a clear intention to eliminate competition and where that is the practical result. Not all US courts have followed the Areeda/Turner test.

But Sir Gordon warned that establishing predation would be difficult. The problem is that it is difficult to decide precisely at what point desirable price competition ends and predatory pricing begins,

local bus companies, Southdown Motor Services and Maidstone & District Motor Services, guilty of predation.

The best indication as to the approach the OFT might take comes from the 1988 Becton Dickinson case, where Sir Gordon cleared Becton Dickinson, a medical equipment maker, of selling hypodermic syringes and needles at predatory prices. But in doing so, he set out three criteria for deciding whether a price was predatory. It was necessary to look at the relationship between costs and prices, the structure and characteristics of the market, and for intent on the part of the predator, he said.

This test is wider than the straight cost/price analysis of the Americans. It involves consideration of a number of issues: whether the predation is likely to succeed, the strength of the predator's position in the market; its ability to sustain losses in one market by cross-subsidisation from other markets; and any barriers to market entry once the predator has restored its price to its normal level.

Since then, however, there has been a change at the top of the OFT and perhaps more importantly a significant decision in Europe in the Akzo case in 1991, which might influence the OFT's approach to The Times case.

The European Commission found Akzo, the Dutch company, guilty of abuse of its dominant position, but rejected the Areeda/Turner approach. The Commission said cost/price analysis was one element in deciding whether a price was predatory, but it was also important to look at whether the dominant company had a strategy of eliminating competition and what the likely effects of its conduct were.

On appeal the European Court upheld the Commission's approach. The Court said that where a price was below average variable cost it would be presumed predatory, but when prices were above average variable cost but below average total cost (the total of variable and fixed costs of a company divided by actual output) the company could still be guilty of predation if the prices were fixed in the context of a strategy aimed at eliminating a competitor.

The OFT is likely to face considerable difficulty in assessing costs at The Times, not least because of the complicating factor introduced by the advertising side of the business.

However, Sir Gordon believes there may be a more simple obstacle to establishing predation – the difficulty of proving an intention to put The Independent out of business. "I don't suppose there will be many office memos lying about the place," he says.

Others agree, but also point to further difficulties. Mr Derek Ridyard, of National Economic Research Associates, says that, although it is not a legal requirement in the UK, the OFT would normally be looking for some evidence of dominance in the market.

It is not obvious that News International is dominant, he says, although there might be an argument that it is using its strength in the Sunday quality market to gain an advantage in the daily market, particularly if the price cut has an indirect effect on the viability of the Independent on Sunday.

Given the quantity and complexity of the issues faced by the OFT, a quick decision looks unlikely. Sir Gordon believes the OFT may wait until the effect of The Times price cut becomes clearer.

If News International is right and the result of the price cut is to increase the overall size of the quality daily market, then an investigation would be superfluous. If, on the other hand, the price cut begins to eat into The Independent's sales, the damage may well have been done by the time it takes to complete an investigation.

A review of the voting patterns of the US Supreme Court over the 1992-93 legal term shows America's highest court still dominated by the conservatives.

According to the National Law Journal, a US legal magazine, at the opening of the 1992-93 term in October last year the main question was whether three centrist justices, Justice Sandra Day O'Connor, Justice Anthony Kennedy and Justice David Souter, would continue to act as a moderating influence on the court's more extreme left and right-wing elements, as they had done in the previous term.

By the end of the term in July it was clear that they had not. Looking at the court's decisions during the term, on civil rights, church-state separation and voting rights, it was apparent that Justices O'Connor and Kennedy at least had returned to the conservative fold, the magazine says.

Evidence of the renewed dominance of the right was most apparent in the 20 decisions in which the court was split five-four. Most often in the majority in those cases was the staunch conservative, Chief Justice William Rehnquist, followed by Justices Antonin Scalia, Kennedy and Clarence Thomas. Least often in the majority in five-four splits was Justice Souter. This pattern was a reversal of the 1991-92 term.

Justice Thomas followed the approach he took in his first year on the Supreme Court bench, agreeing most often with Justice Scalia – in 91 per cent of all cases.

Overall, the National Law Journal says, the last term's 118 decisions demonstrated that the court's seven conservative members often had competing visions of conservatism. Nevertheless, there was a high degree of unanimity. The justices were unanimous in 43 per cent of cases, continuing an upward trend in unanimous decisions which began in 1989-90.

In the commercial sphere, for the second year running business won important victories in the high court, enjoying success in anti-trust, employment discrimination and federal taxation cases.

But in two of the term's most significant decisions, business suffered big defeats. In TXO Production Corp v Alliance Resources Corp and Danbert v Merrill Dow Pharmaceuticals Inc, the court respectively rejected attempts to curb juries' awards of large punitive damages, and gave federal judges broader discretion to admit novel scientific theories that may not be generally accepted.

## The right rules supreme

America's highest court was dominated by conservatives in the '92-93 term

panies and their UK reinsurers at Lloyd's to go to trial in the federal court, and held that insurers did not lose their anti-trust immunity by collaborating with foreign insurers.

The big issue for the next term, beginning next month, will be where the court's newest member, Justice Ruth Ginsburg, fits into the picture. The first Democrat appointment to the Supreme Court for 26 years, she was killed by the Clinton administration as a moderate centrist.

But Justice Ginsburg has an activist record and many legal observers feel she is not naturally aligned with the moderate conservatives of the court and is likely to be more left of centre. Some predict that a quartet may emerge in the centre ground: Justices O'Connor, Kennedy, Souter and Ginsburg – but only on occasion.

The National Law Journal predicts the most visible result of the replacement of the centre/right Justice Byron White, retiring after 31 years, with the centre/left Justice Ginsburg is likely to come on abortion rights. Justice White was consistently against the court's 1973 landmark abortion rights ruling, Roe v Wade.

The court has accepted a number of cases for next term that should soon reflect the influence Justice Ginsburg will have. They include cases on voting rights, the retroactive impact of the 1981 Civil Rights Act, sex discrimination in jury selection, federal anti-racketeering laws, abortion clinic blockades, child pornography and sexual harassment.

**Robert Rice**

### US SUPREME COURT VOTING ALIGNMENTS 1992-93 TERM

Justice	All Cases
Rehnquist	Agreed most often with least often with Kennedy 90% Stevens 62%
White	Agreed most often with least often with Rehnquist 87% Stevens 68%
Blackmun	Agreed most often with least often with Stevens 84% Scalia 63%
Stevens	Agreed most often with least often with Blackmun 84% Thomas 61%
O'Connor	Agreed most often with least often with Thomas 85% Stevens 65%
Scalia	Agreed most often with least often with Blackmun/Stevens 63%
Kennedy	Agreed most often with least often with Rehnquist 90% Stevens 65%
Souter	Agreed most often with least often with White/Scalia 61% Stevens 71%
Thomas	Agreed most often with least often with Scalia 91% Stevens 61%

Most agreement: Scalia/Thomas 51%. Least agreement: Stevens/Thomas 61%. Source: The National Law Journal

## PEOPLE

## Kleinwort's Latin American connections

Roger Palmer, the ex-global strategist who is building a Latin American equities team at Kleinwort Benson, has hired four people whom he believes share the relatively rare qualities of technical expertise in the region with an understanding of the UK investment banking scene.

His new deputy and head of sales, 28-year-old Andrew Macdonald, has spent nearly five years at Baring Securities, which has established itself as the leading UK house in Latin America, even if it has been hit recently by a wave of defections.

Palmer, who has decided to differentiate his service by basing his team in London, as

opposed to New York or Mexico, and taking a sector, as well as country, approach to equity analysis, has also gone for two internationally-minded Latin Americans.

Argentinian born Andrea Marrojlo, 31, who will head the research team, is a Harvard graduate and has worked at the Argentine central bank, McKinsey and the then UBS Phillips & Drew. She answered an advertisement for her new job after spending a short while at a Spanish-funded venture capital operation.

After the bank's success with the last Chilean it picked from the London Business School MBA programme, who is now doing well in the Latin Ameri-

can corporate finance department of KB, Palmer returned to the LBS, and hired the only final year MBA student who came from Chile. He is Sergio Arredondo, who is 29.

Janet Kriegel, 40, senior Latin American economist from Lloyds Bank, has also just come aboard.

In a region where relationships are crucial in winning business, KB is already well-connected. Sir Kenneth Kleinwort, who remains a non-executive director of the group, has an Argentinian wife, and Desmond Cameron, the head of the Latin American corporate finance team which has been successfully collecting Argentinian privatisation mandates,

looks back on 30 years experience.

■ LatinInvest, an investment bank set up last year to concentrate on Latin American equities and corporate finance, has recruited Paul Davies, formerly senior manager responsible for management accounting at Nomura International, as its finance director. Victor Galliano, from Baring's Spanish team, has also joined the boutique's Mexican research team.

Meanwhile, Per-Anne Johansson, one of LatinInvest's four founding shareholders, is moving to New York, joining a small team already there, to expand the US clientele.

continue as normal," he said.

Charles Covell has been appointed as new manager of the Research Group, which Citibank said would be "fully resourced for growth".

Partridge-Hicks and Sossidis said they intended to develop a new investment management business with a joint venture partner, drawing on their experience with Citibank over the last six years. They said the management team would be tied-in with the "appropriate contracts and financial incentives... so often requested by investors".

■ David Mortimer has been appointed head of branch banking, Keith Sunley head of banking services, and John Howley, head of planning and strategic development at YORKSHIRE BANK.

■ Caroline Attfield has been promoted to become head of corporate sales and marketing, treasury and capital markets at THE ROYAL BANK OF SCOTLAND.

**FT**  
FINANCIAL TIMES CONFERENCES  
**INTERNATIONAL PACKAGING AND THE ENVIRONMENT**  
London - 18 & 19 OCTOBER, 1993

The Financial Times second conference on the international packaging industry will look at the implications of legislation and the opportunities and problems facing the industry and its customers. Co-operation in the packaging chain, whether recycling or incineration is the way forward will be examined, as well as the opportunities for new uses of resources.

Speakers include:

**The Rt Hon John Gummer MP**  
Secretary of State for the Environment

**Mr Hans Alders**  
Ministry of Housing, Physical Planning & the Environment, The Netherlands

**Mr Thierry Marraud**  
St Gobain Group

**Mr Dermot F Smurfit**  
Jefferson Smurfit Group

**Mr Walter Brinkmann**  
Coca-Cola International

**Mr William Seddon-Brown**  
Waste Management International

**Mr Michael C Coe**  
Lever Brothers Limited

**Mr Clemens Stroetmann**  
Federal Ministry for the Environment, Nature Conservation & Nuclear Safety, Germany

**Mr Yannis Paleokrassas**  
EEC

**Mr Colin J Williams**  
SCA Packaging Business Group

**Mr Matthias K Miranda**  
Frantschach AG

**Mr Andrew Somogyi**  
FEVE

**Mr John Chamberlin**  
Igesund Paperboard (Workington) Ltd

**Mr Amédée Chomel**  
Groupe National des Hypermarchés

**Malcolm Pitcher**, formerly European marketing manager with Honda Motor Europe, has been appointed marketing director of WIMPEY Homes Europe.

■ Brian Tock, md of Castle Plant, is appointed deputy md of TARMAC Construction's Plant Division.

■ Neal Roberts (below), formerly group financial controller of Bumzl, has been appointed financial director of REDLAND Bricks.

George Dendale, the Leeds-based steelwork contracting subsidiary, has appointed Peter Samworth as managing director, while Norwest Holt Construction, the combined building and civil engineering divisions of NWHL, has named Eddie Wilson as managing director. He joins the company from Mowlem.



### Citibank loses researchers

Stephen Partridge-Hicks and Nicholas Sossidis have resigned from the research group of Citibank following a dispute over pay, funding and control of the operations with which they were connected.

The two men were the business managers responsible for Alpha and Beta Finance Corporations, two entities that invested in high quality rated debt securities.

Citibank said yesterday the resignation was due to "a fundamental disagreement on the amount of future resources to be made available to the research group and the relative ownership of the management activity between the parties".

Alan Harley, a vice president, said the resignation would have little adverse impact and that while the two men were the "figureheads" there were another 18 people who worked in the group. "We

### INTERNATIONAL PACKAGING AND THE ENVIRONMENT

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(Financial Times 12/8/93)

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INVESTORS CHRONICLE



"Two Women" by Lucian Freud, 1992, in the current exhibition at the Whitechapel Gallery

## Figuring out Freud

William Packer hails a great British artist in his 71st year

**L**ucian Freud is without question a great artist, as remarkable as any that this or any country has produced in a hundred years or more, as great a painter of the figure as any since Courbet. Among his contemporaries he stands all but alone. Whom could we put alongside him, now that Bacon is dead? Balthus perhaps, but him only. It is a large claim to make but, in the face of the work, inescapable: yet even now one senses that there are many who would deny the obvious.

It would seem two forces are at work in this respect, contradictory yet oddly pulling in the same direction. On the one hand there is the reluctance to overstate a case made cheap by promiscuous indulgence elsewhere: on the other, an impulsive critical disregard, born of the artist's own singularity; an instinctive outsider, his work is awkward, difficult, entirely independent of market fashion and modernist orthodoxy.

Certainly his current reputation has been won with little help from the international art establishment. The Arts Council gave him his first full retrospective at the Hayward in 1974, but I remember it as being given somewhat against the grain — almost apologetic a special case. A second Hayward retrospective in 1987 was more confidently given — and received — at home, but the British Council had considerable difficulty in placing the subsequent tour abroad, which was refused outright by New York and received with marked indifference in Paris.

**T**he rise and fall of John Law (1671-1729) convict, international financier and speculator is perfect matter for a play, serious, funny or both. Eleanor Zeal's *Breaking The Bank* by the Empty Space Theatre Company at The Warehouse, Croydon tells of Law's career, and amounts to a fine idea gone astray, nearly right, but just as Law might say, one share short of a portfolio.

The remarkable Law was a fine gambler whose luck ran out when he killed a man in a duel in 1694. He broke jail and spent the 1690s learning about credit systems in Amsterdam and Genoa. His dream was paper currency. He floated the idea to the Scottish parliament, was turned down, and instead set up a

And here was an artist by now in his 60s and working with more power and authority than ever. The Tate has yet to give him a show, but short, what consistent support he has had come not from the public but from the private sector.

Has this all now changed, now that Freud is 70 and a Grand Old Man? The point is only that such critical acceptance as he now enjoys has been forced and won by the work itself, just as it is. Like it or not, take it or leave it, there it is — and it is not going to go away.

For its showing in New York and Madrid this exhibition will have a retrospective element, a quick skim though from the 1940s to the early 80s. But in London it begins in 1982, with a portrait of the artist's mother, and so continues with portraits, figure and life-paintings large and small, most especially the life-paintings, up to the large, full-length, full-frontal nude self-portrait that is still in progress.

It is the record of a decade of phenomenal personal achievement, although for an artist to continue in full creative flow well into old age is not unusual. Indeed, with such artists as Titian or Rembrandt or Monet, it is possible to argue that the best comes last. With Freud, however, such has been the creative drive since the late 1970s it is as though he has waited until then almost to begin. At that point it seems he came to his proper subject, the human presence in a particular space, usually nude, which he had treated often enough before

but now fixed upon all but exclusively. And with it came, for him, its proper treatment — an unrelenting scrutiny — and its proper scale — moving up to life-size.

It is strong stuff and even shocking if taken superficially, but then we forget that great painting in the post-Renaissance human tradition always had the power to shock, and used this power quite deliberately. And it is to this greater tradition that Freud belongs, which is perhaps where the critical difficulty lies. He is a modern painter, working in modern times, fully aware of all that modernism, and expressionism in particular, has made available to the artist in our second age. But while Freud would never deny the modern movement, it is not, we may suppose, his creature.

In another time who is to say what martyrs and mysteries he might have painted. We think of Titian, Caravaggio, Ribera, Goya — Marsyas flayed, St Lawrence tormented on his grill, St Anthony tormented in the wilderness. *Autres temps, autres mœurs*, and what we have from Freud instead of saints personified is the image direct of the human condition and, at the closest remove, of our own mortality. Such a subject is only as shocking as we wish it to be.

Which leaves the paintings as paintings — for it is all too easy to be so fixated on the imagery, especially such strong meat as this, as to see nothing else. There is always more to the understanding of painting than the mere literary

reading of metaphor or symbol. Here are these nudes, legs splayed, arms akimbo, the portrait heads staring fixedly before them, the figures set in the bleak physical space of the artist's studio, and all subject to that same searching, apparently unsentimental gaze. And yet the most physical thing about them is not the imagery at all but the paint itself, rich and dense. What we find as we look into these surfaces is that Freud is become ever freer in his handling, and taking more and more risks with drawing and proportion — a huge foot, a strange passage of modelling, a squashed face. For here is no close, tortured preoccupation with verisimilitude but a practical ebullience and, yes, enjoyment, that is not quite what we might have expected.

Freud is now clearly working at high speed, and yet all is carried through with such command and technical aplomb that no whirr or jolt of it is anything less than utterly convincing. We accept what Freud shows us as being true enough, but the truth is what Freud has made it to be, no pale copy or simulacrum of reality but a true equivalent, born of the creative imagination. And it is also very beautiful. What ugliness there is lies in ourselves.

Lucian Freud: Recent Work; Whitechapel Art Gallery, Whitechapel High Street E1, until November 21, then to the Metropolitan Museum, New York, and the Reina Sofia, Madrid; sponsored by the Observer, and Global Asset Management

### Theatre/Andrew St George

## Breaking the Bank

private bank in Paris. There his ideas gained currency and his currency gained him a job from the French Regent as Comptroller-General of Finance in France. He set up the French equivalent of the South Sea Bubble by forming the Mississippi trading company in 1719.

How does *Breaking The Bank* do justice to Law's life and achievements? It tries, but fails. The best parts of this costume-drama look like cabaret sketches about money, notes, shares and speculation. There are fugues, sung by the four

actors: "Keep the money moving" or "We're going to deal in futures, in castles in the air." There are jokes about privatisation, new taxes on fuel, and references to the European Monetary System, having a flutter down at the Bourse. But unfortunately the wit never plumbs the lost consonant depths of "Gentlemen prefer bonds."

The characters and the action are bit by bit. The Regent (Philippe of Orleans, played by Adam Fahey) opens with "I didn't poison Louis." Opposite him, Law (Luke Williams) and

his quasi-wife Catherine (Jaquie Bywaters) are an uptight Protestant voice in a xenophobic Catholic system running on divine credit. Richard Cherry as coachman and bankers makes up the energetic cast, who bustle round an inventive set of cube boxes. Andrew Holmes' direction could be smoother, and the play should be shorter.

Law wrote in *Money and Trade Considered* (1705): "Wealth depends upon commerce, and commerce depends upon circulation." Some how "The Circulation of Nations" does not ring true, but he was 70 years ahead of Adam Smith.

The Warehouse, Croydon (081 6490 4060) until October 3 before national tour

■ **WEDNESDAY**

Boulez conducts Boulez (tickets 02-507 8200 information 02-507 8410)

■ **CHICAGO**

CHICAGO SYMPHONY

The new season at Orchestra Hall opens on Fri with Verdi's Requiem conducted by Daniel Barenboim, with soloists Alessandra Marc, Waltraud Meier, Vicente Ormeño and Femicucco Furlanetto (repeated Sep 18, 23, 25). Sun afternoon: Barenboim conducts all-Brahms programme (repeated Sep 22, 24, 26). Barenboim conducts two further programmes in early October (312-435 6665).

CHICAGO LYRIC OPERA

The 1993-4 season at Civic Opera House opens on Sat with a new production of La traviata, staged by Frank Galati and conducted by Bruno Bartoletti, with a cast led by June Anderson, Giuseppe Sabbatini and Dmitri Hvorostovsky (repeated Sep 22, 25, 28, Oct 1, 4). The second production is Massenet's Don Quichotte, opening on Sep 26 with Samuel Ramey in the title role (312-332 2244).

■ **BRUSSELS**

Mornale Tonight, tomorrow, Fri, Sat: Heinrich Schiff conducts concert performances of Fidelio, with Janis Martin and Nadine Seconde alternating as Leonore. Sep 25: José van Dam song recital (02-219 6341).

Palais des Beaux Arts Tomorrow: Peter Hirsch conducts Junge Deutsche Philharmonia in works by Janacek, Lalo and Brahms/Schoenberg. Thurs: Yuri Simonov conducts Belgian National Orchestra in Prokofiev and Shostakovich. Fri: Alexander Rahbari conducts Belgian Radio Orchestra in Beethoven's Ninth Symphony, with soloists Marie Ann Häggander, Linda Finnie, Edmund Barham and Jazko Ryhinen. Sun afternoon: Pierre Barthélémy conducts Liege Philharmonic Orchestra and Chorus in Berlioz's Roméo et Juliette. Next

■ **GENEVA**

Denyse Graves sings the title role in Carmen at the Grand Théâtre tomorrow, Sat, next Mon (also Sep 23, 26, 29, Oct 2). Gary Bertini conducts a new production staged by Adolfo Marsilach (022-311 2311).

The opening production of the season at Théâtre de Carouge is Molère's Le Misanthrope, daily except Mon till Oct 11 (022-343 4343).

■ **ROTTERDAM**

De Doelen Thurs: Messiaen chamber music recital with Peter Donohoe and others. Fri: Ed Spanjaard conducts New Ensemble in a programme including Berio's Folcongs. Sat evening, Sun afternoon: Jeffrey Tate conducts Rotterdam Philharmonic Orchestra in works by Berlioz, Franck and Dukas, with viola soloist Rivka Golani. Sun evening: Ton Koopman

■ **WASHINGTON**

MUSIC

■ **MONDAY**

Mstislav Rostropovich conducts the opening concerts of the National Symphony Orchestra's 1993-94 season on Thurs, Fri and Sat. The programme includes Prokofiev's Alexander Nevsky, Tchaikovsky's 1812 and the American premiere of Augusta Read Thomas' Ancient Chimes (Kennedy Center Concert Hall 202-467 4600).

■ **TUESDAY**

David Zinman conducts the Baltimore Symphony Orchestra on Fri, Sat, Sun afternoon in works

### Gala Concert in Cardiff/Alastair Macaulay

## Tribute to Sir Geraint

**F**ew opera-lovers today can recall opera before Geraint Evans. For many of us, he was already part of the firmament when we discovered opera. It is therefore good to know that his name continues in the present tense in the Geraint Evans Scholarship Fund, which has supported young singers at the Welsh College of Music and Drama since shortly before his death in 1992. On Sunday, in St David's Hall, Cardiff, a number of celebrated Welsh singers joined a gala chorus: the BBC National Orchestra of Wales, and conductor David Price-Jones for "A Gala Tribute to Sir Geraint," a concert whose proceeds will benefit this fund.

In case we needed reminding, the gala demonstrated the strength of Welsh singing. O'Neill, who planned and organised the gala, also sang Lensky's aria from *Eugene Onegin* with elegiac beauty, and joined Margaret Price in the love-duet from Verdi's *Otelio*. Price, whose pure entry into notes remains phenomenal, later sang Desdemona's Willow Song and Ave Maria, making every phrase, every word count. I love the way she makes the first calls of "Sale!" sound like a distant voice, and how she matches her phrasing here to the oboe.

Della Jones, fresh from her Proms appearance the previous night, sang the rondo finale from Rossini's *Cenerentola* with sparkling aplomb. True, her entries and top notes are not as breathtakingly clean as they were 10 or 15 years ago, but this is still a wonderfully exciting account of this irresistible scene (here given with a little joke cadence referring to the gala's previous aria, "Non più andrai") I have space only to mention and praise the contributions of Gwynne Howell (in music from *Onegin* and

*Don Carlo*), Arthur Davies (fresh from the Covent Garden opening-night *Butterfly*, singing the *Carmen Flower* Song), Jason Howard (in Posa's death scene from *Don Carlo*) and Rebecca Evans (in Susanna's aria from *Figaro*).

Most glorious of them all, Bryn Terfel. When Caruso heard Lotte Lehmann, he complimented her by saying "Brava — una vera voce voce italiana": which leaps to my mind as I hear Terfel today. His baritone, so secure, is placed that you hear his whole body and face in every phrase; he has spontaneity, virility, force, individuality. He sang "Non più andrai" from *Figaro*, and the Honour monologue from Verdi's *Falstaff* — both Geraint Evans roles, both here given immense panache. Yes, in the latter opera he has been singing Ford (and only the night before in Cardiff); he has already all the eloquence for Falstaff.

It was a smart touch to end each half of the gala with a big ensemble. The sextet from Donizetti's *Lucia* preceded the interval; but it was effaced by the great fugue from *Falstaff*, which brought together all the evening's soloists: Margaret Price as Alice, Della Jones as Meg, and so on. The intricacy of Verdi's writing, and the bubbling glee with which his music is shot through, have seldom been more apparent.

### Weekend music in London

## Schreier's 'Liederabend' delights

**T**he Wigmore Hall season of "Master Concerts" began on Saturday with a *Liederabend* by Peter Schreier, received with respectful delight. In the Austro-German song repertoire he is, I suppose, the premier tenor of our day; given his austere idealised notion of how *Lieder* should be sung, he controls it so strictly that he keeps it in line with his easier middle-voice. He cultivates a seamless *legato*, for with him the line is the essential thing, most delicately and scrupulously inflected.

Vocal colour-effects probably strike him as vulgar in the great *Lieder*, and he eschews them. In this recital he allowed himself just the odd moment of audible theatre, otherwise his tone was consistently bright, forthright, unassuming, without much depth. His diction is immaculate and he is no less searching with the texts than Schubert himself, or even Hugo Wolf. Everything has been thought out and polished to the hilt. There is a sense that precious objects are being reverently displayed.

Not that there is anything remotely pretentious in Schreier's platform manner: on the contrary, he is the very image of the affable, sympathetic bank manager you never had. At the Wigmore this

time he sang Schubert and Brahms, including some of the latter's late, lusty "folk songs"; a last-minute decision to reverse the two halves of the programme was a good idea, for then the "folk songs" laced his recital with a deceptively relaxed, informal air from the outset. All the rest of his "serious" Brahms was exquisitely shaped and shaded, further enhanced by Graham Johnson's searching accompaniments.

So also Schreier's Schubert — and Johnson's. I think the latter has learned to be an untrivious but genuinely inspired Schubert accompanist in the course of his monumental recording project (the complete Schubert songs, on Hyperion CDs). "Ganymed", on one of Goethe's most erotically subversive poems, was a marvel of subtle, suggestive tact. In his "Über allen Gipfeln", and in Rückert's "Du bist die Ruh", the singer underlined the lolly contours so that we could not miss them. Simpler might have been better — but Schreier is a long way beyond that now, and he is an artist of rare distinction.

David Murray

## King's comes to the Proms

**T**he tradition whereby the penultimate night of the Proms was given over to Beethoven's Ninth Symphony seems well and truly broken. It has to be right that other composers occupy this prestigious date and the choice fell this year on two of England's finest: Byrd and Purcell.

It also — surprisingly — marked the first ever appearance at the Proms by the Choir of King's College, Cambridge. One venerable English institution meets another, the choir being the more venerable by some centuries as it dates back to the time of Henry VI. (Interesting to note that the residential choir school at King's and the Royal Albert Hall both date from the 1570s, when the Victorian patronage of music was at its height.)

There is a point to this historical background. For decades after the

war, and even longer before, it was the cathedral and college choirs of Britain that kept the flame burning for the sacred music of composers like Byrd and Purcell. But no more: small, fully professional choirs, such as the Tallis Scholars and the Sixteen, have risen to dominance in this repertoire, particularly in recordings.

To hear the King's choir again at Friday's Prom in a selection of Byrd's early Latin pieces came as quite a surprise, not necessarily an unpleasant one. The traditional college sound (sweet treble tone, youthful light basses) is nothing like as focussed or as concentrated as the professional groups, but it has a natural feel to it. Byrd is hardly likely to have heard his music sung by bands of hand-picked, well-drilled, ace sight-reading, potential soloists.

Richard Fairman

Under the direction of Stephen Cleobury, its Director of Music, the choir gave mostly tidy and sensitive performances of the Byrd and Purcell's *Come, ye sons of art*. The King's style has never involved much digging for expression and its Purcell was on the wan side, light, stylish, agreeable on the surface, but needing a bit more straightforward punch, especially in this hall. Of the soloists, Stephen Varcoe hit into his words with most determination.

In between, London Baroque under Charles Medlam played Handel's Concerto Gross Op 6 No 6 and accompanied the soprano Lynne Dawson in his motet *Sicut erat* (and in Rockwell's *Da bunt die Ruh*), the singer underlined the lolly contours so that we could not miss them. Simpler might have been better — but Schreier is a long way beyond that now, and he is an artist of rare distinction.

David Murray

### ARTS GUIDE

Monday: Performing arts guide city by city. Tuesday: Performing arts guide city by city. Wednesday: Festivals Guide. Thursday: Festivals Guide. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (All times are Central European Time)

MONDAY TO THURSDAY Super Channel: European Business Today 0730-2230 Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0830

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; D130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0930

Saturday Super Channel:

**Joe Rogaly**

## Birth rights and wrongs



It was alarming to read last week that the use of caesarean operations to deliver British babies has nearly trebled over the past two decades. It would not have happened if the hospitals and senior doctors had not wrested the delivery business away from perfectly competent midwives. As we shall see in a moment, the government is preparing to help the midwives win back their lost customer base. It will be a struggle, but even we males must cheer from the sidelines.

The disturbing news comes in "Caesarean Birth in Britain", whose authors include Professor Wendy Savage. Remember her? A celebrated campaigner for the right to natural childbirth, she is still consultant obstetrician at the Royal London hospital. Her fellow-writers are Helen Lewison, chairman of the National Childbirth Trust, and two academics. The four of them note that in 1978 the proportion of deliveries by caesarean in England and Wales was an estimated 5.3 per cent. By last year, their research suggests this figure had risen to 13 per cent.

The book contains a table of hospitals self-confident enough to allow their data to be published. It shows that the caesarean operation was used in 7.9 per cent of deliveries at St John's hospital, Chelmsford and 21.5 per cent in Hammersmith, with all the numbers you can think of in between. Even if you take account of the careful note that "hospitals with high rates may well have specialist units and so receive pregnancies which are at greater risk" this variation is too wide to be explicable by lay observers. The inescapable conclusion is that some caesareans may be medically necessary, but that many are probably not.

This is clearly true in the US where in 1991 nearly a quarter of all babies were delivered by caesarean, at a cost of \$7.7bn. That is the highest caesarean rate bar Brazil's, at doubtless the highest cost per delivery bar none, yet the US infant mortal-

ity record is worse than that of Japan, Sweden, Holland or Britain. Fear of being sued is one reason, but the self-interest of the surgeon must surely be another.

The use of the obstetrician's knife has increased in most developed countries, in contrast, I suspect, with a growth in the sales of Jaguars, Mercedes and Cadillac cars to successful consultants. The process is not otherwise comprehensible. According to a US study, within a team of obstetricians caring for 1,553 affluent low-risk women at a community hospital, one practitioner operated in 19.1 per cent of births, another at a rate of 42.3 per cent.

Talk to almost any new mother and you will be deluged with anecdotal evidence suggesting that the convenience of the hospital, or its consultants, has a lot to do with the growth in the use of technological interventions.

Mrs Virginia Bottomley, Britain's secretary for health, should arrange for league tables to be published annually, showing which maternity units use the most forceps deliveries, which the most caesareans, which induce labour most often, and which produce the highest proportions of healthy infants. Explanations and excuses could accompany the lists.

She should, however, be warned. The consultants, presumably excluding Professor Savage, will squelch. The West Midlands Regional Health Authority published league tables showing how long patients must wait for an operation with each of its 2,000 consultant surgeons. The British Medical Association was outraged. We may place our lives in the hands of this or that medical specialist, but doctors acting in a collective cannot be trusted with our wallets. Their trade unions, like the BMA, are among the most astute in the business; the higher up the professional scale their associations go, the more the consultants would embrace

wily they become.

This is being demonstrated once again in the argument about midwives. A few weeks ago the government published a report on the maternity services drawn up by an expert committee under the chairmanship of Baroness Cumberlege. It noted the current department of health view that births should take place in hospital, since "unforeseen complications can occur in any birth" and set against it last year's pronouncement from the House of Commons select committee on health that "encouraging all women to give birth in hospitals cannot be justified on grounds of safety".

The Cumberlege report puts to moderate, semi-official language the deepest wishes of the National Childbirth Trust, aspirations

it enthusiastically, since releasing non-complicated births to the midwives would leave them more time in which to concentrate on the awkward cases.

Not so. The Royal College of Obstetricians & Gynaecologists says that it is "genuinely concerned" that some of the proposals in the Cumberlege report "may endanger the well-being of women and their babies". It insists that "review of every pregnancy by a medically qualified person is essential" - surely right - but insists that "the doctor best qualified to conduct that review is the obstetrician". Probably. Have they seen the dingy queues, sat for the long hours, waiting for a few moments with a consultant? As to home confinements, "the college's view is that this is not a safe alternative to delivery in properly equipped surroundings". So there are sound business reasons behind Unipart's project with government, police, magistrates and Oxford companies to combat car crime by training young offenders to tune up old cars and giving them the chance to race them.

There is one necessary caveat. Nobody, so far as I can tell, has produced a profit and loss table. In hospital confinements, particularly when operations ensue, sound more expensive than outpatient work by lowly-paid midwives. Mrs Bottomley is still mulling the Cumberlege report. Under pressure from the obstetricians, she released it as a discussion document, without fully endorsing it. If she decides to accept it, she should be fully informed of the options at all times, and have the right to take possession of her own case-notes.

The simple idea is that most confinements are straightforward, and thus capable of being brought to a happy conclusion at home or by the woman's personal midwife admitted (heavens!) to hospital with her. There have been tragedies in non-hospital births, but the same applies to births within high-tech maternity units. The report questions the assumption that "experienced personnel are always readily available within a general hospital". You might think that the consultants would embrace

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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700  
Tuesday September 14 1993

# Limiting the risks at Lloyd's

LLOYD'S of London has taken a decisive step towards abandoning its proudest boast: the unlimited liability, down to the last cent-link, of everyone who stands behind the market's insurance policies.

None the less, the rules under which limited liability companies will be allowed to become Lloyd's members, published yesterday, offer the best hope of preserving the rest of the market's traditions.

Lloyd's faces four interlinked problems: the trail of "long-tail" claims for environmental and product liabilities under old US policies; the litigation crisis, which has threatened to tie up much of the market in an endless spiral of claims and lawsuits about the underwriting errors of the late 1980s and early 1990s; the flight of capital, as Names damaged by those losses take the first opportunity to escape from the market; and the growing threat to Lloyd's from rival centres, especially Bermuda.

If the attempt to woo corporate capital is successful, it will address each of these issues. Once professional investors start to take advantage of the new incorporated Lloyd's vehicles, they will be signalling their faith in the management's strategy of erecting a "ring-fence" to protect new participants from the damage of the past. A vote of confidence in the ring fence is the best indicator available that the long-tail and litigation problems are not enough to threaten Lloyd's survival, as at

one time seemed possible.

The success of incorporated funds will also help ensure Lloyd's has a strong enough capital base in the future to underwrite the scale of business necessary to cover its fixed costs. Mr Peter Middleton, Lloyd's chief executive, says the market is not facing an immediate shortfall of capital, but needs corporate funds as a guarantee that future inflows will be adequate to meet its needs.

Similarly, a flood of new capital would be an indication that, though Lloyd's is losing its monopoly on specialist insurance skills, it still has the power to attract new money.

Much turns, therefore, on the response to the new incorporated opportunities. Initial indications are positive: investment banks say that, despite the damage of recent years, the Lloyd's name and the current healthy state of reinsurance rates are enough to attract new investors.

Mr Middleton is well aware, however, that the key to success is the extent to which Lloyd's meets its new goals of lower costs and greater professionalism. Without that, Lloyd's brave gesture of opening itself to corporate membership will be an empty one. In the long run, capital is only available to financial institutions demonstrating sustained profitability. Once, that was Lloyd's second-pride boast. The market's members must hope it proves more durable than the first.

## Greek morass

AFTER A long spell of profligacy during the 1980s, Greece has made steady, though still inadequate, progress towards improving its chronically poor reputation for economic management. Restrictive monetary and fiscal measures undertaken by Prime Minister Constantine Mitsotakis have succeeded in halving the budget deficit from the 1990 figure of 21 per cent of gross domestic product. Inflation has fallen to 15 per cent from 20 per cent. The current account deficit has declined to less than 3 per cent of GDP, partly owing to increased EC transfers, now about 5 per cent of GDP.

These changes, coinciding with Europe-wide recession and the consequences of the Yugoslav conflict, have been sufficiently painful to increase Mr Mitsotakis's electoral unpopularity. But they have not gone far enough to correct fundamental flaws in the economic and political structure of the poorest member of the EC. As a result of last week's resignation of Mr Mitsotakis's government, prompted by an internal revolt, Greece faces general elections on October 10, bringing political uncertainty that could delay or reverse necessary reforms.

The opposition Panhellenic Socialist Movement is ahead in the opinion polls. But its leadership looks unsuited to solving Greece's problems of low growth and investment, high subsidies, an undiversified manufacturing base and a large, inefficient public sector. The party is headed by the ageing Mr Andreas Papandreou, whose wayward prime ministership between 1981 and 1989 greatly exacerbated these difficulties.

## UN killing field

"We went to Somalia to prevent people from starving to death. Now we are killing women and children. It's got to stop." With those words, Senator John McCain of Arizona last week summed up the dilemma facing the US and other troops participating in the United Nations operation in Somalia. What started as a humanitarian mission has become a military quagmire. What hope the UN ever had of beginning the task of national reconciliation and restoring a semblance of normal administration has been lost. Its troops are locked in a deadly game of cat-and-mouse with Mogadishu's principal warlord, Gen Aided, and increasing numbers of the capital's citizens are being caught in the crossfire.

And for what purpose? Mr Boutros Boutros Ghali, UN secretary-general, blithely insists that the men operating under his flag are engaged in a campaign "to reconstruct (Somalia's) political, social and material infrastructure", to disarm warring factions, apprehend "criminal elements" and establish a national police force, prison system and judiciary.

That is not how it looks on the ground. Conditions may have improved in the Somali countryside, but the capital risks becoming a killing field. UN officials argue that apprehending Gen Aided is crucial to their mission and that they cannot allow his shameless use of children as human shields to divert them. But there is at least as great a danger

that the onslaught on his fiefdom in southern Mogadishu will simply inflame the situation further.

Insufficient effort is being devoted to a political initiative of the sort that alone can give representative Somali leaders a stake in determining their future. Nor do UN officials show much sign of being ready to take on the full civil and administrative responsibilities that their involvement in a country without a government implies. Indeed, they cannot, for their political masters in New York have yet to face up to the consequences of their decisions and make Somalia a UN trusteeship. Their failure to do so leaves the operation in a legal limbo, reliant on a military campaign as open-ended as it is inadequate, and shorn of political legitimacy among Somalis themselves.

It is time for Mr Boutros Ghali and for the Security Council to take direct control and reappraise what they are trying to achieve. If they conclude that a broad-based initiative involving political reconciliation and administrative reconstruction is feasible and affordable, they should undertake it without delay. If not, they should pull out. Doing so would not necessarily make it any harder to deliver humanitarian aid than it has already become. And any harm the UN would thereby inflict on the credibility of its peacekeeping operations elsewhere would be small compared with the damage it will do by sinking further into the quagmire.

**A**s governor of the Bank of Italy for 18 years, Mr Carlo Azeglio Ciampi took successive governments to task for inadequate budgets and lax control of public spending.

The 72-year-old former central banker has now had a chance to practice what he has been preaching in his first budget. This was presented in detail last Friday, and will shortly be debated in parliament. Steering the budget through parliament could be the last act of what is a transitional government, preparing for early elections under new laws probably next spring.

Reactions so far have been subdued but parliament is likely to give Prime Minister Ciampi a rough ride. "The first we knew of the details was from the newspapers," commented one senior Christian Democrat politician.

For the first time, the budget was drawn up on economic and technical criteria rather than overtly political considerations. The politicians in the national four-party coalition which provides Mr Ciampi's parliamentary majority, were given little say. The proposed shake-up in the public administration and cuts in civil service privileges - the focal point of Mr Ciampi's axe - will face strong resistance because they aim to cut away at a network of politically controlled client relationships established over the past 45 years.

As with the current year's budget introduced by the Amato government, the choices have been dictated by circumstances. To recoup international credibility and bring Italy's finances more in line with those elsewhere in the EC, the public sector deficit has to be brought down well below 10 per cent of gross domestic product.

Mr Ciampi and his team of three economics ministers have had to balance the clear need for continued austerity against the fear of sending the economy into an even deeper recession. Thus, on the one hand, if public spending had gone unchecked, the deficit next year would have risen to more than 11 per cent of GDP. This was even after the 1993 budget raised an unprecedented L33,000bn (£2.94bn) through extra taxes and spending rights on a progressive scale.

On the other hand, domestic demand has contracted sharply in the first half of this year - demand for consumer durables and capital goods dropped 10 per cent - and the number of jobless has risen to more than 10.5 per cent of the active population. The recession, which began mid-1992, has yet to bottom out. Only on the most optimistic scenarios will the recovery start in the first quarter of 1994, and yesterday Mr Antonio Fazio, the governor of the Bank of Italy, warned that any pick-up in employment would lag behind the first signs of recovery.

EC funding has a considerable part to play in assisting this transition. But the money will not be forthcoming unless the country makes still greater efforts to achieve convergence with its European neighbours. That will require strict monitoring from Brussels, as well as strong will in Athens. Since it joined the EC in 1981, Greece has become an ever more marginalised member of a wider Community. Unless Greece achieves better macroeconomic balance, and presses on with administrative reform, an uncomfortable process will accelerate in the 1990s, as the EC turns its attention increasingly to new members in the north and east of the continent.

The two energy sources most likely to meet demand in the second half of the next century, the WEC thinks, are coal and nuclear power. Reserves of coal are currently sufficient for another 250 years, though that may shrink if we start burning

more of it. The technical potential for nuclear power is "immense", according to the report.

This conclusion, though not wholly original, is bound to send shudders down millions of spines. These are precisely the fuel sources which give rise to the greatest controversy today and for which there is probably the least amount of popular support.

Assuming the report is right (the four-year effort that went into it makes it one of the most thorough ever compiled), what can the world do about it? Several things, according to its authors.

The first is to try and curb the

growth in demand. If we only tinker with the problem, energy consumption could nearly double between now and 2020. This would put a heavy strain on resources, particularly in the third world where most of this growth will occur. But an energy efficiency drive could reduce that growth to only 28 per cent over the same period, providing benefits

Within these parameters, the government has decided to hold the public sector deficit down to L144,000bn - equivalent to 8.7 per cent of GDP - compared with this year's L155,000bn. To do this, the government will be raising some L32,000bn.

"The big difference is that this year we have put nearly all our emphasis on raising money through spending cuts rather than increasing taxes - the level of taxation should actually drop 1 per cent," says one official involved in formulating the budget.

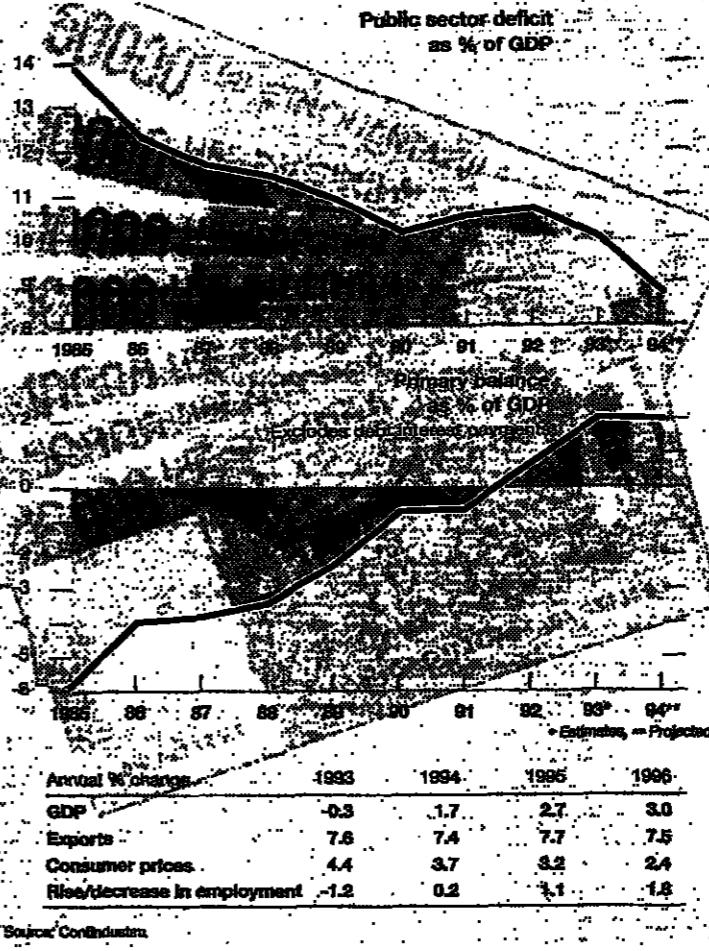
Traditionally, Italian budgets have raised money through one-off measures or increasing taxes (and so encouraging greater tax evasion). The Amato government relied heavily for the 1993 budget on new taxes, including the introduction of a highly unpopular 'minimum tax' designed to catch the large number of self-employed in the tax net by fixing minimal assessments for specific jobs.

Rather than raise taxes, this budget concentrates on the cost-cutting side. This is being done both in the form of across-the-board ministerial spending cuts; but more importantly through structural changes. Government departments are to be rationalised and given performance targets. A series of inter-ministerial committees and other quangos are being abolished; some 100,000 civil servants are being told to switch jobs or leave, and there is a freeze on employment. Bureaucrats can no longer assume they have jobs for life or opt for the early retirement of 20 years' work on a full pension. In future, those who leave before 35 years' work will lose their pension rights on a progressive scale.

The education ministry, controlling 11m persons in the form of teachers and bureaucrats, a third of all state employers, will have individual budgets and the number of teachers will be cut to reflect the country's static population (Italy has the lowest student-teacher ratio in Europe because teachers have been hired annually on a quota basis regardless of trends in school population).

Unlike the previous two budgets, which have contained unrealistic estimates of privatisation revenues, such asset disposals will go towards debt reduction and not be counted

### Italy: budget's balancing act



as a budget receipt. Ministers estimate that the combined effect of these administrative reforms could save L4,000bn; but, they add, the figure could go as high as L10,000bn, or more than a third of all the cuts being sought.

Mr Ciampi pointedly said last week: "We are spreading the burden of sacrifice equally, above all on those in stable employment." The public sector has been pampered for too long, and as if to underline the point there will only be L1,000bn for wage increases next year. This is under half the projected 3.7 per cent annual rate of inflation for 1994.

Economists, as well as Mr Ciampi's former colleagues in the Bank of Italy, have focused less on the 1994 budget and more on the three-year outline strategy behind it. According to Professor Mario Monti, a leading Italian economist, the three-year macroeconomic plan is too modest in reducing both the public sector deficit and the overall size of the debt mountain.

For instance, by 1996 the public sector deficit is still expected to be 5.8 per cent of GDP. As for the overall size of Italy's debt, a third of all the EC's, this is forecast to go on rising from 110 per cent to 123 per cent of GDP by 1996, before dropping again.

The continued need to borrow heavily and the cost of debt service - about L180,000bn a year -

explains the government's determination to emphasise the primary balance in the 1994 budget - nearly 2 per cent of GDP. In other words, strip out the cost of debt service and Italy's public finances already show an improvement.

The debt service is costly. But each percentage point drop in interest rates permits an annual saving of nearly L15,000bn. Compared with this time last year, when Europe's currency crisis forced the Bank of Italy to defend the lira with a discount rate of 15 per cent, the rate is now just over half at 8.5 per cent - the lowest since 1976. Italy still has a real interest rate of nearly 5 per cent, high in relation to its main EC partners. But this is an inevitable consequence of having to provide attractive rates for investors to buy Italian debt.

Attracting buyers of Italian debt in turn makes it difficult for the Bank of Italy to encourage the further fall in interest rates, which industrialists are clamouring for to ease them through the remainder of the recession. The industrialists nevertheless are benefiting from a deceleration in the wages bill. On average, private sector wages have increased this year at just over 4 per cent, below the level of inflation; while public sector pay rises have been even more restricted.

In July the employers, unions and government signed an historic tripartite agreement which removed the traditional linkage between inflation and wages. The pact laid down that for the next four years wages could not exceed inflation and increases had to be linked to productivity. This removes the worry of any wage-led inflation as the unions place job security above pay, providing the agreement is honoured.

Modest wage demands, combined with last September's devaluation and float of the lira outside the ERM, have had a dramatic impact on exports, which have grown this year by 11 per cent to the EC. The surge in exports, despite recession in Germany and France, Italy's main markets, has helped offset the decline in domestic demand and sustain jobs.

The success of Italy's exports has undermined the value of its competitive devaluation. But it has also raised questions about how and when Italy can rejoin the ERM. The floating lira is too convenient to discard for the time being.

Parliament has until December 30 to approve the budget but this deadline could slip as in the past. If Mr Ciampi wants quick assent he will have to resort to confidence motions, and this will show the weakness of the government coalition and underline that only a newly elected parliament can tackle in depth Italy's public finances.

the balance of choice is the environment.

The WEC report says that the deterioration of the atmosphere is likely to continue for much longer than is implied by recent international agreements to curb carbon dioxide emissions (industrial countries have pledged to reduce emissions to 1990 levels by 2000). Only the most "ecologically-driven" of the report's four scenarios sees a fall in atmospheric CO<sub>2</sub> levels during the next century. In all the others it continues to rise beyond 2100, mainly because of population growth in the third world. The report remains agnostic on whether carbon dioxide causes global warming, as many believe, but leaves little doubt about the trends.

For once, this is not a doomsday report about the lights going out. But it will be a scare story for people who are concerned about heavy reliance on nuclear and coal - at least as we know those fuels today. The message the authors want to get across is that today's energy abundance must not obscure the need for timely action to deal with next century's problems.

A

## Cold comfort in future

Today's abundance must not obscure the need for action to deal with next century's problems

to find better ways of providing energy: recovering more from known reserves, or developing unconventional fossil fuels such as tar sands, shale oil and synthetic gas.

The third is to jack up the price of energy to make it reflect environmental costs which are currently "free" such as the atmosphere.

A factor that weighs heavily in

the balance of choice is the environment.

The WEC report says that the price of energy has in general terms been too cheap...

The fourth is to develop ways of making coal and nuclear more acceptable. Technology can go a long way towards cleaning up coal and by early next century advanced gasification techniques could be in use. The situation with nuclear is more complicated because it is both a matter of developing advanced technologies, and convincing the public that nuclear power is safe and that radioactive waste can be handled. Known supplies of uranium are not sufficient to keep nuclear power going in the long term, which means that the industry will have to turn to "breeder" technology which uses the even more unpopular plutonium. However, nuclear fusion, which uses light elements such as hydrogen or helium, could be in commercial use by 2040.

The fifth is to step off French screens and devolve their audiences.

At last weekend's Deauville film festival, Toubon cited Jurassic Park - released in France next month - as the latest example of Hollywood's cultural invasion of his country.

Such is the dominance of US film-makers and distributors that one in every five French cinemas will be showing it, he complained; the dinosaur spectacular is "very impressive, but not at all moving nor human, because of its special effect, and it threatens the French

industry".

But, despite the fears of Toubon, many French seem to be happy to let their identity be threatened. A poll last month for the Nouvelle Economie magazine showed that 80-85 per cent of those in the prime cinema-going age group of 18-34 considered American productions as good or better than French films.

### City biker

Peter Middleton, the chief executive of Lloyd's of London and renowned motorbike enthusiast has been making good use of biking jargon. The attachment of stabilisers to a motorbike, he argued yesterday, was comparable to the introduction of corporate capital to Lloyd's corporate capital and security to the beleaguered Lloyd's market as it attempts to claw back profitability.

### Bristling

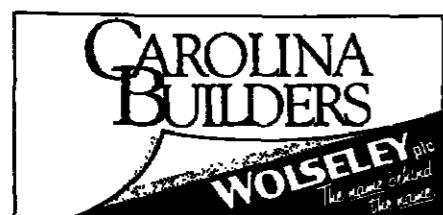
Graffiti on a wall hard by Bromley-by-Bow tube station - "Anti-vandal paint". QED or a certain chutzpah?

## Corporate convictions

The prominent City members of the Cadbury committee appear to have placed greater emphasis on honing their corporate responsibility skills than on exercising the profit motive.

For although the report of the committee on the financial aspects of corporate governance, chaired by Sir Adrian Cadbury and published in December last year, has become an unexpected best-seller, with nearly 7,000 copies flogged to date, at £10 a go, the committee does not stand to benefit.

And that robust sales figure comes on top of the 5,000-odd copies which Cadbury required to be sent free to companies and accountancy firms.



# FINANCIAL TIMES

Tuesday September 14 1993



## Kohl will campaign on law and order platform

By Quentin Peel and Judy Dempsey in Berlin

**GERMAN** chancellor Helmut Kohl spelled out law and order and economic security yesterday as the twin themes of his campaign for re-election next year.

In a broad-ranging restatement of his vision of a unified Germany, anchored in the European Community and the Nato alliance, he denounced the rise of rightwing violence and the rise of neo-Nazi splinter groups. It was also an impressive restatement of Mr Kohl's conviction that German unification and European unification are two sides of a single coin.

Yet it was not the rabble-rousing address at the start of a marathon election year that the party faithful wanted. It was a statesmanlike speech, not a political broadcast, and the 1,000 CDU delegates in Berlin's echoing international congress centre received it politely but without obvious enthusiasm.

The chancellor may fail to inspire standing ovations, but he is supremely confident of his position as the architect of unification, the dominant figure on the political scene, and the only chancellor-candidate the CDU has.

"At a time of sweeping change, the people need direction and stability," he declared. "The people

want security. We are the ones who take their worries seriously."

He spelled out his firm commitment to the present ruling coalition - with the Bavaria-based Christian Social Union and the Liberal Free Democratic party - and, by implication, a rejection of suggestions that a grand coalition with the opposition Social Democrats would be preferable.

At a time of uncertainty, he implied, the voters would stick to the devil they knew, and that meant Helmut Kohl.

His vision of economic security did not mean "fortress Germany," he said.

It meant reform of Germany's entrenched labour practices and of its excessively academic and over-long education system to ensure competitiveness.

He warned that financing of the social security and pensions system must be reviewed to cope with an ageing population.

His emphasis on law and order is a clear response to voters' concerns, driving the election campaign in Hamburg, where both the CDU and SPD are fearful of a rise of the far right in next Sunday's poll. For once, he pulled no punches in his condemnation of the extreme right.

## French Treasury chief to head Bank of France

By John Riddick in Paris

MR Jean-Claude Trichet, a supporter of a strong franc and tough anti-inflationary policies, was yesterday appointed governor of the Bank of France. He succeeds Mr Jacques de Larosière, who was elected last month as head of the European Bank for Reconstruction and Development.

Mr Trichet, currently head of the French Treasury, the most powerful financial position in the civil service, will be the first governor of an independent French central bank. Under legislation expected to be implemented later this year after the final ratification of the Maastricht treaty on European union, the Bank of France is granted autonomy in the formulation of monetary policy.

The new governor, who will take up his post on Thursday, will also face the challenge of determining French monetary policy in the wake of the recent crisis in the European exchange rate mechanism. The crisis broke the close link between the French franc and the D-Mark, a central element of French monetary policy in recent years.

Mr Edmond Alphandéry, economy minister, said that Mr Trichet was "the right man for the job" because of his experience of public and monetary affairs. Mr Trichet had a long career in the French finance ministry and is head of the EC's monetary committee. Since 1985 he has been chairman of the Paris Club of western creditor nations.

Bankers and economists in Paris said that Mr Trichet's appointment had been expected. They expected that the stability of the French franc, the maintenance of low inflation and the gradual reduction of interest rates would remain the objective of the central bank and the government.

Mr Trichet's departure from the head of the Treasury, has prompted a reshuffle at the top of France's financial administration. His post is to be taken by Mr Christian Noyer, the director of Mr Alphandéry's private office.

Mr Noyer, 42, has a similar background to Mr Trichet, who is 50. Both are graduates of the elite Ecole Nationale d'Administration, the training ground for many top government officials and both have spent most of their careers in the financial administration. Mr Trichet also served as the head of the private office of Mr Balladur, the current prime minister, when he was economy minister in 1986.

Mr Noyer will be replaced in the private office of Mr Alphandéry by Mr Patrice Vial. Mr Vial, previously chief forecaster in the economics ministry, is director general of Banque Pallas-Stern, the French merchant bank.

Profile, Page 3

## Bribery, negligence and fraud cost Hungarian banks \$170m

By Nicholas Denton  
in Budapest

**CRIMINAL** inquiries into Hungarian banks have uncovered \$170m-\$190m in losses because of fraud, negligence, bribery and other offences, the chief prosecutor's office has announced.

Under investigation are 42 cases covering the spectrum of financial crime. In several instances, bank managers are alleged to have accepted bribes to underscore credit risk, overlook failed security or grant preferential loans.

In the largest single case, the authorities are taking action against the management of Yol

Bank, a private bank, which collapsed last year, over misuse of \$16bn (\$83m) of deposits.

Mr Ivan Szabo, the Hungarian finance minister, blamed the proliferation of corruption on the spread of the black economy, which some estimates put at 25 per cent of gross domestic product.

Officials played down the significance of bank corruption, saying most of the cases were old ones which had taken time to work their way through a slow legal system.

The latest burst of media interest in the problems of Hungarian banks coincided with the presence in Budapest of a World

Bank delegation, which is considering aid for a financial sector laden with bad debts.

The Budapest authorities remain confident the World Bank will grant a loan of \$200m-\$300m to help recapitalise the country's commercial banks. A World Bank report earlier this year found some banks "technically insolvent according to international accounting standards".

Bankers said a more significant problem, though not a legal one, was represented by discretionary lending by local bank managers: central reporting systems are only now being introduced, as public suspicion grows that corruption is widespread.

Mr Arafat is scheduled to attend a further series of meetings today.

## Historic handshake seals Mideast breakthrough

Continued from Page 1

tives of the Palestinian people. Mr Christopher declared: "This Israel-Palestinian agreement cannot be permitted to fail".

To that end, he pledged that the US "will spare no effort to enable the parties to turn agreements at the table to agreements on the ground". Mr Clinton, however, offered specific thanks to the government of Norway, through whose secret good offices yesterday's deal was hammered out.

Mr Arafat is scheduled to attend a further series of meetings today.

Profile, Page 3

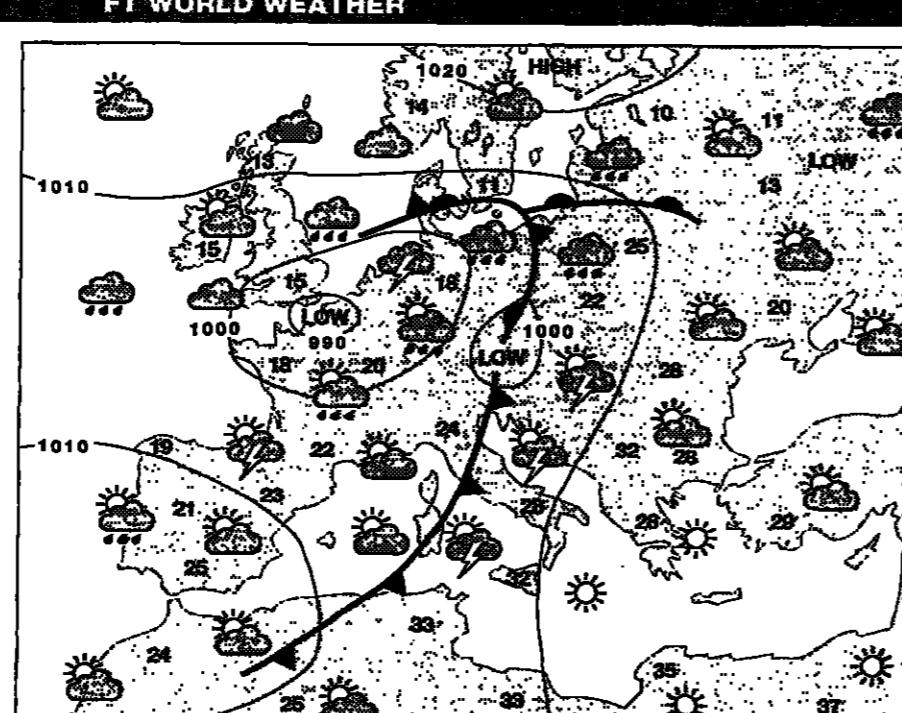
## Palestinians celebrate

Continued from Page 1

largely supports the peace agreement but remains sceptical about its long-term outcome on Jewish security, a few hundred pro-peace demonstrators draped in the blue and white Israeli flag danced in Jerusalem. About 50 rightwing opponents of the deal, some in sackcloth and ashes, recited prayers of mourning, burnt the Palestinian flag and called for Mr Rabin's head.

Israelis said the atmosphere in Jerusalem was more sombre than after Israel and Egypt signed the Camp David accord.

## FT WORLD WEATHER



Latest technology in flying: the A340

**Lufthansa**  
German Airlines

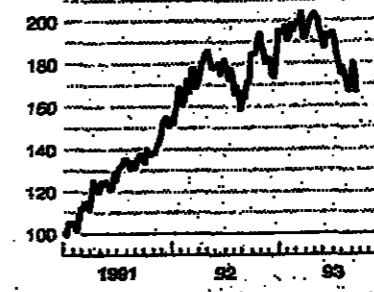
## THE LEX COLUMN

### Inchcape's slow puncture

FT-SE Index: 3024.8 (-12.2)

Inchcape

Share price relative to the FT-A All-Share Index



The market grew so excited about Inchcape's overseas earnings after sterling's devaluation it blinded itself to the countervailing margin squeeze that stemmed from the rising yen. By virtue of its big Toyota distributorship, Inchape resembles a proxy Japanese company. Yesterday's 5 per cent fall in Inchape's shares prompted by disappointing interim results was the penalty for such oversight.

Inchape did well to offset the margin pain by driving for extra volume, helping Toyota increase its UK car sales by 43 per cent. Moreover, the margin pressure should ease once higher car prices are absorbed by the UK market and Toyota steps up its manufacturing output from Derby. Nevertheless, the strong yen will continue to depress Inchape's second half. Throw in the sharp drop in demand from mainland Europe and recent Chinese austerity measures, and Inchape's immediate prospects grow still duller. The company's recent acquisitions, which contributed just £400,000 of operating profit on sales of £47.3m add an edge of concern. A variety of setbacks in Japanese brewing, Malaysian consumer goods, and Australian motors provide a few more worries.

The risk was always that it could become involved in a bidding war which would change the arithmetic by forcing it to shell out too much cash. Thanks partly to Paramount's poison pill, the chance of a counterbid looks small. Viacom may thus walk away with Paramount at a reasonable price. The trouble with such good deals is that they engender high expectations from investors. On a cash-flow multiple in the high teens Viacom looks expensive compared with Time Warner despite the latter's debt.

#### Viacom/Paramount

Viacom International's proposed \$8.2bn takeover of Paramount Communications is one of those rare deals which is difficult to fault. The commercial fit is obvious, despite the limited prospect of cost savings. Paramount's film studio will bring production capability which Viacom currently lacks. The combined group will have the clout to compete effectively with Time Warner and to be an attractive partner for telephone companies anxious to muscle in on the multimedia business.

The price of such deals - as Time Warner knows to its cost - is often a weaker balance sheet. In this instance the opposite is the case. Since Paramount has no net debt, the deal will reduce Viacom's gearing, even taking account of the \$1bn it is to pay in cash. The merged group should have

#### Lloyd's

With rules for the admission of corporate capital now on the table, investment bankers can start to hawk their Lloyd's insurance funds in earnest. But even assuming the rules are approved by disaffected names next month, committing capital to Lloyd's is an act of faith. There can be no guarantee that corporate members will not be asked to meet the cost of old claims. Litigation could yet ruin the members' agents on which corporate members will depend for advice and access to the best underwriting syndicates.

With insurance rates hardening, the lure of rising profits will doubtless overcome these fears. Yet picking winners among the range of investment vehicles likely to be paraded this autumn will be no easy matter. Underwriting success turns on the choice of

syndicates, so the quality of analysis employed by each fund is clearly crucial. The danger is that all the analysis will point in the same direction. Since Lloyd's does not benefit from a price mechanism to allocate new capital, the ability of a corporate name to elbow its way to the front of the syndicate queue may be just as important.

Listed Lloyd's investment companies will be the easiest route for many investors. The prospect of a 25 per cent return on capital is enticing even if - thanks to Lloyd's three year accounting - return by way of yield will be modest until 1997. Still, that does not justify sending the shares to a premium to net assets without proof the managers can pick the right risks.

#### Boots

Boots' campaign to persuade the City that its core chemist chain is sound in wind and limb has been pretty successful if the recent share price performance is any guide. Boots' Chemist's margins and high return on capital are considered sustainable because BTC matches Superdrug's prices on a basket of goods. Besides, in other areas such as product ranges, quality, stock control, and standard of staff BTC is ahead by a street. Superdrug, it is alleged, makes so much of price because it has nothing else to say.

In so far as it goes this is quite a good line, yet the risk remains that some of the mud slung by Superdrug may stick. Marks and Spencer countered stagnant sales and fears of uncompetitive pricing with its successful "Outstanding Value" campaign last autumn. BTC could perhaps regain the initiative on value with a similar exercise. A larger threat, however, comes from the food retailers. If a serious price war breaks out among the grocers, they may also cut margins on other goods, such as toiletries. While food retailers only stock limited ranges, any quantum shift in toiletry prices would force BTC to respond. Given its advantages Boots would doubtless emerge a winner from any price war, but the cost to margins could be substantial.

Boots' management is understandably more upbeat. Its vision, though, may be Boots' The Chemist as a kind of Infernal Sorcerer's Apprentice, throwing off cash at an ever increasing rate. Finding a home for that money will be a challenge for a company which has scarcely covered itself with glory in its attempts to diversify.

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# FINANCIAL TIMES COMPANIES & MARKETS

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## INSIDE

### Chemical Waste plans restructuring

Chemical Waste Management, the US handler of hazardous waste, is expected to announce a restructuring aimed at cutting costs and writing down the values of its underperforming toxic waste incinerators. Page 22

### HK newspaper shares fall

Shares in South China Morning Post, the Hong Kong newspaper, fell 9 per cent yesterday. The drop followed the announcement that its main shareholder - Mr Robert Kuok - would not be launching an outright takeover bid for the company. Page 23

### Amcor's A\$415m paper purchase

Amcor, the Australian packaging and paper manufacturer, is buying the paper manufacturing and distribution arm of North Broken Hill Peko, the resources group, for A\$415m (US\$273m). Amcor said the expansion of this business should help it to cut costs and become more competitive. Page 23

### Sweet smell of success



Colombia is second only to Holland in flower exports, which in 1992 earned the country \$320m. Colombian companies produce about 40 different types of flowers and expensively heated greenhouses are not necessary - flowers can be produced all through the year under cheap plastic tenting. Page 23

### Metalbank breaks the mould

The Frankfurt-based Metalbank, with 180 staff and a DM1.1bn (\$670m) balance sheet, has become something of a mould-breaker in the German financial markets. The bank, which is run by a former journalist, organised the first German issue of so-called "stripped" bonds and in January it acted as main placing agent for a warrant issue on 30-year French government bonds. Page 20

### Dalgety nudges profits up

Dalgety, the UK food and agriculture group, nudged pre-tax profits up to £112.2m (£172m) for the year after making an exceptional provision of £9m to cover claims associated with the sale of an insurance business. A strong performance from the agricultural supplies operation and food distribution offset a disappointing result from food ingredients. Page 25

### Boots plans 240 new shops

Boots the Chemists yesterday gave a robust defence of its UK growth prospects, saying it planned to open 240 new high street chemists stores by 1997. Page 25

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### Chief price changes yesterday

FRANKFURT (cont)	Prices	Prices	Prices
Bank	410 + 10	Axa	1542 + 21
BHF Bank	477.5 + 7.5	BC	1370 + 40
Bank Pf	584 + 9	Bancass Co	528 + 40
Bausf. & Soz.	133 + 3	CBP	1234 + 59
Barclays	640 + 10	Citibank	640 + 10
Barclays	542 - 8	Accor	806 - 10
Barclays (New York)	14	Ecco	528 - 20
Bayernbank	454 + 14	Fil	1100 - 50
Bayernbank	545 + 15	Alstom Brdo	614 + 32
General Motors	474 + 15	Weltbank	500 + 21
Parmentier	843 + 14	Westfalen	347 + 14
Faids	674 - 14	Mitsubishi	439 + 17
Siemens	674 - 14	Tele Rete	780 + 30
Schaeffler-Pfaff	672 - 14	Fiat	1000 - 50
PARIS (cont)		Geldan	
New York prices at 12.30pm			
LONDON (cont)			
Barclays	334 + 14	Whitbread	1325 + 125
Barclays Int.	83 + 15	Fil	307 - 10
Barclays Int.	83 + 15	Argit	413 - 15
Barclays Int.	85 + 15	Fil Group	614 - 34
Capita Prop.	112 + 15	Ferrari	623 - 17
Ford Poms	357 + 15	Globe	823 - 3
Haydon Miller	338 + 15	Gowling	93 - 3
Imperial Chemical	162 + 15	Herring Baker	68 - 4
Imperial Chemical	43 + 15	Indesit	538 - 27
Linear	175 + 11	Invesco	184 - 14
Motor	374 + 12	Salisbury Ld	485 - 18
P & P	75 + 12	Smit	404 - 13
P & N	245 + 10	Smit Bechtel A	404 - 13

## Foster's moves back into the black

By Nikki Tait in Sydney

FOSTER'S Brewing, the Australian brewing group with substantial operations in the UK and Canada, yesterday returned to the black with an A\$310m (US\$201m) profit after tax and abnormal items for the year ended June.

The figure compares with a A\$950.8m loss in the previous year, a result that was largely due to asset write-offs and other one-off charges.

At the operating profit level, before both tax and abnormal items, Foster's reported a profit of A\$279.5m for the year just

ended, up by 5.7 per cent on last time's A\$224.4m.

Nevertheless, Foster's - which saw a big management shake-up earlier this year and in which Broken Hill Proprietary acquired a sizeable minority stake last year - said that it was pleased with the results "in the light of subdued economic conditions and continuing declines in beer industry volumes in Australia, the UK and Canada".

Profit from the core brewing operations actually fell over the year, by about A\$28m to A\$627m. Carlton and United Breweries posted an 11 per cent increase in operating

earnings at A\$211m, with gains in both volume and market share.

However, the Courage interests in the UK saw operating earnings fall from A\$244m to A\$208 - although the fall was largely explained by a resumption of contributions to the Courage Pension Funds, absorbing A\$36m. Inntrepreneur Estates was described as "trading satisfactorily" with reduced losses.

Meanwhile, the profit contribution from Canada's Molson Breweries declined from A\$120m to A\$107m - although Foster's blamed much of the shortfall on the one-time cost of retaliatory duties on products

exported to the US and a reduced contribution in the final three months following the sale of a 10 per cent interest in Molson to Philip Morris's Miller Brewing division.

Interest expense was significantly reduced to A\$206m, compared with A\$249.7m last time, due to the equity raisings last year and a spate of non-core asset sales. These produced cash inflows of A\$64m, ahead of budget, and the disposal programme would continue.

The bottom-line profit figure was also aided by a A\$66m surplus on abnormal items, stemming mainly from the profit on the sale of the Molson shares.

Strong yen takes its toll on Inchcape

By Andrew Bolger in London

SHARES IN Inchcape fell 5 per cent yesterday after currency movements caused the international services and marketing group to report interim results below market expectations.

The UK group's pre-tax profits rose 11.2 per cent to £130.4m (£200m) in the six months to June 30, on sales 29 per cent higher at £23.01bn. However, a currency gain of £16m, caused by sterling's devaluation, was more than outweighed by the strength of the yen.

Inchcape handles substantial export business out of Japan, including distributing Toyota cars, and the appreciation of the Japanese currency reduced profit margins.

The motors business was nevertheless, Inchcape's strongest area, raising operating profits 32 per cent to £10.2m.

Services, which include insurance, shipping and testing, raised operating profits 22 per cent to £27.9m, in spite of the tough Japanese market. Profits from marketing fell 19 per cent to £2.81m. Mr Charles Mackay, chief executive, blamed the Japanese recession and restraints on Malaysian consumer spending.

Sir David Plastow, chairman, said: "Although there are signs of recovery in the UK and US, and Asian economies outside Japan remain strong, this has been offset by continuing recession in Japan and the steep downturn in continental Europe."

The motors figures were boosted by rising production from Toyota GB's new factory in Derbyshire. Toyota's UK sales jumped 43 per cent, giving it more than 3 per cent of the market for the first time.

While the UK had at last recovered, Sir David said all the continental European markets turned decisively downwards. Austerity measures meant car exports to China were unlikely to be as strong in the second half.

Sir David said motors offered a good opportunity at present, which the group was ready to pursue.

Gearing fell from 43 to 40 per cent. Interest payments increased from £3.1m to £15.1m, partly because of investment, and partly because last year's figure was unusually low.

Earnings per share rose 8.8 per cent to 15.3p (from 14.6p). The interim dividend rose 7 per cent to 5.8p (from 5.4p).

Lex, Page 18

August 1993

### Martin Dickson reports on the biggest US media takeover bid since Time Warner

### Wall St talks of rival bid for Paramount

VIACOM International, which made an \$8.2bn agreed bid on Sunday for Paramount Communications, yesterday brushed aside speculation that the deal might finish out a rival bid from companies associated with Mr John Malone, one of the most powerful figures in the US cable television industry.

Mr Summer Redstone, Viacom chairman, said: "You may be anticipating a war that doesn't exist."

Viacom, a fast-growing cable television company best known for its MTV pop music video channel, agreed to pay \$8.2bn in cash and stock for each share in Paramount, the film production and publishing company, based on Friday night's stock market closing quotes.

The announcement was the culmination of years of on-off merger talks between the two businesses, which had previously broken down over questions of boardroom control.

If it goes ahead, the deal will be the biggest takeover in the US media industry since the \$11.6bn merger between Time and Warner Communications in 1989, and marks a new stage in the consolidation of the sector into giant businesses with interests in a diversity of entertainment formats.

Viacom is best known for its cable television networks - which Mr Redstone refers to as its crown jewels - which include the rapidly growing pep music channel MTV and Nickelodeon, which produces many programmes for children.

The networks are in the throes of an ambitious international expansion to position Viacom as chief purveyor of entertainment to the world's youth. Nickelodeon, for example, was launched in the UK at the start of this month, where it is now being offered

## INTERNATIONAL COMPANIES AND FINANCE

## Bekaert ahead but sees slowdown in second half

By Andrew Hill in Brussels

**BEKAERT**, the Belgian producer of steel wire and cord, beat worsening economic conditions in the EC to increase net consolidated profits by 15 per cent in the first half of 1993, to BFr951m (\$27.7m) from BFr728m.

However, the group predicted that markets in the EC and North America would weaken still further in the second half of the year. It expects to achieve a full-year profit on current operations similar to the 1992 figure of BFr1.86bn.

Since 1990, when Bekaert's profits collapsed and cash flow halved, the group has undergone drastic restructuring. In the first half, cost savings and efficiency improvements helped the group enhance profits by 15 per cent in the first half of 1993, to BFr951m (\$27.7m) from BFr728m.

The group predicted that markets in the EC and North America would weaken still further in the second half of the year. It expects to achieve a full-year profit on current operations similar to the 1992 figure of BFr1.86bn.

Volumes in Europe declined, but only slightly. The volume

of wire sold in the first six months dropped by only 1 per cent, for example, compared with the first half of 1992.

The group blamed depressed investment levels and reduced consumption in western Europe for a slump in demand. Like other Belgian companies, the group has also been adversely affected by the comparative strength of the Belgian franc.

Cash flow increased in the first half to BFr2.82bn from BFr2.78bn and capital expenditure rose to nearly BFr3bn from BFr1.54bn.

## Ansaldo lifts investment in Hungary

By Nicholas Denton  
in Budapest

**ANSALDO**, Italy's largest electrical engineering concern, is to establish two new facilities in Hungary to take its total planned investment in the country to \$130m.

The state-owned Italian group, a subsidiary of the IRI holding company, is forming a joint venture with Dunaferr, Hungary's leading steel producer, to make electrical motors at Dunauvaros, south of Budapest.

Ansaldo is providing equity of Ft1.08bn (\$11.6m) to take a 76 per cent stake in the new entity, to be called Temm, while the Hungarian partner will contribute the site and control 24 per cent.

The larger part of the new investment will involve Temm constructing a new plant for Ganz Ansaldo, the Italian group's Hungarian joint venture producing electric motors, generators, transformers and traction stations.

"An electromechanical group must have a base in one of the countries of eastern Europe," said Dr Bruno Musso, Ansaldo chairman, whose rivals have invested heavily in Poland and the Czech Republic.

Ganz Ansaldo's losses including interest payments reached Ft1.3bn (\$14m) in 1992 and Ansaldo does not expect its Hungarian operations to break even until 1994.

## Unitas turnaround cuts losses to FM1.01bn

By Christopher Brown-Humes  
in Helsinki

**UNITAS**, Finland's second-largest banking group, yesterday announced reduced losses for the first eight months in what it describes as a "decisive turnaround" in its performance.

The group's pre-tax loss amounted to FM1.01bn (\$17.9m), compared with a FM1.31bn deficit in the same period in 1992. Its consolidated income climbed 45 per cent to FM2.88bn and operating profit before credit losses rose five-fold to FM881m.

Unitas, which is the holding company for the Union Bank of Finland, attributed the upturn to lower interest rates, a rising stockmarket and greater efficiency. It noted that its loss in

the second four months was FM498m, FM552m less than in the same 1992 period.

However, the improvement was marred by evidence that the rising trend in credit losses and non-performing loans remains unbroken. Credit losses rose to FM1.68bn from FM1.29bn.

Non-performing loans at the end of August totalled FM8.62bn, against FM8.57bn at the end of April.

The bank's capital adequacy ratio stood at 11.1 per cent, unchanged from the year end.

It is now more confident that it can survive Finland's banking crisis without further state help. It received a FM1.7bn preference capital injection from the government and is likely to use a government guarantee for an issue in the international capital market.

## Cement groups join forces

By Christopher Brown-Humes

THREE Nordic groups plan to merge their cement activities to create a new regional force in the building materials sector in the face of the collapse in construction activity.

Sweden's Euroc is buying Partek Cement and Lohja from the Finnish companies Partek and Metra.

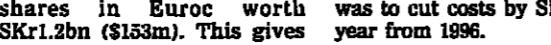
In return the two Finnish groups will receive 11.8m new shares in Euroc worth Skr1.2bn (\$153m). This gives

them a 25 per cent holding in Euroc, equal to the stake held by Skanska, Sweden's leading construction and property group.

Mr Finn Johnson, Euroc president, said that there would be substantial rationalisation as a result of the merger, including the possible closures of a cement plant in Sweden and another in Finland.

Mr Johnson said the target was to cut costs by Skr200m a year from 1996.

From Volvo, the two members of the management board are Mr Leamart Jeansson and Mr Karl-Earlung Trogen. Mr Jeansson is president and chief executive officer of Volvo Car Corporation and executive vice-president of AB Volvo, the group's parent company. Mr Trogen is head of Volvo's truck operations in the US.



## REPUBLIC OF POLAND Ministry of Finance Invitation to Tender Bank Slaski S.A. w Katowicach

In order to accelerate modernisation of the commercial banking sector in Poland, the Government of the Republic of Poland has decided to privatise Bank Slaski S.A. w Katowicach ("BSK" or "the Bank").

Created in 1989, BSK is a joint stock company in which the State Treasury is the sole shareholder. The Bank operates a network of 59 branches and offices located primarily in the southern part of Poland. For the year ended 31 December 1992, BSK achieved a net profit of PLZ 627,398 mn. (PLZ 1,065,328 mn. according to [AS] after taxes and loan loss provisions. As of 31 December 1992, the Bank had share capital of PLZ 926,000 mn. and total assets of PLZ 27,669,376 mn. (PLZ 24,116,375 mn. according to IAS).

The privatisation scheme is designed to provide the Bank with a group of stable shareholders and also to contribute to the development of widespread share ownership in Poland.

The Minister of Finance, acting on behalf of the State Treasury, hereby invites bids to purchase 4,167,000 Shares of BSK representing 45% of the share capital of the Bank. Subsequently to the Tender, a maximum of 1,400,000 Shares representing 15% of the share capital of the Bank will be offered for sale through a Public Offer, directed mainly towards individual investors at a price per share no higher than the price obtained in the Tender. Furthermore, 10% of the Bank's Shares have been reserved to be offered to the employees of the Bank. The remaining Shares will be retained by the State Treasury. All Shares sold in the privatisation process are bearer shares. Upon completion of the Public Offer, the Bank will undertake immediate steps to obtain a permit for trading of the Shares on the Warsaw Stock Exchange.

Polish or foreign investors interested in purchasing Shares through the Tender must propose a minimum price of 230,000 zlotys per share and bid for at least 185,000 but for not more than 2,400,000 shares.

Offers should be submitted in two separate sealed envelopes bearing the name or the seal of the bidder and marked Oferta, Bank Slaski S.A. w Katowicach" to Ms Christine Fortea, Member of the Board at Jeanet & Associes Polska Sp. z o.o., ul. Wilejska 12a, 00-490 Warsaw, Poland beginning October 1, 1993 and no later than 12.00 P.M. (noon) Warsaw time on October 15, 1993.

1) Envelope A must contain the number of Shares the potential investor wishes to acquire and the period of time for which he will retain the Shares before selling them. Envelope A can also include a brief description of the strategic interest the investment of the bidder will represent for BSK as well as any other conditions or information considered appropriate by the bidder.

2) Envelope B must contain the price proposed by the bidder for the Shares.

Investors will be selected no later than October 29, 1993 in accordance with a two-step procedure:

a) At its sole discretion, the Minister of Finance will make a preliminary selection of potential investors based on the information in Envelope A.

The Minister of Finance reserves the right to present to the bidders a written request for additional information or to modify terms of the offer set forth in Envelope A, prior to establishing the shortlist.

b) Envelope B presented by the bidders will then be opened and the Shares will be allocated sequentially with priority to bidders who have proposed the highest price, until all Shares are allocated or until there are no bids left. In the event that there are not enough Shares for sale in the Tender to satisfy the bids of two or more bidders who have proposed the same price, the Shares will be allocated between those bidders pro-rata to the numbers of Shares they bid for.

All selected bidders will buy the Shares for the same price, which will be equivalent to the lowest price proposed by any of them.

The Minister of Finance reserves the right to increase the number of Shares offered in the Tender by 1,000,000 Shares, by reducing the number of Shares which the State Treasury would plan to retain in Bank.

This announcement appears solely for information purposes, and the Polish version of the Prospectus is the sole document which sets forth information concerning the Tender and Public Offer. For detailed information, investors should apply for a Polish and/or English version of the Prospectus at the Brokerage House of Bank Slaski;

ul. Nowowiejska 5/7, 00-643 Warsaw, Poland, phone (48-22) 259-449, fax (48-22) 259-453.

The Minister of Finance reserves the right to reject any bid or to cancel the Tender if such action would be in the best interest of the State Treasury and/or BSK.

This invitation is legally effective upon publication.

## Renault and Volvo form management board

By John Riddiford in Paris

**RENAULT** and Volvo yesterday announced the formation of a five-member management board which will determine the structure of their merged automotive operations and manage the new company when it is officially launched at the beginning of next year.

The French and Swedish motor vehicle companies said the team was announced just one week after the conclusion of their merger agreement in order to "secure a speedy and efficient transition".

As stated in the terms of the merger agreement, which will create the world's sixth largest automotive group, the management board will comprise two representatives from Renault, two from Volvo and will be chaired by Mr Louis Schweitzer, Renault chairman.

The management board will have overall management responsibility for the running of Renault-Volvo. There will also be an 18-member supervisory board, headed by Mr Peter Gyllehammar, the Volvo chairman. The supervisory board will appoint the management board and will decide on significant financial issues concerning the merged group.

The management representatives from Renault, Mr Patrick Faure and Mr Philippe Gras, are both executive vice-presidents of the French company. Mr Faure is the head of Renault's worldwide marketing and sales and has been president of Renault Sport since 1986. Mr Gras, the former head of Renault Vehicles Industriel, the trucks and buses operations of the group, is principally involved in product development.

From Volvo, the two members of the management board are Mr Leamart Jeansson and Mr Karl-Earlung Trogen. Mr Jeansson is president and chief executive officer of Volvo Car Corporation and executive vice-president of AB Volvo, the group's parent company. Mr Trogen is head of Volvo's truck operations in the US.

## FT CONFERENCES

## Huntsman almost doubles its size

By Paul Abrahams in London  
and Haig Simonian in Milan

ANOTHER round of the petrochemicals industry's musical chairs came to an end yesterday with some companies leaving the game, and others confirming their intention to reinforce their interests.

Texaco, the US oil company, virtually ended its participation in the chemicals industry. Huntsman group, the Salt Lake City-based company, nearly doubled its size through two separate deals, and vastly extended its European operations.

The Texaco subsidiary has been shedding operations and cutting costs for the past few years, but the group faced a

Kerry Packer, confirmed its continuing interest in the chemicals sector. Elf Atochem of France sold its expandable polystyrene business to Huntsman, but acquired Enichem's low density polyethylene activities.

For Texaco, the sale of almost all its chemicals operations follows a steady decline in profitability for this at best marginal chemicals subsidiary. Texaco Chemical's earnings fell from \$268m in 1989 to only \$7m in 1991, and last year the business made a loss of \$49m on a turnover of \$1.3bn.

The Texaco subsidiary has been shedding operations and cutting costs for the past few years, but the group faced a

massive capital expenditure bill of about \$400m for its massive propylene oxide/MTBE plant at Port Neches, Texas. The new Huntsman-Packer joint venture, Huntsman Corporation, has an option to buy half or all of the plant which is due to come on stream at the end of 1994.

Huntsman group said the acquisition extended the range of products available to the company, including fuel and lubricant additives, textile chemicals, agricultural, solvents and surfactants products.

Elf Atochem's sale of its expandable polystyrene business to Huntsman Chemical Corporation, a subsidiary of Huntsman group, allows it to quit a business in which it was

only a marginal competitor. With capacity of only 50,000 tonnes a year, it was in a poor position to take on the likes of Shell (175,000 tonnes a year) or BASF of Germany (155,000 tonnes a year).

Instead, the French company has enlarged its polyethylene activities by acquiring Enichem's low density polyethylene plant. The operation is at the same site - Carling Saint-Avold - as both Elf Atochem's ethylene cracker, which provides raw materials for polyethylene, and its plastic derivatives.

For Enichem, the chronically loss-making Italian state chemicals group, the sale should further its drive to cut costs and improve earnings.

## Metallbank breaks German mould

David Waller on a Frankfurt-based investment banking boutique

**I**N GERMANY, a country where hopping from one profession to another is frowned upon, a bank run by a former journalist still counts as highly unusual.

But Mr Michael Gotthelf's background as financial editor of the Frankfurter Allgemeine Zeitung is not the only unusual aspect of the Metallbank, where Gotthelf is joint managing director.

The Frankfurt-based Metallbank, with 180 staff and a DM1.1bn (\$683m) balance sheet, has become something of a mould-breaker in the German financial markets.

It organised the first German issue of so-called "stripped" bonds, for the Kreditanstalt für Wiederaufbau in May of last year, whereby the interest payments on the DM1300m issue were packaged into a separate issue.

The separate tradability of the coupon was new for Germany and Metallbank acted as lead manager and sole placing agent.

More recently, in January this year, the bank co-ordinated another first for Germany, acting as main placing agent for a warrant issue on 30-year French government bonds, working in conjunction with Caisse des Dépôts.

It worked with Citibank's Spanish operations to develop a similar warrants issue on the peseta bonds. Both issues were

strong performers amid the currency market turbulence of the past year.

It is also working with the Deutsche Bank to set up a service to allow German companies to take out hedge and swap agreements on oil and fuel prices.

As Mr Gotthelf admits, these products are commonplace in the US market - but they are new for Germany.

The bank was founded in

two-thirds of the bank's profits come from investment banking activities, an area which employs just a third of the bank's staff.

Business activities include trading, fund management and mergers and acquisitions advice - often to the parent company, which has until recently been one of Germany's most vigorous buyers and sellers of businesses.

"We are backed by the capi-

tal of our mother company," says Gotthelf, "which gives us a power in terms of trading a muscle and information flow which no other bank of this size can match. This has allowed us to duplicate US inventions for the German market sometimes years before the big German banks catch on."

However, the association with the mother company is not uniformly positive. Metallgesellschaft's profits have tumbled over the past two years amid deep recession in the metals and engineering industries.

Moreover, the bank seems unlikely to escape the staff cuts planned for the Metallgesellschaft group as a whole: the group's staff is to be halved over the next two years and the bank's headcount is set to drop by the same proportion.

**B**ut, said Mr Lothar Mark, joint managing director, there will be no redundancies - retirees in the non-investment banking part of the business will simply not be replaced.

He added that profits are likely to rise by 30 per cent in the year to the end of September, reflecting the bank's new trading activity.

"We will be able to pay a handsome dividend to the mother company," he boasted. Few of the chiefs of Metallgesellschaft's other subsidiaries are able to say the same.

## PUTNAM HIGH INCOME GNMA FUND S.A.

## Dividend Notice

The Board of Directors has decided on September 9, 1993 to declare the payment of an interim dividend of US\$ 0.34 per share, payable on or after September 22, 1993 to shareholders on record on September 10, 1993 against surrender of coupon N° 17. The shares will be quoted ex-dividend as from September 10, 1993.

By order of the Board of Directors

its size

# THE GERMAN PFANDBRIEF

S O L I D   V A L U E   F R O M   T H E   G R O U N D   U P



CHARLES BAUER, FRANKFURT

Are you willing to invest some extra time to gain a higher yield on your D-Mark fixed-interest portfolio? Doing your homework could easily result in your getting a higher yield than on German Treasury bonds (Bunds), a significant increment in today's markets as long as safety is not compromised. And safety is precisely what Germany's Pfandbrief system provides. Pfandbriefe in

Germany are bonds issued to refinance mortgages or public projects, an idea that goes back almost 225 years to the time of Friedrich der Grosse. These bonds are subject to Germany's particularly stringent Mortgage Bank Act.

For example, Pfandbriefe can only be issued by specially authorized banks which are fully liable for each issue. The bonds are

secured by mortgages or by public-sector loans. Pfandbriefe must be backed by separate funds with at least identical yields and maturities. And all Pfandbriefe are monitored by a trustee designated by the state.

Thanks to these and other requirements, no investor has ever failed to receive 100 % repayment on a German Pfandbrief held to maturity. Good reasons why Pfandbriefe, at DM 832 billion at year-end 1992, amounted to about 40 % of the entire fixed-interest securities market in Germany. Of this total, the nation's 26 private mortgage banks accounted for over 60 %. More bite in your D-Mark portfolio is what you get with German Pfandbriefe.

**German Pfandbriefe are officially quoted on German stock exchanges. Issuers actively maintain a well-functioning secondary market.**

## MAYBE IT'S TIME TO PUT MORE BITE INTO YOUR D-MARK PORTFOLIO.

### GERMANY'S MORTGAGE BANKS

DEPFA-BANK, WIESBADEN  
BAYERISCHE VEREINSBANK AG, MÜNCHEN  
HYPO-BANK, MÜNCHEN  
DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT  
RHEINHYP, FRANKFURT  
DEUTSCHE GENOSSenschafts-HYPOTHEKENBANK AG, HAMBURG  
FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT  
DEUTSCHE CENTRALBODENKREDIT-AG, KÖLN  
BAYERISCHE HANDELSBANK AG, MÜNCHEN

WESTHYP, DORTMUND  
BERUN HYP, BERLIN  
SÜDDEUTSCHE BODENCREDITBANK AG, MÜNCHEN  
MÜNCHENER HYPOTHEKENBANK EG, MÜNCHEN  
HAMBURGHYP, HAMBURG  
WÜRTTEMBERGER HYPO, STUTTGART  
NÜRNBERGHYP, NÜRNBERG  
HYPOTHEKENBANK IN ESSEN AG, ESSEN  
DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

BRAUNSCHWEIG-HANNOVERSCHE  
HYPOTHEKENBANK AG, HANNOVER  
ALLEGEMEINE HYPOTHEKEN BANK AG, FRANKFURT  
RHEINBODEN HYPOTHEKENBANK AG, KÖLN  
LÜBECKER HYPOTHEKENBANK AG, LÜBECK  
NORDHYPO BANK, HAMBURG  
BFG-HYPOTHEKENBANK AG, FRANKFURT  
WL-BANK, MÜNSTER  
HYPOTHEKENBANK IN BERLIN AG, BERLIN

## INTERNATIONAL COMPANIES AND FINANCE

## Merger improves Blockbuster's position in films

By Richard Waters  
in New York

**BLOCKBUSTER** Entertainment, the largest US home video rental company, strengthened its interests in Hollywood as the two production companies in which it owned an interest agreed a merger.

The deal brings together Spelling Entertainment, of which Blockbuster currently owns 63.5 per cent, and Republic Entertainment, of which it owns 37 per cent. Blockbuster is providing \$100m to help finance Spelling's takeover of Republic in a transaction that will leave it with 70.5 per cent of the combined entity.

Blockbuster, which owns the Cityvision video rental company in the UK, said the reshuffle did not signal any plan to expand into becoming a significant film producer.

"We have no intention of changing the risk profile of the group. We are not interested in making big feature-length films," it said.

Blockbuster added that the move to combine the businesses would strengthen its interest in film production and give it greater control over the film and programme libraries

of the two companies. "We are the biggest single purchaser of Hollywood's products in the world. This integrates us and gets us closer to the suppliers of those products," it said.

The deal brings together the former programme library of NBC, which was acquired by Spelling, with that of ABC, owned by Republic.

The programmes and films in the Republic library include many old John Wayne titles and the Bonanza television series.

Under the terms of the agreement, Spelling will pay \$13 in cash for each Republic share.

Options and warrants to buy Republic shares will be

acquired at the rate of 1.65

Spelling share for each Republic share.

To finance the deal, Blockbuster has agreed to buy 13.4m new Spelling shares for \$100m either in cash or Blockbuster shares.

Mr Russell Goldsmith, chairman and chief executive of Republic, is to become president and chief executive of Spelling.

Blockbuster bought 48 per cent of Spelling from American Financial in March, and at the same time took its holding above 50 per cent with smaller market purchases.

## IBM sets up panel to focus on performance

**INTERNATIONAL** Business Machines is to make significant changes in its corporate structure, effective immediately, Reuter reports from New York.

Mr Lou Gerstner, chairman and chief executive, said in an internal memorandum, released by the company, that he was creating a corporate executive committee which would focus on corporate results, making IBM business units work in a responsive way to serve customers and minimise bureaucracy.

"I have reached the firm conclusion that decentralisation versus centralisation is not our

most important organisational dilemma," Mr Gerstner wrote.

The new committee will consist of Mr Jim Camannino, Mr Gerry Czarnecki, Ms Ellen Hancock, Mr Bob LaBant, Mr Ned Lautenbach, Mr Bernard Puckett, Mr Paul Rizzo, Mr John Thompson, Mr Pat Too, and Mr Jerry York.

Each will be part of the IBM corporate office and their principal focus will be on overall corporate results, not on individual unit performance.

Mr Gerstner added that IBM would rename some units to make the names understandable and transparent to customers.

## Mellon sues Primerica over 'broken promises'

By Richard Waters

**MELLON** Bank is suing Mr Sandy Well's Primerica financial services group over what it claims are broken promises concerning its administration of some \$50bn of former Shearson mutual fund assets.

Mellon took on the administration of Shearson's mutual funds in September 1992 when it bought The Boston Company, a trust and administration company, from American Express, then the parent of Shearson Lehman.

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By Laurie Morse in Chicago

**CHEMICAL** Waste Management, the Illinois-based hauler of hazardous waste, is expected this month to announce a restructuring aimed at cutting costs and writing down the values of its underperforming toxic waste incinerators.

WMX Technologies (formerly Waste Management) which has 77 per cent stake in Chemical Waste, earlier this year warned that declines in government-directed environmental clean-ups were trimming income at the unit and would lead to lower-than-expected earnings in the second quarter.

In June, Chemical Waste reported second-quarter profits down to \$22.6m, or 11 cents a share, from \$52.4m, or 26 cents, a year earlier.

Analysts say the write-downs may total \$200m, and that restructuring and job losses could trim another \$50m annually in operating expenses.

In July, Chemical Waste said it was studying its disposal facilities, and the company this week declined further comment, other than to confirm the review was continuing.

Analysts expect the write-downs to be recorded as charges to third-quarter earnings, which will be reported in October.

Chemical Waste was a darling of Wall Street as recently as 1991, but is suffering from shrinking demand for its services. The company's share price has fallen from a high of around \$26 in 1991 to a recent low of \$7.4. In New York early yesterday, the stock was trading at \$8.4.

In June the company said its earnings had plummeted to \$43.8m in the first half, from \$82.3m in the same 1992 period, and that during the period its core businesses had barely broken even. The results dragged WMX's earnings down by about 7 per cent. In August, Chemical Waste's directors voted to suspend Chemical Waste's 20-cent per share dividend, citing "uncertain market conditions".

The reversal follows a fundamental change in corporate thinking about waste generation. US companies, conscious of high off-site disposal costs and environmental and legal liabilities, are sharply reducing their outputs of hazardous waste - for example, through

## Write-downs expected at Chemical Waste

By Laurie Morse in Chicago

**CHEMICAL** Waste Management, the Illinois-based hauler of hazardous waste, is expected this month to announce a restructuring aimed at cutting costs and writing down the values of its underperforming toxic waste incinerators.

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recycling and conservation.

At the same time, clean-ups mandated by the US government's Superfund programme, designed to restore contaminated land, are far fewer than projected, and the Environmental Protection Agency, some sources say, has been slow in issuing expected new definitions of hazardous waste streams.

The giant incinerators built to burn toxic wastes have been

hardest hit by the trends. Chemical Waste said last week it had abandoned plans, begun in 1987, to build an incinerator in Kettleman Hills, California, where it already operates a hazardous waste landfill.

The company also said that existing incinerator capacity was adequate to meet the disposal needs of the western US.

The US chemical company DuPont last month halted plans to build an \$100m incinerator, and other waste handling companies have reported

declining volumes.

Mr Vishnu Swarup, senior pollution control analyst for Prudential Securities, believes Chemical Waste's asset write-downs will focus heavily on its three incinerators. Its incinerator at Port Arthur, Texas, underperformed in the first half, and its plant on the south side of Chicago remains out of commission after an explosion two years ago.

In addition to the incinerators, Chemical Waste operates seven hazardous waste landfills around the US, and employs about 5,000 in North America.

Mr James McDonald, securities analyst with the Chicago Corporation, says demand for Chemical's services is likely to remain weak until the government's Superfund programme has reported waste reductions of 50 per cent or more.

As a result, incinerator operators have had to slash prices to attract volume, and margins for all companies have fallen.

Chemical's operating margins dropped to 4 per cent in the second quarter, from 25.3 per cent a year ago.

Chemical Waste's core busi-

sinesses are landfilling and incinerating hazardous wastes, which are hauled to its own operations from corporate and municipal sites. It also engages in "special" clean-up projects, and through its partially-owned subsidiary, Rust International, performs environmental consulting.

Two weeks ago, Korea Zinc and Samsung dropped a plan to buy 50 per cent of Curragh for \$350m.

Falling metal prices were a factor, but the Koreans wanted other big investors to put up \$250m.

**Cashflow slides 12% at Constantia**

**CONSTANTIA**, the diversified Austrian packaging and board group, said that its cashflow slid 12 per cent to Sch\$40m (\$33m) in the first half on sales up 1.7 per cent to Sch\$44m.

It forecast a cashflow of Sch\$800m for the year, the low end of a range indicated in May, and 16 per cent lower than last year.

**US chemicals group takes \$300m charge**

**W.R. GRACE**, the US specialty chemicals producer, said it would take a third-quarter charge of \$300m after taxes due to a reduction in its insurance coverage for asbestos product damage claims, Reuter reports.

## Trizec prepares for asset revaluations

By Bernard Simon in Toronto

**TRIZEC**, North America's biggest quoted property developer, is preparing to write down the value of some assets in tandem with a financial restructuring being negotiated with debt and equity holders.

The Calgary-based company said that it was in the throes of a "comprehensive revaluation" of assets and liabilities, which would be reflected in financial statements for its fiscal year to October 31.

The revisions will include adjustments to the carrying value of the Bay-Adelaide Centre, a half-completed, 57-storey project in Toronto on which work has been halted.

The continuing North American property slump widened Trizec's losses to C\$17.7m (US\$13.5m), or 10.9 cents a share, in the third quarter to July 31, from C\$1.6m, or 0.5

cents, a year earlier. Losses for the first nine months were C\$12.5m, or 14.3 cents, compared with a gain of C\$10.4m, or 6.5 cents.

Nine-month rental revenues rose by 3.5 per cent, but the improvement was due to the contribution of new properties and favourable exchange-rate movements.

The company said that net rents from its office properties had been cut by the more generous inducements needed to maintain high occupancy rates.

It described the shopping mall market as "difficult", with downward pressure on rents and increased demand for higher inducements from prospective new tenants.

Trizec said it aimed to hold a vote among holders of C\$1.1m of senior debentures on its restructuring proposals before October 20.

says it has run out of cash.

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## Curragh chief seeks equity from Europe

By Clifford Frame in Montreal

**CURRAGH**, a big Canadian lead/zinc producer, is making another attempt to raise new equity in Europe, writes Robert Gibbons in Montreal.

Curragh, which has been in bankruptcy protection since last April and has closed its mines in the Yukon and British Columbia because of low metal prices, faces a showdown with the Internal Revenue Service, writes Richard Waters.

Curragh said the money would be used to reduce outstanding debt, which currently stands at over \$4bn, including the retirement of some relatively high-cost long-term debt.

The costs associated with retiring long-term debt would result in a pre-tax charge of \$50m, Caterpillar said.

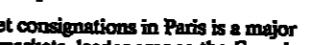
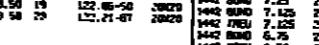
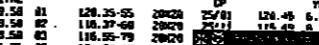
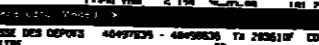
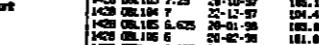
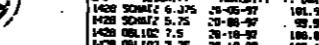
The tax settlement relates to export sales made by the company in the period 1979-87. Last

## CAISSE DES DÉPÔTS ET CONSIGNATIONS

### PARIS-FRANKFURT A STRATEGIC LINK IN THE EUROPEAN BOND MARKET

*Germany's role in the European economy and the development of the Frankfurt market led the Caisse des dépôts et consignations (CDC) to begin operations in Frankfurt in 1991.*

*CDC's wholly-owned subsidiary, Caisse des dépôts et consignations GmbH, is incorporated in Germany as a bank and is a member of the Frankfurt, Düsseldorf and Bremen stock markets. It is an active participant in German financial markets and offers investors a comprehensive range of European financial products traded by CDC Paris as well as the extensive management capabilities of the Caisse des dépôts Group.*



## Amcor expands with A\$415m paper purchase

By Nikki Tait in Sydney

**AMCOR**, the Australian packaging and paper manufacturer, buying the paper manufacturing and distribution operations of North Broken Hill Peko, the resources group, for A\$415m (US\$273m).

Amcor, which has faced tough import competition in the white papers market recently, said the expansion of this business should help it to reduce costs and become more competitive.

NBHP said the disposal was part of its strategy of concentrating on natural resources. It will retain ownership of its forestry business, including the wood chip export operations.

The businesses being sold comprise the pulp and paper manufacturing and paper merchandising operations - including three mills at Burnie and Wesley Vale in Tasmania and at Shoalhaven on the New South Wales coast - along with three paper merchandising businesses.

Last year, the operations produced a profit before interest and tax of A\$28m. No turnover figure was disclosed, but it is understood to have been between A\$600m and A\$700m.

Amcor, which is funding the deal from internal resources and borrowings, already has a significant interest in the white paper market through

its Australian Paper Manufacturers division and a 46 per cent interest in Spicers Papers.

"Amcor is not earning a satisfactory return on its significant investment in these industries," admitted Mr Stan Wallis, managing director, yesterday. The proposed acquisition, he suggested, would give Amcor "broader involvement in the marketplace - which is essential for a viable domestic industry".

Amcor has discussed the proposed deal with the Trade Practices Commission. "At this stage, the Commission has indicated it is unlikely to oppose the proposed acquisition," said the company.

The Australian Council of Trade Unions said it welcomed the deal and hoped it would end the lingering bitterness surrounding the Burnie mill in Tasmania.

Burnie was the centre of a fierce battle, which led to strike action last year, when NBHP attempted to change work practices. Amcor has pledged to consult the ACTU.

Shares in Renison Goldfields rose sharply on speculation that NBHP, enriched by the sale of its paper assets, might now launch a takeover bid. Renison shares gained 22 cents to A\$3.42, while NBHP added 5 cents to A\$2.98, and Amcor advanced 4 cents to A\$0.78.

## Shougang to take control of HK metals business

By Simon Davies

Sing and Paul YTC.

**SHOUGANG**, the mainland Chinese steel group, will take control of its fourth Hong Kong-listed company, by increasing its stake in metal trading company Eastern Century from 23 to 50 per cent.

Since October 1992, Shougang has taken over Tung Wing Steel, Kader Investment and Santi, while purchasing substantial stakes in Hoi

Shougang Hong Kong bought 23 per cent of Eastern Century in February at HK\$1.72 per share. Under the latest transaction, it is selling this stake to its listed subsidiary, Shougang Concord International, at HK\$2.49.

A holding company 85 per cent-owned by SCI will acquire a further 37 per cent of Eastern Century from its biggest shareholder.

## Publisher's shares slide as Kuok details offer

By Simon Davies  
in Hong Kong

**SHARES** in South China Morning Post, the Hong Kong newspaper group, fell 9 per cent yesterday. The drop followed the announcement that its major new shareholder - Mr Robert Kuok - would not be launching an outright take-over bid for the company.

The shares had been suspended from trading for six days pending the outcome of negotiations between Mr Rupert Murdoch's News Corporation - which owned 50 per cent of SCMP - and Malaysian-born Mr Kuok.

A US\$349m agreement to sell 34.9 per cent of SCMP was signed in Hong Kong on Sunday.

However, the deal is contingent upon there being no requirement for Mr Kuok to launch a general offer to all SCMP shareholders. Since the stake is below the Hong Kong takeover code's 35 per cent trigger level, this should be a formality.

Mr Kuok's Kerry Media revealed yesterday a further condition giving it the right to purchase News Corp's remaining 15.1 per cent stake in SCMP at HK\$5.17 a share, plus interest payments based on the value of the investment, if a general offer is launched by the Kuok group within the next 18 months.

Mr Kuok is to be chairman of SCMP. His colleague, Mr Roberto Ongpin - the former Philippines minister for trade and industry - will be deputy chairman. Mr Kuok, Khoun Kan and Mr Paul Bush are to become directors. Mr Murdoch and Mr Gene Swinstead have resigned from the board.

Mr Kuok has no newspaper experience. However, the fact that News Corp retains a 15.1 per cent stake in the company - short-term though this may be - means there should be relatively smooth transition in the management of what has been one of the world's most consistently profitable news-papers.

## Transatlantic struggle of derivatives titans

Tracy Corrigan on charges of vested interest against Chicago's trading system

**T**he deadlocked discussions between Liffe, the London-based futures exchange, and Globex, the 24-hour electronic trading system, drew a volley of criticism over the structure of Globex from European exchange chiefs at last week's annual industry gathering in Bürgenstock, Switzerland.

Globex was developed by Reuters, the Chicago Board of Trade and the Chicago Mercantile Exchange, but is run as a joint venture between the two Chicago exchanges. Concerned European exchange officials said that the vested interests of the Chicago exchanges were proving an obstacle to other exchanges joining the system.

Since the launch of Globex last year, only one other exchange, France's Matif, has listed its products on the system. The Matif transferred its existing after-hours telephone trading to Globex, and now contributes around 80 per cent of the system's volume. This gives the Matif a stronger voice in Globex affairs.

But other exchanges are concerned that membership of Globex would give control of their products to their rivals. "We would be a lot happier if we thought we would have direct control," said one exchange head.

The balance of power in the futures markets has shifted since Globex was conceived in 1987, when the two Chicago exchanges dominated trading.

Several officials pointed out that other Reuters trading systems are controlled solely by Reuters, which contributed the bulk of Globex's \$80m development costs.

Despite an invitation to resume talks last week from CBOF chairman Mr Pat Arbor, there seems little immediate prospect of Liffe and Globex settling their differences. Negotiations broke down last month when the CBOF said that under the Globex contract it had exclusive rights to trade Bund futures on the system, even though it has not yet listed the product.

**M**r Daniel Hodson, Liffe chief executive, said that Liffe would only re-enter negotiations if the listing of Liffe's bond contract on the system were "back on the table unconditionally".

But Mr Arbor said that the CBOF would reconsider its position on the bond contract only if two other issues were resolved first.

Reuters and the CBOF both wrote to the CBOF following the collapse of talks last month, expressing concern over the CBOF's position. Reuters officials declined to comment last week, except to express the company's long-term commitment to Globex, saying that the negotiations are in the hands of the joint venture company.

However, the split between the two Chicago exchanges over the negotiations points to some deep-seated concerns about the future of the system.

"Reuters has a long-term view, and we have to begin to see some return on our investment," Mr Arbor said in a recent interview. The slow start to trading on Globex and the apparent reluctance of

other exchanges to join the system could force a re-examination of the company's structure.

The issue of exclusivity - that only one instrument based on one underlying product can be listed - was described by the two Chicago exchanges last week as central to the Globex philosophy and necessary to maximise the liquidity of any contract on the system. But several non-US exchange officials said that they did not see why rival contracts, which vie for volume every day in the futures pits, could not similarly compete on Globex.

• Flex options were first listed earlier this year by the Chicago Board of Options Exchange, not the Chicago Mercantile Exchange, as stated in Monday's Risk and Reward Column.

## Reliance group seeks cash for refinery

By Shiraz Sidhu in New Delhi

**RELIANCE** Petroleum, part of the Reliance Industries group, is promoting India's biggest equity issue, a Rs21.7bn (\$591m) offering to be launched on September 23.

The company will offer Rs8.6bn to the Indian public, Rs4.3bn to Indian financial institutions, and Rs2.17bn to foreign institutional investors registered with the Securities and Exchange Board of India.

The proceeds of the issue will be used to fund a Rs51.42bn 9m-tonne oil refinery in Jamnagar, Gujarat. Indian mutual funds will be

entitled to preferential allotments worth Rs4.34bn.

Shareholders of Reliance Industries, excluding non-residents and global depositors, will be offered shares worth Rs2.17bn.

The plant will be India's first private-sector refinery, and will process petroleum crude. The prospects say that demand for petroleum products in India is expected to be between 5.2 and 6.5 per cent per year.

Additional refining capacity is being added to the existing public-sector refineries, after a gap of 11 years. This will help save foreign exchange on the

importation of petroleum products.

The project, on India's western coast in Gujarat, is strategically located, enabling crude carriers to make a round trip to and from Saudi Arabia in 12 days, should domestic supplies from the nearby Bombay High oilfields be interrupted.

Reliance has signed a memorandum of understanding with the government-owned Bharat Petroleum Corporation, one of the largest distributors of petroleum products in India, for marketing its products.

The proposed Kandla-Bhatinda pipeline will run close to the refinery, making

transport of petroleum products economically viable and environmentally safe.

• Unilever is to merge two subsidiaries, Lipton and Brooke Bond India, writes R.C. Murthy from Bombay. The deal will be carried out through a share swap of nine Brooke bonds for 10 of Lipton.

Lipton India's turnover last year was nearly Rs67bn, with a profit before tax of Rs34m. Brooke Bond recorded sales of Rs14.6bn, with a profit before tax of Rs40m.

The merger is part of Unilever's bid to integrate its food business in India into a single company, the company said.

## Flat year for Goodman Fielder

By Nikki Tait

**GOODMAN** Fielder, the Australian food group, yesterday reported an 8.4 per cent increase to A\$117.2m (\$US77.1m) in profits after tax but before abnormal items.

After abnormalities, which made a large dent in 1991-92's profits, Goodman saw a total profit of A\$122m, compared with A\$98.5m last year.

However, at the trading level, progress was more muted. Operating profit advanced by 0.2 per cent to A\$245m on sales 1.8 per cent higher at A\$3.95bn. A big jump for interest charges left pre-tax profits 1.4 per cent lower at A\$164.1m.

Most divisions showed an improvement. Over 90 per cent of tax profits was due to a decline in profits from Australian banking and the timing of asset sales and acquisitions, which the group claimed cost A\$4.4m.

• GIO Australia, the insurance group, saw after-tax profits fall by 11.9 per cent to A\$103.1m in the year ended June.

## US investors seen to focus on privatisations

**AMERICAN** institutional investors who want to increase their international equity holdings are expected to focus more closely on the global offerings of state-owned enterprises, according to a recent survey\*, writes Antonia Sharpe.

Around 40 per cent of the survey's 40 participants, who collectively manage over \$500bn in assets, said that prospects for investments in privatised French companies were good.

Over 60 per cent of respondents felt that the investment outlook for France was very positive.

Some 45 per cent said investment prospects were good in Italy, which is also about to launch a privatisation programme.

However, they indicated that they would be reluctant to invest in Italy without tangible evidence of its regulatory and economic reform.

While 75 per cent said their investment in privatisation issues over the past few years had met or exceeded their expectations, they were disappointed with the investor communication programmes of the companies concerned.

All foreign companies wishing to conduct business in Russia need to register there. In Moscow, registration is handled by the Moscow Registration Chamber. Fortunately, this process can be relatively quick and easy, thanks to Financial Izvestia which is now offering the Moscow Registration Chamber's own Guide to Registering Companies in Moscow. Written in English and in collaboration with the international law firm, Salans Hertzfeld & Heilbronn, this invaluable Guide

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## Provision holds Dalgety back

By Roland Rudd

**DALGETY**, the food and agriculture group, reported pre-tax profits up slightly, from £111.6m to £112.2m, for the year to June 30, after making an exceptional provision of £1m to cover claims associated with the sale of an insurance business.

Operating profits rose 6 per cent to £130.4m on increased sales of £4.5bn (£4bn).

A strong performance from the agricultural supplies operation and food distribution offset a disappointing result from food ingredients.

The group is having to provide £2m for insurance losses incurred a decade ago by Bain Clarkson, known as Clarkson Puckle when it was a subsidiary of Gill and Duffus, the trading group, acquired by Dalgety.

Clarkson was involved in reinsurance cover for US companies against claims for environmental damage. The scale of the liabilities were not known when Dalgety sold the insurance company to Inchcape in 1987.

Mr Richard Clothier, chief executive, said the payment closed the matter by extricating the group from any possible litigation.

Following its recent announcement that it was buying the two businesses from Unigate, the food and distribution

group, for £15.7m, Mr Clothier said he expected to make further infill acquisitions.

But he warned against speculation that the group was about to make a big acquisition in Europe. "We are not going to be rushed into paying silly prices."

Food distribution increased operating profits by 27 per cent to £15.2m on the back of strong volume growth in both the McDonald's and National Accounts divisions.

An increase in volumes of consumer foods helped the foods division report a 10 per cent increase to £25.7m.

Agrifoods increased its market share and cut costs to enable it to increase profits by 14 per cent to £32.1m.

However, operating profits from food ingredients fell 24 per cent to £17.4m, mainly because of the sale of Modern Maid and Federal Bakeries and the temporary closure of a plant.

Net borrowings of £49m reflected gearing of 12 per cent.

Earnings per share fell to 35.7p (36.3p), although excluding exceptional items they rose to 38.4p (38.6p).

The final dividend is raised to 12.65p (12p) giving an increased total of 20.5p (19.5p).

### • COMMENT

After rationalising its businesses and strengthening its balance sheet, Dalgety looks



Richard Clothier: further infill acquisitions are likely

well positioned for further growth. A 26 per cent increase in capital investment to £81m and a tough cost-cutting programme flowed through in three of the four divisions which increased operating profits. The big acquisition continues to prove elusive. Most promising areas in Europe are snacks and pet

foods, but both are dominated by larger players, which may be why management is so keen to dampen expectations. With forecast annual pre-tax profits of £130m the shares are on a prospective multiple of 13. It may not be a sparkling performer but given the reliability of earnings the shares still look attractive.

## Profits growth slows at EIS

By Catherine Milton

**LOWER** interest income following last year's five acquisitions for a total of £12m in cash slowed the rise in pre-tax profits at EIS Group, the specialist engineer, to £7.6m in the six months to June 30.

That compared with £7.34m last time and was scored on the back of a £2.8m improvement in turnover to £123.9m.

"In April we said that the current arduous climate was likely to continue through 1993 and we did not see the worldwide downturn in demand for capital goods ending this year. This has proved to be correct so far," Mr Peter Haslehurst, chief executive, said.

Turnover increased from £9.8m to £12.7m, reflecting the recent acquisitions in the US, Hong Kong and London, which are expected to benefit performance in the second half.

There was a loss per share of 0.32p (0.44p).

He added that "about £25m of the sales increase reflected acquisitions made in the second and half of 1992, including Philidrive and Sime, the transmission companies, for a net £4.7m, and the Sileck technical mouldings companies for £1.74m."

The vacuum and filtration markets remained difficult while aircraft and precision engineering companies traded in "thin conditions".

Interest received fell to £80,000 (£73,000). The company said this reflected its 1992 acquisitions.

The £24m rights issue in April had been successful, with the proceeds received in June remaining intact. The cash would allow further acquisitions.

The interim dividend is being lifted from 3.25p to 3.8p from earnings per share of 13.12p (12.45p).

Lower interest rates hit pre-tax profits at Candover Investments, the investment trust specialising in management buy-outs, which yesterday reported a 28 per cent decline to £1.83m for the six months to June 30.

The group reported a 5 per cent increase in its net assets per share, however, to 281p. Mr Roger Brooke, chairman, said the rise in net assets reflected the strong performance of the companies in which Candover had invested.

Mr Brooke was bullish about Candover's prospects in the medium term, saying he had discerned positive signs of economic recovery. Although in the past, most improvements in Candover's investments had been due to cost cutting and productivity increases, there had been recent signs in an upturn in consumer demand.

"It shows recovery is happening not very fast and not universally, but it is happening," Mr Brooke said.

Candover was also expecting to realise investments in at least five of its companies, he said - including Midland Independent Newspapers and Impex - which were planning public flotations in the near future.

As a result of these prospects, the interim dividend was increased by 5 per cent to 3.95p (3.75p). Earnings per share fell from 6.81p to 4.87p.

Operating income fell from £2.28m to £1.64m due to lower interest gains and a reduction in financing fees. Only one major deal had been done in the first half - the buy-out of catering company Gardner Merchant - compared with several of the previous year.

Mr Brooke said he expected the second half to remain largely similar to the first. However, prospects for buy-outs of more than £100m appeared more encouraging next year. "We have seen a considerable uplift in the number of deals that look interesting," he said.

The interest charge fell to £27.9m (£38.000) as a result of lower interest rates and earlier collection of amounts due from customers. Gearing at the period end was 88 per cent.

Earnings per share were 2.1p (2.4p). The interim dividend is being held at 1.5p.

**MERCHANTS TRUST** net assets rose

MERCHANTS TRUST raised net asset value by 8.5 per cent to 255.7p at July 31, against a restated 235.6p six months earlier.

Dividends announced

## Ferranti shares fall on warning

By Andrew Bolger

**SHARES** in Ferranti International lost 3.5p to 5.5p after the struggling electronics group said profitability had not improved in the first few months of its financial year.

Ferranti, which came close to collapse following the 1989 discovery of huge fraud in International Signs and Control, its US subsidiary, said its net assets had fallen to less than half its share capital.

This had triggered a need for an extraordinary meeting of shareholders, set for October 7, to decide on its next moves.

Ferranti said it was working on strengthening its balance sheet by equity injection or partnerships, and on winning new business, rationalising further and producing a profit.

Ferranti said its board would consider, after a sustained return to profit, a reduction in capital to allow the resumption of dividends. A suitable capital reconstruction could be considered at the same time.

However, the board recommended that no such action be taken in the meantime because there would be no practical benefit for the group and the associated costs could not be justified.

Ferranti incurred a pre-tax loss of £24.5m in the year to March 31, against a loss of £26.2m in the previous year.

In June, Mr Eugene Anderson, chairman since 1989, said Ferranti had cut its bank borrowings from £700m to less than £100m since 1989 and reduced its overdue creditors payments from £55m to £15m, but he said the process needed to be accelerated.

The 12 months to July 31

## Boots plans 240 new high street chemists stores

By Neil Buckley

**BOOTS** the Chemists yesterday gave a robust defence of its growth prospects, saying it planned to open 240 new high street chemists stores by 1997, and still saw scope for increasing profit margins.

Presenting the strategy Mr Gordon Houston, managing director, attempted to counter City fears that there was little room for further profits growth at the chain, which contributed 57 per cent of group sales and 70 per cent of pre-tax profits last year. Those fears have contributed to a significant underperformance by the shares this year. They closed 5p down to 45p yesterday.

Mr Houston said that in five years the chemists chain had increased pre-tax profits from £15.1m to £28.5m and sales from £2.08bn to £2.56bn.

It had also increased its market share from 54 per cent to more than 50 per cent as of 1997.

Boots is trialling different

approaches to improving the performance of unprofitable ranges across its 1,100 stores.

The chain is continuing to expand its own brand products, which make higher gross margins, and of which 38 per cent are manufactured by the group. It is stepping up its ties with Body Shop by launching a new "global collection" of toiletries and cosmetics made from natural ingredients.

Another prong of Boots' strategy is to expand its network of small chemists, opening one store every 10 days for the next four years. Mr Ron Glaister, director of stores, said the small stores made the highest return on capital, and the company had identified 240 target sites.

An experimental programme has also begun of opening outlets inside Sainsbury's supermarkets. Boots said the seven outlets now operating differed in their siting and product mix, but overall, their performance was above expectations.

See Lex

## CentreGold to play the market

By Paul Taylor

**CENTREGOLD**, a leading UK publisher and distributor of video game and computer entertainment software, is planning to come to market through a placing with institutional investors.

The Birmingham-based group was founded by Mr Geoff Brown, a former teacher, with £200 of capital 10 years ago.

Mr Brown expects to retain about a 30 per cent stake in the group. He said the planned flotation would provide additional capital for the group and enable it to continue to expand in both UK and other markets.

Other subsidiaries include

computer entertainment software and hardware through concessions within Harrods in Knightsbridge and Allders in Croydon, and IBD which provides wholesale distribution of low-cost, often older, business software and peripherals.

CentreSoft ranks among the biggest distributors of Sega and Nintendo games cartridges in Britain while US Gold ranks among the top six UK publishers.

After producing the official video game for the Barcelona Olympics, CentreGold now has the rights to next year's winter Olympics in Norway and World Cup football finals in the US.

CentreGold has been advised by Smith New Court.

## Hamlet listing with £20m tag

By David Blackwell

**HAMLET GROUP**, which imports clothing to supply the UK retail trade, is planning to come to the London market next month with a share offering of about 22m.

More than half the shares on offer are expected to be placed with institutions, with the rest to be offered through intermediaries. Beeson Gregory are the sellers.

Hamlet, which began as a family concern in east London in the late 1960s, was acquired in 1987 by Southend Property Holdings in a cash and shares deal worth more than £14m. In 1992 a management buy-out was completed, leaving the

management and Causeway Capital with 80 per cent of the company and Southend Property with 20 per cent.

About one third of the £20m listing proceeds will be new money; another third will be used to repay preference capital; and the remainder will go to existing shareholders who are sellers. Causeway is not selling any of its ordinary shareholding of about 35 per cent.

After the flotation, existing shareholders are expected to have about half the company. Mr Aharon Nathan, managing director, said the proceeds would be used to reduce debt and increase working capital for future expansion.

### NEWS DIGEST

## Sharpe & Fisher static at £658,000

**SHARPE & FISHER**, the Gloucester-based building supplies and property company, reported pre-tax profits for the first half of 1993 little changed at £658,000, against £547,000 restated for FRS 3.

However, the comparable figure was boosted by £245,000 from the sale of properties and a £27,000 credit from discontinued activities. Operating profits this time were ahead at £337,000 (£223,000) helped by an improved performance from building supplies.

The interest charge fell to £27.9m (£38.000) as a result of lower interest rates and earlier collection of amounts due from customers. Gearing at the period end was 88 per cent.

Earnings per share were 2.1p (2.4p). The interim dividend is being held at 1.5p.

**BERRY STARQUEST** net assets advance

Berry Starquest had a net asset value per share of 200.1p at July 31 compared with 157.1p a year earlier and 170.7p at the January 31 year end.

Net revenue for the six months improved to £48,000 against £49,000 for earnings per share up from 0.6p to 0.5p.

**MERCHANTS TRUST** net assets rise

MERCHANTS TRUST raised net asset value by 8.5 per cent to 255.7p at July 31, against a restated 235.6p six months earlier.

**KLEINWORT DEVELOP** net assets up 11%

Net asset value at Kleinwort Development Fund advanced 11 per cent from 320.89p to 354.92p over the 12 months to July 31.

Net profits for the year to July came out at £622,614 (£325,045) reflecting a fall in investment income. Earnings per share were 10.29p (12.4p). A final unchanged dividend of 7.75p is recommended for a maintained total of 10.5p.

**FLAGSTONE HOLDINGS** halts share dealings

Flagstone Holdings, the marina, leisure and property group, asked for its shares to be suspended at 2% per cent. Progress has been made in talks on a big acquisition in the leisure sector and the raising of new equity.

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## COMPANY NEWS: UK

Shoe maker's shares fall as sterling devaluation takes its toll

## FII tumbles 19% to £5.2m

By Peggy Hollinger

**THE DEVALUATION** of sterling dealt a heavy blow to FII, the UK shoe manufacturer which yesterday reported a 19 per cent tumble in annual pre-tax profits to £5.2m.

The shares responded via a 15p fall to 415p.

Mr Monty Sunray, chairman, said substantial cost increases of up to 20 per cent were imposed "almost overnight" as a result of the UK's withdrawal from the exchange rate mechanism in September. FII buys 25 per cent of its raw materials and components, such as leather uppers, from abroad.

The decline in buying power

was exacerbated by demands from FII's customers for price reductions to cope with lower demand. FII supplies some 50 per cent of its footwear to Marks and Spencer. As a result, margins fell by 2.5 per cent in the second half alone.

Mr Sunray estimated the margin decline had cost the group some 51m.

Pre-tax profits for the year to May 31 were further depressed by the £250,000 costs of the group's unsuccessful bid for its fellow UK shoe manufacturer C&J Clark. FII was one of three contenders invited earlier this year by the family-owned group to bid. Shareholders eventually rejected all offers.

Mr Sunray said the bid had

been a "waste of money, in a sense".

On a brighter note, customers' reluctance to place orders in the face of recession appeared to be disappearing.

Turnover increased by £2m to £28m in the year. Mr Sunray said the increase had been achieved in a declining market where imports claimed some 71 per cent of sales. Operating profits fell from £6m to £4.9m.

FII's scientific and technical division, manufacturing medical equipment, had been steady, he said, with sales of £11.3m (£11.6m). Operating profits were static at £100,000.

Earnings per share fell from 30.8p to 22.7p. A final dividend of 8.75p (8.5p) makes a 14.75p (14p) total.

margins in the short term, Mr Sunray was optimistic growth would be resumed next year.

FII exported some 8.5 per cent of its footwear sales, which rose overall by 3 per cent to 271m. Mr Sunray said the increase had been achieved in a declining market where imports claimed some 71 per cent of sales. Operating profits fell from £6m to £4.9m.

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Earnings per share fell from 30.8p to 22.7p. A final dividend of 8.75p (8.5p) makes a 14.75p (14p) total.

### Beckenham warns on results

**BECKENHAM GROUP**, the restructured USM-traded heating and ventilation engineer, has announced a board shake-up and warns that the current year's results will again be disappointing.

The company said that Mr Peter Long becomes executive chairman while Mr Brian Newman (formerly managing director) and Mr Christopher Egerton (formerly chairman) are leaving the board.

Beckenham Ductwork, the group's largest subsidiary, formed as a result of last year's reorganisation, was still not performing satisfactorily. This was partly due to difficult trading conditions but also certain aspects of the reorganisation which are not producing the required benefits.

The directors said further changes were being made which should bring significant cost savings. Turnover at this subsidiary fell below budget in the third quarter and at the start of the fourth quarter but had now picked up.

The situation has adversely affected profitability and put a strain on cash resources. Certain shareholders are making available support of more than £2m with the intention that most will be converted into long-term capital.

## Raw material costs limit growth at British Polythene

By Roland Rudd

**RAW MATERIAL** increases adversely affected British Polythene Industries, the acquisitive polythene film products maker, which reported slightly increased pre-tax profits up from £6.53m to £6.61m in the half year to June 30.

Operating profits slipped from £7.81m to £7.77m on increased sales of £96.6m (£85.1m).

The group has bought three businesses since it raised £20.6m earlier this year in a

rights issue, taking total acquisitions to 11 since its £15.5m rights issue in 1991.

However, Mr Cameron McLatchie, chairman and chief executive, expects the company's rate of acquisitions to slow down.

"Target companies are attracting higher prices than we believe are justified. We are not willing to pay the prices that people seem to be paying and will therefore wait until the market is more favourable."

Mr McLatchie said the three

businesses purchased since March were operating profitably. The company is not planning to manufacture retail bags in a joint venture in China until next year.

Borrowings rose to £14m (£12.5m), mainly because of acquisitions, representing gearing of 18 per cent. Lower interest rates saw a decline in net interest payable to £698,000 (£771,000).

Fully diluted earnings per share fell to 12.29p (13.27p). The interim dividend is increased to 3.75p (3.5p).

### Estates & Gen loss falls

**ESTATES & GENERAL**, the property investor and developer, reported a fall in pre-tax losses from £10.3m to £5.5m in the six months to June 30. The comparable figure was after an exceptional provision of £7.4m.

The company also announced it would shortly be entering negotiations for an extension to its banking facilities. In April it reached agreement for continuing support to December 31.

It is also continuing discussions with the Co-operative Bank, as the sole holder of £3.25m of unquoted cumulative

### Billam rises to £271,000

Despite difficult trading conditions, reflecting weak home demand and sustained but fragile export growth, J Billam, the specialist engineer, raised pre-tax profits by 13 per cent from £239,000 to £271,000 for the first half of 1993.

Turnover increased 12 per cent to £3.46m, but with prices under pressure, growth in operating profits was restricted to 5 per cent at £266,000.

Earnings per share were up 15 per cent at 11.4p (9.9p) and an interim dividend up from 1.9p to 2.2p has been declared.

## Premier Consolidated Oilfields drops 12%

By Robert Corzine

**PREMIER CONSOLIDATED OILFIELDS** yesterday reported a 12 per cent fall in net profits for the first half of 1993, from £2.07m to £2.6m, with last year's figure restated to allow for accounting policy changes.

But the UK independent exploration and production company predicted that output would jump from 14,200 barrels a day at present to 20,000 b/d by 1996.

Mr Charles Jamieson, chief executive, said a planned maintenance shutdown last April at the Wytch Farm field in the UK and declining production at the offshore Angus field accounted for much of the fall in net profits.

The shutdown caused average first half production to fall to 11,000 b/d, which was reflected in lower turnover of £23.6m (£26.3m) and operating profit of £2.7m (£2.7m).

Earnings per share were 12 per cent down at 6.1p (7.7p) in the year ago period, with the group's recent £1.6m rights issue. The interim dividend is being increased to 2.4p (2.2p).

Despite this, Pendragon's

revenues were less sparkling than some had expected and the stock closed 7p lower at £24.7p yesterday.

Mr Trevor Pinn, chief executive, said that although the company's new car market grew by 9 per cent in the first half,

## Pendragon shows 42% improvement to £3.07m

By Paul Taylor

**PENDRAGON**, the dealer in luxury and executive cars, yesterday reported a 42 per cent gain in interim profits, mainly reflecting higher margins.

Pre-tax profits jumped to £3.07m in the six months to June 30, from £2.17m in the year ago period, on sales which grew by 18.3 per cent to £119.6m (£101.2m) including £1.24m from acquisitions. Operating profits increased to £2.57m (£2.12m) and interest payments fell to £495,000 (£549,000).

Earnings per share came out at 6.1p, a 27 per cent rise on the 4.8p reported in 1992, after adjusting for the effects of the group's recent £1.6m rights issue. The interim dividend is being increased to 2.4p (2.2p).

Used car margins were at a similar level to the previous year, but profitability improved to £2.2m (£1.6m) as a result of an increase in volume.

Income from after sales

operations increased again to £9.4m (£8.1m), mainly due to the contribution from recent acquisitions and greenfield developments. However, the contract hire operations showed little change over the year ago period with their profit contribution

unchanged at £900,000.

The group intends to use the £7m balance of the rights issue proceeds to fund further expansion. In the meantime the funds have been temporarily used to pay manufacturers for deposits on new stock, thereby avoiding stocking loan interest but leaving the group with net borrowings of £4.73m.

### COMMENT

Pendragon is expected to continue the selective acquisition programme which has transformed its franchise portfolio over the past three years. It now has its first Rover franchise and wants to add both Ford and Vauxhall to the list. The second half bias in results will be further emphasised this year because the upturn in the luxury market has lagged the general improvement, and because of other factors including the launch of Mercedes' new small car next month.

Overall however, full year profits of about £7.25m are likely, producing earnings of 13.5p and a prospective p/e of about 20.5.

## British Gas signs 20-year contract in the Caribbean

By Robert Corzine

**BRITISH GAS** has expanded its international activities by signing a 20-year contract to supply the National Gas Company of Trinidad and Tobago from its Dolphin field, off the east coast of the UK.

The company declined to put a value on the contract, which will require British Gas and Texaco, its 50/50 partner, to invest \$300m (£185m). An offshore drilling and production platform will be built as well as a 42-mile subsea pipeline.

The first gas is expected to flow in mid-1996. British Gas took over the

Dolphin field when it acquired much of Tenneco International's international oil and gas operations in 1988. It is also part of a consortium which is assessing the prospects of exporting liquefied natural gas from other offshore fields in the area.

The company, which is also active in Argentina and Canada, reported sharply higher profits from international gas supply in its interim figures last Thursday.

## Etonbrook bid terms revised

**VALID** acceptances to the bid for Etonbrook Properties from Panther Securities and MultiTrust have been received in respect of 1.83m ordinary shares. That represents 39.52 per cent of the voting rights and 50.46 per cent of issued capital.

Under City code rules the offer cannot become unconditional until the offer has been received in respect of more than 50 per cent of the voting rights.

The bidders were conscious that this may not be the result

acceptors would want and were therefore revising certain terms allowing accepting shareholders to withdraw their acceptances in order to sell their ordinary shares at the market through Southard Gibbons McNish & Co to realise a guaranteed minimum net price of 79p per share.

To enable accepting shareholders to take this course of action the closing date of the offer has been extended until September 24.

## Addicted to a miniature world

Ian Hamilton Fazey peers at Lilliput Lane's marketing methods

**A**N unusual bus load of American holidaymakers has toured Britain this month, guided by an equally unusual travel tour.

The Americans were members of the Lilliput Lane Collectors' Club; their courier was one of the artists who sculpts the miniature model houses they collect.

Their quest for the original buildings and settings on which the models are based was typical of the marketing strategy of the company.

Addiction is the key, says Mr John Russell, Lilliput Lane's chairman and chief executive. People become charmed and hooked - and start collecting: more than 10,000 people came to its Collectors' Club annual fair in North Yorkshire.

Small but deliberate shortages of models, which range from £7.95 to £450, feed the growing habit. Model retirements are announced six months ahead of time, creating a final surge in demand. Second-hand prices often rise after production ends. Only 65 models were made of Cliburn School, for example. They now change hands among US collectors for up to \$8,000.

Cultivating collectors has helped bring the company from near-collapse three years ago to a planned stock market flotation in November.

Mr David Tate, an artist and the company's technical director, had the original idea for the models and worked out how to mass produce them with no loss of intricate detail

in the moulding process. The company started near Penrith in Cumbria in 1982 making hand-painted plaster miniatures of quaint cottages and other attractive buildings. It ran into trouble, however, when it borrowed heavily in 1987 to diversify into gnomes, dragons, and fine china art objects.

It was turned round by a new management team under Mr Russell which stripped the company back to its original model business. Fresh finance came from Lazard Frères, which had funded the diversification, and North of England Ventures.

Mr Russell, who had learned his management and market-

ing skills with Burton in the 1970s and Courtaulds in 1980s, introduced better financial and quality controls to achieve substantial productivity and profit improvements.

The business is labour intensive, with hand-painting each model being a critical cost. The 250 painters in the Penrith and Workington workshops can now earn incentive payments for completing models to quality standards but ahead of target times.

Control of unit costs goes right back to the basic design, where new models are sculpted in wax for moulding. They are designed with both painting time and final price in mind: a vicarage now in the prototype stage, for example, will take 7.5 minutes to paint and will retail for about £14. A Welsh lodge will take 3.5 minutes and will cost nearly £50 in the shop.

With these and other disciplines in place, Lilliput Lane's sales have risen from £12.1m in the year ended September 1990 to £13.6m in the year ended January 1993.

The company has swung to a pre-tax profit of £1.02m.

Mr Russell hopes to develop his "collectibles" strategy in other markets after flotation frees him from having 60 per cent of Lilliput Lane's shares held by venture capitalists, although NEV will keep a 5 per cent holding.

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## COMMODITIES AND AGRICULTURE

## Nervous selling sends gold price to 4½-month low

By Richard Mooney

THE GOLD market continued on its downward spiral yesterday taking the London bullion market price to its lowest level since mid-April.

Dealers attributed the \$5.60 fall to \$344.25 a troy ounce to technical pressure. They said the break of a support level at \$348 an ounce had unleashed a fresh wave of selling.

Some thought the market would soon be steadied by a return of physical demand, signs of which were discerned last week. But Ms Rhona O'Connell, analyst at T. Hoare and Company, said yesterday there appeared to be no follow-through to recent Far Eastern buying. She also noted that the bargain-hunting that lifted

the price after the \$12.60 plunge last Wednesday and Thursday had quickly dried up. On the other hand there was as yet no sign of "short" sellers trying to force the market lower, Ms O'Connell said. "The latest selling seems to have been liquidation."

She did not rule out yesterday's breach of the \$345-an-ounce mark encouraging a test of support at \$340, but suggested: "At prices below \$350 gold represents good long term value".

"The physical market, so strong at the start of the year, naturally weakened as prices rose," Ms O'Connell explained in a market report issued at the end of last week. "There are early signs of revival, but as yet the upturn has little

momentum."

Meanwhile: "The speed of downward spikes has been exacerbated by the triggering of stops [stop-loss selling orders] on the futures market, which has more than once left would-be sellers in the lurch as the market sailed away from them." This had left an overhang of potential investment fund sales, she said, "and the market is still nervous in the short term".

Looking further ahead, however, Ms O'Connell saw the prospect of an upturn in demand from jewellers in the "Christmas stocking season".

"Very few [jewellers] are hedged on the long side," she said. "There will be strong demand for bullion as the season starts."

## Russian aluminium faces cost blow

By Kenneth Gooding,  
Mining Industry  
Correspondent, in Montreal

AN ENERGY price increase the Russian government is attempting to impose would drive the operating costs of the republic's aluminium smelters up to an average of \$1,200 a tonne, well above the present international market price. Mr Horst Peters, general manager, technology marketing at VAW, the German group, said yesterday.

Already the domestic price for aluminium to Russia's consuming industries had risen to a level which was forcing some mills to consider importing metal from London Metal Exchange stocks, he said.

Under pressure from the International Monetary Fund,

the Russian government was trying to lift energy costs to the world level in stages. Mr Peters said the government was unlikely to make the aluminium smelters pay all the latest price increase.

The two big Siberian smelters, Bratsk and Irkutsk, had already refused to accept the increase on the grounds that their power plant was dedicated to supplying them and was too far away from any other potential customers.

However, he suggested at Metal Bulletin magazine's annual aluminium conference, that there would be some energy price increase, if not as large as the government contemplated. Those smelters that could not cover their costs would quickly have to close because they would not be able

to pay for raw materials.

Mr Peters' comments highlighted the complex background to the dispute between the European Commission and the aluminium producers in the CIS that resulted in restrictions being imposed on CIS aluminium imports into the EC until the end of November.

Negotiations have re-started after the European holiday season and in talks last week the commission representatives made it clear that the EC was offering help to modernise the CIS industry and to revitalise domestic aluminium demand in the CIS in return for export restraint.

According to Mr Peters, aluminium consumption in Russia dropped between 1988 and 1992 from 2.6m tonnes a year to 1.8m tonnes.

## Coffee price upsurge boils over

By Alison Maitland

THE LONDON robusta coffee market rode a roller-coaster yesterday, hitting a 2½-year high on news that Brazil had arranged financing for its stocks under the producers' retention scheme, and then plummeting to close lower in a wave of profit-taking.

The November robusta futures contract peaked at \$1,325 a tonne in early trading, the highest level since the dollar contract began trading in March 1981 and a rise of nearly 100 per cent since its low of \$670 in the summer of 1992.

It was a direct response to the sharp rise in arabica futures prices in New York on Friday, which followed news that the Brazilian government would buy the coffee that its producers have to withhold from the market from next month.

Brazil is the world's largest coffee producer, and the move helped underpin the growing credibility of the scheme, which now embraces Latin American, African and Indonesian producers in a joint effort to raise prices.

However, no fresh news emerged during the day and profit-takers moved in, sending the price to a close of \$1,264 a tonne, \$32 down on the day. New York failed to build on its gains of Friday, with the December contract at \$81.85 cents a lb, down \$1.30, in late trading.

"The speed with which London turned tail and ran was a bit of a surprise," said one trader.

"They all tried to take profits at the same time and there was a bit of a scramble."

## Lean times for EC pig farmers

Most producers are losing at least £7 on every bacon pig they rear

**P**IGS, SAY traditionalists, were always copper or gold. At present, they are hardly copper. I do not know the metallic equivalent of a deficit, but that is what most of us in the pig production business are currently experiencing.

To produce, say, a bacon pig these days, costs the equivalent of 105p to 110p a kilogram, deadweight, depending on efficiency of production. Last week, the UK average all pigs price, calculated by the Meat and Livestock Commission on the basis of weighted averages of a range of markets, fell to 96.61p a kilogram, so most pig farmers are losing about 10p a kilogram, or at least £7 for every 70kg bacon pig they produce.

Within the next few days, the MLC will publish its forecast of the supply, demand and price for pig meat for the next six months. It is already clear that this is likely to be a gloomy document, and the commission will need to explain why its previous forecast, in June, which suggested the AAPP would stay above 100p a kilogram through the autumn, turned out to be too optimistic.

One reason may be that there are more pigs in the production pipeline than it expected. A recent Scottish survey showed that total pig numbers north of the border had risen between June 1992 and June 1993 by 4.9 per cent. Even more significantly there was an increase in the Scottish pig breeding herd of 11.7 per cent. If this is a guide for the rest of the UK, and given that it takes up to 10 months for a pig to be conceived, reared and slaughtered, the problem of over-supply and therefore low prices

### FARMER'S VIEWPOINT

By David Richardson

could continue for some time.

Pig farmers' difficulties will be made worse, moreover, by feed costs, which have not fallen as much as they usually do in the post-harvest period and are set to begin to rise again as early as October. Feed represents 75 to 80 per cent of the total cost of producing a bacon pig.

So prospects for coming months are not at all rosy and it is difficult to see what could change that prediction. The lamb market, which boomed through the summer and the back of which the AAPP peaked at 117.76p per kg in June, has now slumped. Supplies of pigs in most European Community countries are also up on last year. Only the traditional Christmas trade for roasting joints and hams, for which the meat trade will shortly be stocking up, provides a faint glimmer of hope.

But it is unlikely to restore the AAPP to profitable levels before Christmas, and after the New Year there is, in any case, usually a seasonal decline in the demand for and prices of pig meat.

Once again, therefore, virtually unsupported EC pig farmers must bear the brunt of free market pressures until enough of them cut or get out of pro-

duction. Those of us who stick it out could well be losing money on every pig we sell for many months to come.

But not all pig producers are so unfortunate. One slaughterhouse and bacon factory has introduced a contract to purchase pigs which evens out the peaks and troughs of the open market and creates some stability. This is the Malton Bacon Factory in north Yorkshire, which, according to its management, has a culture committed to pig farmers.

It must, presumably, also be committed to its parent company, Unigate, which has provided the capital for the factory to expand from killing 6,000 pigs a week eight years ago to over 30,000. This has made it the biggest bacon and processed pig meat business in Britain and one of the top half a dozen in Europe. The 1.5m pigs slaughtered at the factory each year represents about 12 per cent of the total UK kill.

**T**he contract Malton has with its pig suppliers requires them to answer questions about the breeding of the pigs they produce, the housing provided for them, the welfare standards observed, the feed used, together with its ingredients, and so on.

Pig farmers must also assure the factory that they are observing government and EC regulations on such matters. And to monitor production methods independently they are encouraged to join the Ministry of Agriculture's pig health scheme.

In return for disclosing these details, which do not of themselves amount to quality assurance but could clearly be tightened and modified in the future to become just that, pig

producers are offered contracts that can give them a sizeable premium over the AAPP. To qualify for this, pig carcasses must, of course, also have the required quality and leanness.

But that is a requirement of all pig slaughterhouses these days.

Last week, for instance, when the AAPP was 97.8p a kilogram, Malton was paying 110p per kg for top grade carcasses. For lowest grade pigs, the factory paid only 87p a kilogram last week, amounting to a penalty on producers who failed to provide the quality required.

When pig prices rise, as they surely will again one day, Malton skims some of the benefit to help pay for the premium during periods of low price. But most producers are happy with that. They much prefer stability and predictability.

Malton Bacon Factory also appears to have got the right approach to retailers. It regularly supplies the supermarkets of Tesco, Safeway, Asda, Iceland, Gateway and William Lowe, all of which are concerned to reassure consumers of the quality standards and the safety of the food they supply.

Sales by the company now total some £250m a year, of which £40m comes from exports. Malton is even exporting pig products to Denmark.

There can be little doubt that this kind of combination of quality assurance for consumers, efficiency of production and processing and concern for suppliers, is what is needed to help cut the UK's food trade gap, now running at about £6bn a year. Sadly, there are too few such companies bridging the gaps between farmers, the retail trade and the consuming public.

## Financial problems take the bloom off a Colombian success story

Effective reversal of the country's devaluation policy is eroding profit margins for the flower industry, writes Sarita Kendall

**T**HE DAZZLING displays of roses, carnations and chrysanthemums at Colombia's recent flower fair brought approval from foreign buyers and so did Colombia's success in adapting to an extremely competitive market.

Second only to Holland in flower exports, Colombia has increased sales steadily over the past 20 years, earning more than US\$550m in 1992. However, growers are gloom about an effective reversal in devaluation, which is eroding profit margins.

"In the past Colombia wasn't market driven. Now the industry is maturing," said Mr Rex Thompson of CCI farms, the US company that handles sales for one of Colombia's biggest growers. "Our own trend is to have a much wider range of products - calla lilies, Queen Anne's lace and limonium, for example. These were

not traditionally produced here."

Carnations and roses are still the mainstays, with 37 per cent and 24 per cent of exports. But Colombian companies produce about 40 different types of flowers. Its geographical position at the crossroads of Central and South America, with habitats ranging from lowland rainforest to misty Andean woodland, puts Colombia high in the world league of floral diversity.

Most of the flower plantations are about 2,500 metres up on the green plains outside Bogota. Temperatures and the number of daylight hours fluctuate very little, and there is only the occasional frost. Expensively heated greenhouses are not necessary - flowers can be produced all through the year under cheap plastic tenting.

"We have 4,200 hectares of flowers now and I think exports will grow by 8 to 10 per cent this year," said Juana Maria

Unda, president of the flower exporters association, Asocolflores. "But the overall area is not expanding because of the economic situation. Eight companies have gone under - they're only small ones but it's the first time this has happened, it shows the effect of the revaluation of the peso in the last two years."

The combination of revaluation (the devaluation rate is nearly ten points below inflation) and greater competition from other countries is forcing growers to look into their costs very carefully. Production is becoming more intensive, with less space for paths and careful control of labour. According to one medium-scale grower with 20 hectares, "the margin is so small that you must export greater volumes to get your income. We are trying new varieties of carnation - but this year it's a question of just hanging on."

The flower plantations employ 75,000 people, mainly women who live in rural areas and towns near Bogota. The heavy use of pesticides - required if flowers are to meet most import standards - has caused health and environmental problems. Growers are responding with stricter controls on pesticide management and on the disposal of contaminated debris. They also sponsor family welfare programmes, housing improvements and environmental projects.

Women employed on the plantations say that standards vary widely from company to company: "Some have practically no security measures and even let people take the waste to feed their animals. Then another company fired somebody because she had a sweet in her overall pocket, and that was against security regulations," explained one worker.

"The mass market is growing, there's been a lot of promotion. It's high quality and very professional," said Mr Thompson.

"Growers are opening up their own American offices for marketing." The Colombian Flower Council, created by Asocolflores and the US importers, is trying to boost flower consumption in the US all the year round.

But production still has to be geared primarily to certain dates, especially St Valentine's Day and Mother's Day.

Although Ecuador, Mexico and other Latin American producers are expanding, Colombia has far more sophisticated infrastructure and the best agronomists. At the same time, exporters have woken up to the need for more diversified products and markets. Looking around the multi-coloured stands at the Bogota fair, a Dutch carnation specialist noted that all the main international carnation and rose breeders were present - a good sign for Colombia's prospects.

### MARKET REPORT

London Metal Exchange COPPER prices edged away from their lows during late trading and ended slightly higher. The imposition of a \$5 a tonne limit on the daily backwardation has defused much of the tightness and the premium to borrow cash for one day was erased, with a 40 cent discount in place at the close. TIN slid to new 20-year lows in sympathy with the Far Eastern markets, but edged up slightly to close at \$4,545 a tonne, still down \$62.50 on the day, in the three month position. The NICKEL market paid little attention to mid-afternoon news that Inco had reached a tentative

agreement with unions at its Thompson, Manitoba, operation. The three months delivery price closed at \$4,555 a tonne, down \$65. At the London Commodity Exchange COCOA futures edged higher in very sedate fashion. The near December position closed at \$267 a tonne, up £1 on the day. "I think the market is also [like] coffee - see story above] running out of steam at the moment but again in the long-term prices look set to really push higher towards £1,000," one trader said.

Compiled from Reuters

**SHUGAR - LCM** (\$ per tonne)

Close	Previous	High/Low
10/11	12/10	12/10-11
10/12	12/11	12/11-12
10/13	12/12	12/12-13
10/14	12/13	12/13-14
10/15	12/14	12/14-15
10/16	12/15	12/15-16
10/17	12/16	12/16-17
10/18	12/17	12/17-18
10/19	12/18	12/18-19
10/20	12/19	12/19-20
10/21	12/20	12/20-21
10/22	12/21	12/21-22
10/23	12/22	12/22-23
10/24	12/23	12/23-24
10/25	12/24	12/24-25
10/26	12/25	12/25-26
10/27	12/26	12/26-27
10/28	12/27	12/27-28
10/29	12/28	12/28-29
10/30	12/29	12/29-30
10/31	12/30	12/30-31
11/1	12/31	12/31-1/1
11/2	12/1	12/1-2
11/3	12/2	12/2-3
11/4	12/3	12/3-4
11/5	12/4	12/4-5
11/6	12/5	12/5-6
11/7	12/6	12/6-7
11/8	12/7	12/7-8
11/9	12/8	12/8-9
11/10	12/9	12/9-10
11/11	12/10	12/10-11
11/12	12/11	12/11-12
11/13	12/12	12/12-13
11/14	1	





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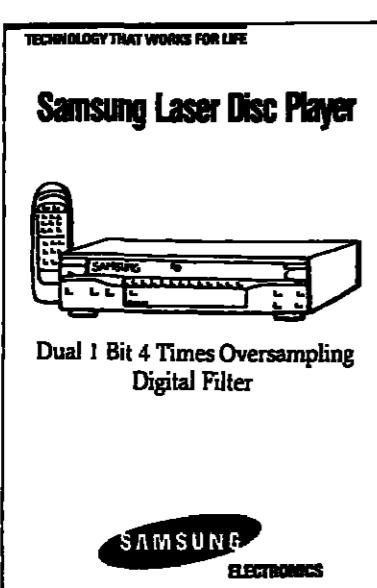
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